



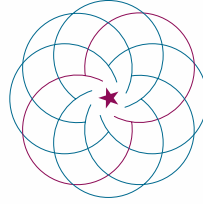
International
Co-operative
Alliance

GLOBAL CONFERENCE

AND GENERAL ASSEMBLY

TOWARDS 2020

WHAT WILL YOUR
CO-OPERATIVE LOOK LIKE?



CONFERENCE PROGRAMME



1991

TÜRKİYE

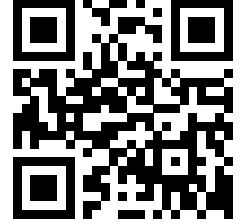
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TÜRKİYE MİLLİ KOOPERATİFLER BİRLİĞİ
NATIONAL COOPERATIVE UNION OF TURKEY

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TÜRKİYE MİLLİ KOOPERATİFLER BİRLİĞİ
NATIONAL COOPERATIVE UNION OF TURKEY

Organiser and co-host of Towards 2020, the 2015 global conference of the International Co-operative Alliance

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TOWARDS 2020
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PROGRAMME AT A GLANCE



GLOBAL CONFERENCE AND GENERAL ASSEMBLY
TOWARDS 2020
WHAT WILL YOUR CO-OPERATIVE LOOK LIKE?
10-13 NOVEMBER 2015 - ANTALYA, TURKEY

TUE
10
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19.00 - 21.00 Welcome reception: Celebration of the 120th Anniversary of the Alliance

08.00 - 09.00 Registrations

09.00 - 09.30 Opening ceremony

09.30 - 10.30 Plenary - Towards 2020: What will your co-operative look like?

10.30 - 11.00 Networking coffee break

11.00 - 12.30 Break-out sessions

Session 1 Participation	Session 2 Sustainability	Session 3 Identity	Session 4 Legal Frameworks	Session 5 Capital
Inclusive participation: Leaving no one behind	Defining and measuring co-operative sustainability	Values and Principles: The core of co-operative identity	Towards an enabling environment for co-operatives	Ensuring reliable sources for co-operative capital

12.30 - 14.00 Networking lunch

14.00 - 15.30 Break-out sessions

Session 6 Participation	Session 7 Sustainability	Session 8 Identity	Session 9 Legal Frameworks	Session 10 Capital
Future co-operative leaders	Implementing the Sustainable Development Goals	Leading with your co-operative identity	Co-operative representation and advocacy	Co-operative to co-operative trade

15.30 - 16.00 Networking coffee break

16.00 - 17.00 Plenary - The power of human co-operation

17.10 - 17.45 Screening: "Working together for a cooperative future" - Video by CICOPA and Cooperar

WED
11
NOV

08.00 - 09.00 Registrations

09.30 - 10.30 Plenary - The value of nothing: Reclaiming markets through democracy

10.30 - 11.00 Networking coffee break

11.00 - 12.30 Break-out sessions

Session 11 Participation	Session 12 Sustainability	Session 13 Identity	Session 14 Legal Frameworks	Session 15 Capital
Co-operative governance: Addressing the future	Regional challenges	Co-operative identity in a digital world	Global policies, local consequences - Employment	Innovative tools and sources of capital

12.30 - 14.00 Networking lunch

14.00 - 15.30 Break-out sessions

Session 16 Participation	Session 17 Sustainability	Session 18 Identity	Session 19 Legal Frameworks	Session 20 Capital
Co-operative governance: Sectoral perspectives	Regional challenges (cont.)	Making your mark: Using digital and offline tools to strengthen your co-operative identity	Global policies, local consequences - Food and agriculture	Innovative tools and sources of capital (cont.)

15.30 - 16.00 Networking coffee break

16.00 - 17.00 Plenary - Beyond 2020

17.00 - 17.30 Closing ceremony

19.00 - 20.00 Cocktail

20.00 - 22.30 Gala dinner and Presentation of the Rochdale Pioneers Award

THU
12
NOV

MEETINGS OVERVIEW

SUNDAY, 8 NOVEMBER 2015

8/11/2015	09:00 - 17:00	Meeting	IHCO - General Assembly	A9	Hotel A Building
8/11/2015	14:00 - 18:00	Meeting	ICAO - Executive committee	A10	Hotel A Building

MONDAY, 9 NOVEMBER 2015

9/11/2015	08:00 - 12:30	Meeting	Youth Network - Executive committee	A9	Hotel A Building
9/11/2015	09:00 - 18:00	Meeting	ICAO - General Assembly and seminar	A1	Hotel A Building
9/11/2015	14:00 - 18:00	Meeting	Gender Equality Committee	A2	Hotel A Building
9/11/2015	09:00 - 12:30	Meeting	Alliance - Asia and Pacific Regional Board Meeting	A10	Hotel A Building
9/11/2015	09:00 - 13:00	Meeting	Leadership Circle	Antalya	Alacarte Restaurant
9/11/2015	10:00 - 13:00	Meeting	Co-operative Housing International board meeting	A3	Hotel A Building
9/11/2015	14:00 - 15:30	Meeting	Alliance Membership Committee	B8	Convention Center
9/11/2015	14:00 - 16:00	Meeting	Alliance Principles Committee	B9	Convention Center
9/11/2015	14:00 - 16:00	Meeting	Alliance Audit & Risk Committee	A9	Hotel A Building
9/11/2015	14:30 - 18:30	Meeting	Co-operative Housing International	A3	Hotel A Building
9/11/2015	14:30 - 18:30	Meeting	Alliance Governance Committee	A10	Hotel A Building
9/11/2015	16:00 - 18:00	Meeting	Alliance HR Committee	A9	Hotel A Building
9/11/2015	16:00 - 17:30	Meeting	Alliance international Accounting and Regulatory Affairs Committee	B7	Convention Center
9/11/2015	19:30 - 22:00	Dinner	Blue Ribbon Commission Dinner	Antalya	Alacarte restaurant



TUESDAY, 10 NOVEMBER 2015

10/11/2015	09:00 - 13:00	Meeting	Youth Network meeting	A1	Hotel A Building
10/11/2015	09:00 - 18:30	Meeting	Alliance board meeting	A2	Hotel A Building
10/11/2015	09:00 - 18:00	Meeting	FAO - VGGT Workshop	A3	Hotel A Building
10/11/2015	09:00 - 18:00	Meeting	ICFO - Executive members committee and general assembly	A10	Hotel A Building

WEDNESDAY, 11 NOVEMBER 2015

11/11/2015	12:00 - 14:00	Meeting	CCW meeting	Antalya	Alacarte Restaurant
11/11/2015	14:00 - 16:00	Meeting	Youth Network New elected executive committee	B8	Convention Center
11/11/2015	17:30 - 20:00	Meeting	ICBA - General Assembly	A6	Hotel A Building
11/11/2015	18:00 - 20:00	Cocktail	Global Co-operative Impact Fund cocktail	Antalya	Alacarte Restaurant
11/11/2015	18:00 - 20:00	Reception	Co-operative Roundtable reception	Golf Lounge	Hotel A Building

THURSDAY, 12 NOVEMBER 2015

11/11/2015	07:30 - 09:30	Meeting	Domus Trust meeting	Breakfast room	Maritime Pine Beach
12/11/2015	12:30 - 15:00	Private Lunch	OCDC - Overseas Co-operative Development Council	Antalya	Alacarte Restaurant
12/11/2015	19:00 - 20:00	Reception	Pre Dinner Reception	HALL B	Convention Center

FRIDAY, 13 NOVEMBER 2015

13/11/15	09:00 - 17:30	General Assembly	General Assembly	HALL B	Convention Center
13/11/15	12:30 - 14:00	Working Lunch	Blueprint & Apex organisation working lunch	A5	Hotel A Building
13/11/15	17:30 - 18:30	Meeting	New Alliance board meeting	A1	Hotel A Building
13/11/15	17:30 - 19:30	Meeting	ICBA - meeting	B8	Convention Center

SATURDAY, 14 NOVEMBER 2015

14/11/15	09:00 - 18:00	Meeting	CICOPA - General Assembly	A2	Hotel A Building
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The Maritim Pine Beach Resort, Antalya, Turkey - Venue of the 2015 Alliance Global Conference



09:00 - 17:00
Building A

Workshop on the Voluntary Guidelines on the Responsible Governance of Tenure of Land, Fisheries and Forests (VGGT)

Hall A3

This workshop will assess the needs of agricultural, forestry and fisheries co-operatives and provide capacity development to co-operatives and co-operative stakeholders on the implementation of the VGGT. Participants will learn how to use and apply the VGGT to their own situations concerning tenure, as well as provide inputs on a pilot training module to be presented.

The workshop will also be the occasion to explore a report that assesses the relevance and implications of the VGGT for agricultural co-operatives and producer organisations.

19:00 - 21:00
Building B

WELCOME RECEPTION

Beach Terrace

Official Welcome

- **Pauline GREEN**
President, International Co-operative Alliance
- **Charles GOULD**
Director-General, International Co-operative Alliance

Celebration of the 120th Anniversary of the International Co-operative Alliance



The Maritim Pine Beach Resort, Belek, Turkey - Venue of the 2015 Alliance Global Conference



08:00 - 09:00
Building A

Registrations

Foyer Conference Centre

09:00 - 09:30
Building B

PLENARY - Opening of the Alliance 2015 Global Conference

Hall B

The International Co-operative Alliance and the National Co-operative Union of Turkey are pleased to welcome you to the Global Conference. At the mid-point of the Blueprint for a Co-operative Decade, this is an exclusive opportunity to exchange views with fellow co-operators, practitioners, policy makers, academia and other experts about the achievements so far and the challenges and opportunities ahead towards 2020.

Introduction

- **Charles GOULD**
Director-General, International Co-operative Alliance

Welcome & Opening Speeches

- **Muammer NIKSARLI**
President, National Co-operative Union of Turkey
- **Pauline GREEN**
President, International Co-operative Alliance
- **Menderes TÜREL (tbc)**
Mayor of Antalya
- **Recep Tayyip ERDOGAN (tbc)**
President, Republic of Turkey

Interpretation: EN, ES, FR, TK. Additional languages may be also provided.

09:30 - 10:30
Building B

PLENARY - Towards 2020, what will your co-operative look like?

Hall B

A distinguished panel of co-operative leaders will envision the future of the pillars of the Blueprint for a Co-operative Decade: participation, sustainability, identity, legal frameworks and capital. In a facilitated debate, speakers will discuss the challenges and opportunities to realise this vision, as well as the questions to be answered during the two days ahead.

Introduction

“What if...” The COOP Global Marketing Campaign

- **Howard BRODSKY**
Co-Founder, Chairman, Co-Chief Executive Officer, CCA Global Partners, USA

Panel debate

- **Kathy BARDSWICK**
President and Chief Executive Officer, The Co-operators, Canada
- **Yuill HERBERT**
Chair, Alliance Sustainability Advisory Group
- **Violetta NAFFAKTITI**
Chief Operating Officer, Domains.coop
- **Hans GROENEVELD**
TiasNimbas University, The Netherlands
- **Sonja NOVKOVIC**
Professor of Economics, Saint Mary's University, Canada

Presentation of The World Co-operative Monitor

- **Gianluca SALVATORI**
Chief Executive Officer, European Research Institute on Cooperatives and Social Economy (Euricse), Italy

Interpretation: EN, ES, FR, TK. Additional languages may be also provided.

10:30 - 11:00 Building B	Networking Coffee Break	Exhibition Centre
BREAK-OUT SESSIONS		
11:00 - 12:30 Building B	BREAK-OUT SESSION 1 PARTICIPATION Inclusive participation: Leaving no one behind	
	<p>Participation is one of the competitive advantages of the co-operative model, but the reality of active participation requires constant effort and innovation. Active participation of members is one of the main challenges that co-operatives face. Throughout the world, co-operatives have put in place different initiatives and mechanisms to address this challenge but many questions remain unanswered. Besides the general mobilisation of members, stimulating the participation of underrepresented groups, such as youth, women and ageing citizens, is key to ensure inclusiveness. Examples from different regions, together with specific research on gender equality, will inform the discussion.</p> <p>Speakers include</p> <ul style="list-style-type: none"> • Hakki CETIN Strategic Planning Specialist, Taris Union of Olive and Olive Oil Co-operatives of Turkey • Fiona DUGUID Independent Researcher, Committee for the Promotion and Advancement of Cooperatives (COPAC) • Chitose ARAI Vice-President, Japanese Consumer Co-operative Union (JCCU), Japan • Tom CLEMENT Executive Director, The Co-operative Housing Federation of Toronto, Canada • Kamarudin ISMAIL Vice-President, Angkasa, Malaysia <p>Moderator</p> <ul style="list-style-type: none"> • Ramón IMPERIAL ZÚÑIGA Vice-President (Americas), International Co-operative Alliance <p><i>Interpretation will be provided in the breakout sessions as appropriate to the attendees.</i></p>	
11:00 - 12:30 Building A	BREAK-OUT SESSION 2 SUSTAINABILITY Defining and measuring co-operative sustainability	
	<p>The three pillars of sustainability - economic, social and environmental - are embedded in the co-operative nature. But how to define and measure co-operative sustainability? Are there differences in the approach that co-operatives have to these questions? The debate will include the discussions and preliminary results of the work done by the Sustainability Advisory Group, together with examples of sustainable co-operative practices from around the world.</p> <p>Speakers include</p> <ul style="list-style-type: none"> • Yuill HERBERT Chair, Alliance Sustainability Advisory Group • Ben REID Chief Executive Officer, Midcounties Co-operative, United Kingdom • Robynn SHRADER CEO, National Cooperative Grocers, USA • Rhiannon COLVIN Founder, AltGen, United Kingdom <p>Moderator</p> <ul style="list-style-type: none"> • Dirk LEHNHOFF Vice-President (Europe), International Co-operative Alliance <p><i>Interpretation will be provided in the breakout sessions as appropriate to the attendees.</i></p>	



11:00 - 12:30
Building A

BREAK-OUT SESSION 3
IDENTITY

Hall A2

Values and Principles: The core of co-operative identity

All co-operators know the seven principles - but how can we apply them? This will be the time to present the highly anticipated Guidance Notes on the Co-operative Principles, which serve as interpretation aids for the Co-operative Principles, bringing them into contemporary terms and further establishing the irreducible core of the co-operative identity. The Alliance Principles Committee developed the Notes and will present them for the first time following a global consultation.

Speakers include

- **Jean-Louis BANCEL**
President, Crédit Coopératif, France & Chair of the Alliance Principles Committee
- **David RODGERS**
Editor of the Guidance Notes, Former President of Co-operative Housing International & Councillor of the London Borough of Ealing
- **Gabriela Ana BUFFA**
Youth Representative in the Alliance Board of Directors, Argentina

Moderator

- **Greg WALL**
Board Member, International Co-operative Alliance

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

11:00 - 12:30
Building A

BREAK-OUT SESSION 4
LEGAL FRAMEWORKS

Hall A3

Towards an enabling environment for co-operatives

To achieve their full potential, co-operatives require an enabling policy and legal environment that creates a level-playing field. What criteria can be established to assess and compare different countries? What are the main principles of co-operative law and other indicators of economic and social nature that can help co-operatives thrive? A "Doing Co-operative Business" pilot report will be presented with suggested indicators and a preliminary application of those to ten countries around the world.

- **Hagen HENRY**
Chair of the Alliance Co-operative Law Committee
- **Hans GROENEVELD**
TiasNimbas University, The Netherlands
- **Arif Sami SEYMENGLU**
Director-General, Co-operative Department, Ministry of Customs and Trade, Turkey
- **Young-Hwan CHA**
Director-General, Ministry of Strategy and Finance, Republic of Korea

Moderator

- **Hagen HENRY**
Chair of the Alliance Co-operative Law Committee

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



11:00 - 12:30 Building C	BREAK-OUT SESSION 5 CAPITAL Ensuring reliable sources for co-operative capital	Hall C2
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All enterprises need capital to start, grow and develop, and co-operatives are no exception. But how can co-operatives ensure that raising capital does not undermine their specific nature? Where can reliable sources for co-operative capital be found? These are some of the questions that the Alliance's Blue Ribbon Commission on Co-operative Capital have been examining. This session will present the results of the Commission's research on the capital structure of co-operatives, as well as the Thought Leadership Paper on Co-operative Capital. The Paper explores reconciling co-operative values, principles and democracy with raising capital in timely and cost-effective ways in the globalised financial market.

Speakers include

• **Kathy BARDSWICK**

President and Chief Executive Officer, The Co-operators, Canada & Chair of the Alliance's Blue Ribbon Commission on Co-operative Capital

• **TAN SUEE CHIEH**

Group Chief Executive Officer, NTUC Enterprise Cooperative Limited, Singapore & Member of the Alliance's Blue Ribbon Commission on Co-operative Capital

• **Monique LEROUX**

Chair of the Board, President and Chief Executive Officer, Desjardins Group, Canada

• **Bruno DUNKEL**

Chairman of the Executive Committee, Impulse Europe & Fund Manager for the Global Co-operative Impact Fund

Moderator

• **Kathy BARDSWICK**

President and Chief Executive Officer, The Co-operators, Canada & Chair of the Alliance's Blue Ribbon Commission on Co-operative Capital

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

12:30 - 14:00 Restaurant	Networking Lunch	Restaurant
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14:00 - 15:30
Buildings

BREAK-OUT SESSIONS

14:00 - 15:30
Building B

BREAK-OUT SESSION 6 PARTICIPATION

Future co-operative leaders

Hall B

Young leaders will take the co-operative movement forward to 2020, so their preparation for the journey ahead must begin today. What are the main obstacles for youth to assume leadership positions? What conditions should be in place to facilitate this? This session, in the form of a facilitated discussion, will bring youth together with other participants in view of providing insights on these questions.

This session will have the format of a People's Movement Assembly: www.peoplesmovementassembly.org

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

14:00 - 15:30
Building A

BREAK-OUT SESSION 7 SUSTAINABILITY

Implementing the Sustainable Development Goals

Hall A1

The United Nations is adopting an unprecedented set of Sustainable Development Goals with a universal call to action to transform our world beyond 2015. Co-operatives present an ideal business model to implement these goals that range from providing decent jobs to ending hunger, achieving food security, combating climate change and reducing inequalities, among others. What is the role of co-operatives in the implementation of the SDGs? How can co-operatives establish partnerships with governments and other stakeholders to achieve these goals?

Speakers include

- **Amy COUGHENOUR BETANCOURT**
Chief Operating Officer, NCBA CLUSA, USA
- **Cem KAPTAN**
Director of Foreign Affairs and Business Development, Pankobirlik, Turkey
- **Sebastien CHAILLOU**
President, Solidarité Etudiante, France
- **Reverend Father George ANGALA**
Chairman, Uganda Cooperative Alliance

Moderator

- **Anders LAGO**
Board Member, International Co-operative Alliance

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



14:00 - 15:30
Building A

BREAK-OUT SESSION 8
IDENTITY

Hall A2

Leading with your co-operative identity

In the wake of the global financial crisis people are looking for ethical places to work and buy and sell goods and services. Co-operatives answer these needs. Since the launch of a new visual identity for the co-operative movement in 2013, co-operatives in more than 100 countries have adopted the Co-operative Marque and a .coop domain. Our collective aim is for the global co-operative identity to become one of the best-known ethical marques in the world by 2020, a key goal of the Blueprint for a Co-operative Decade. How can we achieve this? This session will highlight positive uses of the identity from around the world.

Speakers include

- **Howard BRODSKY**
Co-Founder, Chairman, Co-Chief Executive Officer, CCA Global Partners, USA
- **Krasimir IGNATOV**
DG International Affairs and EU Projects, Central Co-operative Union, Bulgaria
- **Kenki MAEDA**
Deputy Secretary-General, Japan Joint Committee of Co-operatives & Manager, Co-operation among Co-operatives Division, JA-Zenchu, Japan
- **Senior Representative**
Indian Farmers Fertilizer Cooperative (IFFCO), India

Moderator

- **Ed MAYO**
Secretary-General, Co-operatives UK and Chair of the Alliance Communications Committee

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

14:00 - 15:30
Building A

BREAK-OUT SESSION 9
LEGAL FRAMEWORKS

Hall A3

Co-operative representation and advocacy

Representation and advocacy are essential to create a political environment in which co-operatives can thrive. The co-operative movement has ramped up its efforts in advocacy to global, regional, national and sectoral bodies such as the B20, UN, FAO, ILO and others. What are the lessons learned so far? How can these efforts be better coordinated and more effective? This session will also address the issue of data as a tool for better advocacy, with the presentation of the 2015 World Co-operative Monitor.

Speakers include

- **Hüseyin POLAT**
Senior Advisor, National Co-operative Union of Turkey, Turkey
- **Shaun TARBUCK**
Chief Executive Officer, ICMIF, United Kingdom
- **Gianluca SALVATORI**
Chief Executive Officer, Euricse, Italy
- **Alan KNAPP**
Vice President for Advocacy, National Cooperative Business Association, United States

Moderator

- **José Carlos GUISTADO**
President, International Health Co-operative Organisation

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



14:00 - 15:30 Building C	BREAK-OUT SESSION 10 CAPITAL Co-operative to co-operative trade	C2
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Trade among co-operatives has the potential to increase business opportunities for individual co-operatives and connect smaller actors to the global market. Is there scope to increase the trade partnership between co-operative buyers and sellers? This session will explore the state of co-operative trade today and an overview of global trends and market dynamics in co-op to co-op trade. It will also be the occasion to present the main findings of a feasibility study commissioned by the Alliance and discuss concrete options for follow-up.

- **Angela HANSEN**
Partner, Dalberg Consulting
- **Mohamed ES FIH**
Adviser, e-Solutions, International Trade Center
- **Ariel GUARCO**
President, Confederation of Argentinian Cooperatives (COOPERAR), Argentina
- **Xu MINGFENG**
Expert on co-operative trade, COOP CHINA

Moderator

- **Ariel GUARCO**
President, Confederation of Argentinian Cooperatives (COOPERAR), Argentina

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

15:30 - 16:00 Building B	Networking Coffee Break	Exhibition Centre
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16:00 - 17:00 Building B	PLENARY - The power of human co-operation	Hall B
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Every day, new businesses are formed in the “commons”, businesses that depend on collaborative approaches. What are the implications for the co-operative movement? The plenary session will feature a keynote speech from author and academic Yochai Benkler (“The Wealth of Networks”, “The Penguin and the Leviathan”), who will discuss the opportunity for co-operatives to capitalise on the information commons in the future economy. Mr Benkler is the Berkman Professor of Entrepreneurial Legal Studies at Harvard Law School and faculty co-director of the Berkman Center for Interest and Society at Harvard University. Since the 1990s he has worked to characterise the role of information commons and decentralised collaboration in innovation, information production and freedom in the networked economy and society. He has been recognised with many rewards for his extraordinary contributions to the study and public understanding of the Internet and information goods. He has also advised governments and international organisations on innovation policy and telecommunications.

Introduction

- **Charles GOULD**
Director-General, International Co-operative Alliance

Keynote Speech

- **Yochai BENKLER**
Berkman Professor of Entrepreneurial Legal Studies, Harvard Law School
& Faculty Co-director of the Berkman Centre for Interest and Society, Harvard University

Interpretation: EN, ES, FR, TK. Additional languages may be also provided.



17:10 - 17:45
Building B

Working together for a cooperative future

A video created in a collaborative manner, that shares the experiences, challenges and motivations of young cooperators in 9 different countries around the world.
Produced by CICOPA with the support of Cooperar.
Presented by Gabriela Buffa, Alliance Youth Committee Chairperson

Hall B



Night view of Antalya, Turkey



<p>08:30 - 09:30 Building A</p>	<p>Registrations</p>	<p>Conference Centre</p>
<p>09:30 - 10:30 Building B</p>	<p>PLENARY - The value of nothing: Reclaiming markets through democracy</p>	<p>Hall B</p>
	<p>The global economy today is creating deepening inequalities. Moving towards 2020, how can co-operatives help reverse this trend? Controversial author, journalist, professor and food policy expert Raj Patel continuously challenges our presumptions about the global economy with his work both as a policy analyst and activist. Regularly featured in major international news publications and media, Patel's cutting edge thoughts on food distribution and globalisation have become some of the most important and trusted in the world. Having worked for some of the most prestigious international organisations—and protested against them—he constantly finds ways to improve the world's food system. His recent work, <i>The Value of Nothing</i> encourages a stronger emphasis on essential resources, and looks at the economic collapse and how to achieve a fairer, more sustainable economy and society.</p> <p>Introduction</p> <ul style="list-style-type: none"> • Charles GOULD Director-General, International Co-operative Alliance <p>Keynote Speech</p> <ul style="list-style-type: none"> • Raj PATEL Professor, University of Texas <p> We thank Angkasa, the National Co-operative Movement of Malaysia, for its support</p> <p><i>Interpretation: EN, ES, FR, TK. Additional languages may be also provided.</i></p>	
<p>10:30 - 11:00 Building B</p>	<p>Networking Coffee Break</p>	<p>Exhibition Centre</p>

11:00 - 12:30
Buildings
A & B

BREAK-OUT SESSIONS

11:00 - 12:30
Building B

BREAK-OUT SESSION 11 PARTICIPATION

Hall B

Co-operative governance: Addressing the future (part 1)

While many co-operatives are innovative in participatory governance, the movement has still seen instances of governance failure. This session will launch the Alliance Thought Leadership Paper on Co-operative Governance, which presents expert views on how to build resilience in co-operative governance in the face of complexity. Speakers will explore past failures and successes to help determine the best way towards 2020. Experiences, cases and views from different sectors and national organizations will provide concrete examples and tools from which all participants can benefit.

- **Sonja NOVKOVIC**
Professor of Economics, Saint Mary's University, Canada & Chair of the Alliance Co-operative Research Committee
- **Peter COUCHMAN**
Chief Executive Officer, Plunkett Foundation, United Kingdom
- **Eudes de FREITAS AQUINO**
President, Unimed do Brasil, Brazil
- **Nick CROFTS**
President, The Co-operative Group's Members' Council, United Kingdom
- **Jean-Pierre GIRARD**
Consultant on collective enterprises, Canada

Moderator

- **Eudes de FREITAS AQUINO**
President, Unimed do Brasil, Brazil

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

11:00 - 12:30
Building A

BREAK-OUT SESSION 12 SUSTAINABILITY

Hall A1

Regional challenges (part 1)

The challenges of sustainability vary greatly across regions in the world. In order to position co-operatives as the leaders in economic, social and environmental sustainability, meaningful and effective initiatives need to be endorsed and taken up by national bodies, individual societies and all people who believe in the co-operative way of doing business. Animated by the Alliance regional offices, this session will offer a unique opportunity to unveil the differences among regions as well as their commonalities and seek opportunities for concrete initiatives to achieve the sustainability goals of the Blueprint for a Co-operative Decade.

Speakers include

- **Alexandra MARQUEZ-MASSINO**
Gerente General, COOPEANDE, Costa Rica
- **Marco VENTURELLI**
Deputy Secretary-General, Confcooperative, Italy
- **Senior Representative**
Indian Farmers Fertilizer Cooperative (IFFCO), India
- **Senior Representative**
Cooperative Bank of Kenya, Kenya

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



11:00 - 12:30
Building A

BREAK-OUT SESSION 13
IDENTITY
Co-operative identity in a digital world

Hall A2

The digital space permeates all aspects of business, and offers opportunities for co-operatives to mutualise resources, as they have done in many sectors of the economy. How can co-operatives be more active in shaping the digital world? This session will explore issues such as the ownership of data in a co-operative way, the use of social media, the promotion of the co-operative identity on digital platforms and the use of digital tools to exchange practices and tools across the world.

Speakers include

- **Francis MIKWA**
Public Relations Officer, The Co-operative College, Kenya
- **Noga ZIVAN**
Director of International Programmes, AJECC-NISPED, Israel
- **Violetta NAFFAKTITI**
Chief Operating Officer, Domains.coop
- **Michel SEGUIN**
Professor, University of Quebec, Canada

Moderator

- **Anthony MURRAY**
Executive Editor, Co-operative News

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

11:00 - 12:30
Building A

BREAK-OUT SESSION 14
LEGAL FRAMEWORKS
Global policies, local consequences - Employment (part 1)

Hall A3

Global institutions define general policy frameworks that are then adopted at national level and affect the daily operations of co-operatives at the local level. This session is an opportunity to develop the dialogue between the co-operative movement and global institutions such as the International Labour Organization (ILO) and the Food and Agriculture Organization of the United Nations (FAO).

The morning session will focus on employment. The ground-breaking report on co-operatives and employment produced by CICOPA will be presented and discussed.

- **Simel ESIM**
Head of the COOP Unit, ILO
- **Mauro LUSETTI**
President, Legacoop & Vice-President, Italian Cooperative Alliance, Italy
- **Bruno ROELANTS**
Secretary General, CICOPA
- **Sonia BRUCKE**
Coordinator, Federation of Co-operatives, Paraguay
- **Yuzo NAGATO**
President, Japanese Workers' Cooperative Union (JWCU), Japan

Moderator

- **Simel ESIM**
Head of the COOP Unit, ILO

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



11:00 - 12:30 Building C	BREAK-OUT SESSION 15 CAPITAL Innovative tools and sources of capital (part 1) C2
	<p>In their search for co-operative friendly capital, co-operatives are constantly looking for innovative tools and sources. The need to ensure that capital does not undermine the co-operative nature is a constant concern and an important decision factor. This session will explore examples and case studies in this field.</p> <p>Speakers include</p> <ul style="list-style-type: none">• Mohammad Ali SAHMANI Chairman & Managing Director, Tose`e Ta`avon Bank, Iran• Sung-Sik SIN Chief Executive Officer, iCoop, Korea• Nelson GODFRIED AGYEMAN Secretary-General, AGRIC COOP, Ghana <p>Moderator</p> <ul style="list-style-type: none">• Monique LEROUX Chair of the Board, President and Chief Executive Officer, Desjardins Group, Canada <p><i>Interpretation will be provided in the breakout sessions as appropriate to the attendees.</i></p>
12:30 - 14:00 Restaurant	Networking Lunch Restaurant



14:00 - 15:30
Buildings A & B

BREAK-OUT SESSIONS

14:00 - 15:30
Building B

BREAK-OUT SESSION 16
PARTICIPATION Hall B

Co-operative governance: Sectoral perspectives (part 2)

While many co-operatives are innovative in participatory governance, the movement has still seen instances of governance failure. This session will launch the Alliance Thought Leadership Paper on Co-operative Governance, which presents expert views on how to build resilience in co-operative governance in the face of complexity. Speakers will explore past failures and successes to help determine the best way towards 2020. Experiences, cases and views from different sectors and national organisations will provide concrete examples and tools from which all participants can benefit.

Speakers include

- **Jean-Louis BANCEL**
President, International Cooperative Banking Association (ICBA), France
- **Nicholas GAZZARD**
President, Co-operative Housing International, Canada
- **Shaun TARBUCK**
Chief Executive Officer, International Cooperative and Mutual Insurance Federation (ICMIF), United Kingdom
- **Jean-Philippe POULNOT**
Director, Department of Political Partnerships. UP GROUP, France

Moderator

- **Jean-Louis BANCEL**
President, International Cooperative Banking Association (ICBA), France

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

14:00 - 15:30
Building A

BREAK-OUT SESSION 17
SUSTAINABILITY Hall A1

Regional challenges (part 2)

The challenges of sustainability vary greatly across regions in the world. In order to position co-operatives as the leaders in economic, social and environmental sustainability, meaningful and effective initiative needs to be endorsed and taken up by national bodies, individual societies and all people who believe in the co-operative way of doing business. Animated by the Alliance regional offices, this session will offer a unique opportunity to unveil the differences among regions as well as their commonalities and seek opportunities for concrete initiatives to achieve the sustainability goals of the Blueprint for a Co-operative Decade.

Speakers include

- **Dante CRACOGNA**
Co-operative Law Professor, Cooperativa Obrera, Argentina
- **Kieron BRENNAN**
Chief Executive, NABCO (National Association of Building Co-operatives Society Ltd.), Ireland
- **A representative from the African Region (tbc)**
- **A representative from the Asia-Pacific Region (tbc)**

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



14:00 - 15:30 Building A	BREAK-OUT SESSION 18 IDENTITY Making your mark: Using digital and offline tools to strengthen your co-operative identity	Hall A2
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This practical workshop will provide hands-on support and guidance on how to use the .coop domain and the Co-operative Marque, as well as explore best practice examples of successful use of the co-operative identity around the world.

Speakers include

- **Si n WHELLENS**
Client Services Director, Calverts, United Kingdom
- **Nicola HUCKERBY**
Global Marketing Lead, Domains .coop, United Kingdom

Interpretation will be provided in the breakout sessions as appropriate to the attendees.

14:00 - 15:30 Building A	BREAK-OUT SESSION 19 LEGAL FRAMEWORKS Global policies, local consequences - Food and agriculture (part 2)	Hall A3
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Global institutions define general policy frameworks that are then adopted at national level and affect the daily operations of co-operatives at the local level. This session is an opportunity to develop the dialogue between the co-operative movement and global institutions such as the International Labour Organization (ILO) and the Food and Agriculture Organization of the United Nations (FAO).

The afternoon session will focus on food and agriculture.

Speakers include

- **Nora OURABAH HADDAD**
Coordinator, Co-operatives and Producer Organisations, FAO
- **Agnes WANJA**
Chief Executive Officer, County SACCO, Kenya
- **Ridley JOSEPH**
Acting Director and Registrar of Cooperatives, Office of the Registrar of Cooperatives and Small Business Development Services, Vanuatu
- **Jesus VILLALOBOS GAMBOA**
President, National Cooperative Council, Costa Rica

Moderator

- **Nora OURABAH HADDAD**
Coordinator, Co-operatives and Producer Organisations, FAO

Interpretation will be provided in the breakout sessions as appropriate to the attendees.



<p>14:00 - 15:30 Building C</p>	<p>BREAK-OUT SESSION 20 CAPITAL Innovative tools and sources of capital (part 2)</p>	<p>C2</p>
<p>In their search for co-operative friendly capital, co-operatives are constantly looking for innovative tools and sources. The need to ensure that capital does not undermine the co-operative nature is a constant concern and an important decision factor. This session will explore examples and case studies in this field.</p> <p>Speakers include</p> <ul style="list-style-type: none"> • Syed Wafa CEO, Kopsya, Malaysia • Dominik BIERECKI Research Assistant, Cooperative Research Institute, Poland • Irfan GUVENDI Director General, Central Union of Agricultural Credit Co-operatives, Turkey <p>Moderator</p> <ul style="list-style-type: none"> • Hüseyin POLAT Senior Adviser, National Co-operative Union of Turkey <p><i>Interpretation will be provided in the breakout sessions as appropriate to the attendees.</i></p>		
<p>15:30 - 16:00 Building B</p>	<p>Networking Coffee Break</p>	<p>Exhibition Centre</p>
<p>16:00 - 17:00 Building B</p>	<p>PLENARY - Beyond 2020</p>	<p>Hall B</p>
<p>This session will explore the long-term vision for the co-operative movement - from the perspectives of the four candidates for President of the International Co-operative Alliance. These current co-operative leaders will discuss the future of co-operation beyond 2020 and their take on which path the movement should follow. Participants will have the chance to interact with the panellists through a moderated Q&A session.</p> <ul style="list-style-type: none"> • H.E. Sithembiso Nyoni Honorable Minister of Zimbabwe Ministry of Small to Medium Enterprises and Cooperative Development (tbc) • Marcela Villareal Director, Office for Partnerships, Advocacy and Capacity Development, FAO • Representative of the Co-operative Youth Movement <p>Panel debate</p> <ul style="list-style-type: none"> • Eudes de Freitas AQUINO President, Unimed do Brasil, Brazil • Jean-Louis BANCEL President, Crédit Coopératif, France • Ariel GUARCO President, Confederation of Argentinian Cooperatives (COOPERAR), Argentina • Monique LEROUX Chair of the Board, President and Chief Executive Officer, Desjardins Group, Canada <p>Moderator</p> <ul style="list-style-type: none"> • Pauline GREEN President, International Co-operative Alliance <p><i>Interpretation: EN, ES, FR, TK. Additional languages may be also provided.</i></p>		
<p>17:00 - 17:30 Building B</p>	<p>PLENARY - Closing Ceremony</p>	<p>Hall B</p>
<p><i>Interpretation: EN, ES, FR, TK. Additional languages may be also provided.</i></p>		

DAY 2
Thursday 12 November 2015
EVENING PROGRAMME



GLOBAL CONFERENCE AND GENERAL ASSEMBLY
TOWARDS 2020
WHAT WILL YOUR CO-OPERATIVE LOOK LIKE?
10-13 NOVEMBER 2015 - ANTALYA, TURKEY

CLOSING CEREMONY		
19:00 - 20:00 Building B	Cocktail	Exhibition Centre
20:00 - 21:00 Building A	GALA DINNER Presentation of the Rochdale Pioneers Award	Hall B
22:30	End of Day 2 and of the Alliance 2015 Global Conference	

DAY 3
Friday 13 November 2015
PROGRAMME - GENERAL ASSEMBLY



GLOBAL CONFERENCE AND GENERAL ASSEMBLY
TOWARDS 2020
WHAT WILL YOUR COOPERATIVE LOOK LIKE?
10-13 NOVEMBER 2015 - ANTALYA, TURKEY

09:00 - 17:00	ALLIANCE GENERAL ASSEMBLY	
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