

2023

ANNUAL REPORT



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Foreword

by Ariel Guarco, President
of the ICA and Jeroen Douglas,
Director General of the ICA

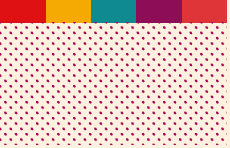
Dear members of the ICA
Dear cooperative friends,
It is a pleasure for us to share all our
accomplishments in 2023.
It has been a year of many activities, including
maintaining the work of our regional and
sectoral organizations while also preparing for
the new ICA Director General.
Significant meetings were held in all four
regions, attended by the president and most of
the Board members, supporting the initiatives.
Thought-provoking exchanges took place
on topics of great interest, such as digital
transformation and cooperative platforms.
The participation of women and youth
continued to be emphasized, empowering
committees at global and regional levels.
The sectors also advanced their agendas with
exchange sessions, projects, and proposals.
We continued to strengthen strategic alliances
with international organizations and influence
actions in key global scenarios, such as the
G20.



In this regard, undoubtedly the most noteworthy
were the United Nations resolutions. For the
first time, the UN General Assembly approved
a resolution on promoting the social and
solidarity economy and the role of cooperatives
in advancing the Sustainable Development
agenda, and subsequently the proposal to
declare 2025 as the International Year of
Cooperatives.

We have welcomed new members from
different continents and remain mobilized and
attentive to the traumatic war events in Ukraine,
in Palestine and Israel.

2023 has been one of the years with the
highest number of ongoing armed conflicts
worldwide, and we never tire of saying that
cooperation is another name for peace.
We continue to strengthen the ICA as the
Common Home for all cooperators worldwide
who, by advancing a fair, prosperous, and
democratic economy, build positive peace.
This requires us to continue having dialogues
with each of our members and exchange
different viewpoints that allow us to keep the



cooperative identity alive.

Regions, sectors, and committees in turn, continue to share their visions and experiences to stay connected, keep learning from each other, and staying faithful to the cooperative principles.

In all these organic spheres of the ICA, commendable efforts have been made to give voice to members, increase influence with governments and supranational organizations, and exchange best practices with each other. Many actions, but especially the qualitative value of those actions, is shown in the following pages.

This document can help us recognize our progress, and agree on the next steps to take, under the umbrella of our global organization. The strength of our movement lies in the dynamic inter-cooperation between sectors and regions, which deepens our identity where we are present.

The diversity and deep roots cooperatives have in communities, enhanced by global integration, gives us the strength to increase our influence in major global debates.

We have exchanged experiences with the ILO to improve statistics on our sector, while continuing to advance in the search for optimal regulatory frameworks for the development of cooperative enterprises.

It was very gratifying to also formally renew the partnership with the European Commission, after successfully carrying out a joint program between 2016 and 2021 to advance the Sustainable Development Goals.

All this paves the way for us to advance in building a world where cooperation is the basis of the economy, thus supporting a future of prosperity, well-being, and peace.

Ariel Guarco
Presidente

Jeroen Douglas
Director General

The activities of the ICA at the global level

This report takes members on a journey based on the structure of the ICA 2020-2030 Strategic Plan: “A People-Centred Path towards a Second Cooperative Decade”. With its 4 key themes focusing respectively on identity, growth, cooperation among cooperatives, and sustainable development, we share the key milestone of the ICA Global Office in 2023.

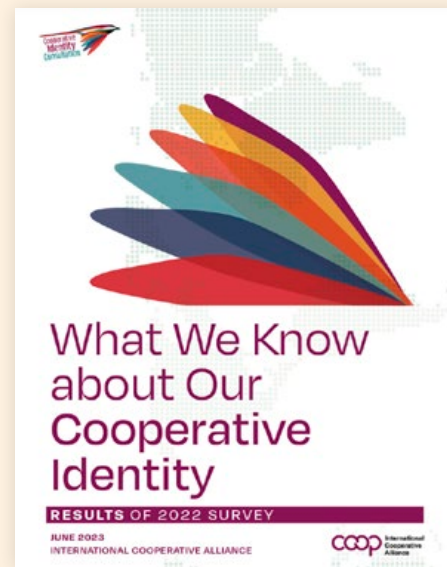
Promotion of the cooperative identity

Reinforcing the ICA Statement on the Cooperative Identity

In 2023, the ICA Cooperative Identity Advisory Group (CIAG) built on its work from 2022 when the results of the global survey on the Statement on the Cooperative Identity were released in a conference. The CIAG produced a toolkit and related materials to support ICA member organisations and the wider cooperative movement to organise self-guided consultative events and encouraged cooperators to submit their deeper reflections on the Statement. A joint consultation was led by the CIAG in collaboration with the ICA Cooperative Law Committee (ICA-CLC) and the ICA Committee on Cooperative Research (ICA-

CCR) on the sidelines of the Global Cooperative Research Conference in Leuven Belgium in July 2023.

This was followed by an MoU with the National Cooperative Business Association (NCBA-CLUSA) to co-organise 5 consultations, 2 of which were organised in October and December on Equity & Inclusion, and Principle 6 in the context of Peace, Justice and Strong Institutions respectively. The cooperative identity consultation website was rebranded and new functions were created (online forum, automatic translation in 38 languages) thanks to the support of ICA member VME in the UK. This year, CIAG prepared grounds for its own reflection process to begin in 2024 which will lead to recommendations to the ICA Board on the Identity Statement. In 2023, the ICA published the results of the



2022 survey “[What we know about our cooperative identity](#)” (in English and Spanish).

Promoting regulation that protects the cooperative identity

The legal office of the ICA engaged several legal interns this year with the view to building a home-grown database and portal dedicated to cooperative law – www.legislation.coop. A Cooperative Law Bulletin was circulated carrying important global news and information from the world of cooperative law and public policy.

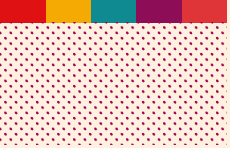
The ICA continued its contribution to the Working Group of the International Institute for the Unification of Private Law (UNIDROIT) on Legal Structure of Agricultural Enterprises with the view to position cooperatives as a

distinct type of enterprise form and supported the Chairpersons of the ICA-CLC and ICA-CCR who serve on the working group as members. The Legal Guide is slated for release in 2025, which will give policymakers and the agricultural community guidelines to support the creation of legal structures for their enterprises.

The ICA began a collaborative legal research & analysis initiative with the Cooperative Housing International (CHI) on laws and policies that concern cooperative housing. The project aims to build knowledge in this sectoral legal area to develop intelligence to help the ICA and the CHI offer specialised legal services to member organisations. The project is to continue through 2024 and release the results in phases including one in the UN-International Year of Cooperatives in 2025.

In 2023, the ICA collaborated with the ILO within the framework of the “Initiative on advancing the Guidelines concerning Statistics of Cooperatives” and participated in [the International Conference on Statistics of Cooperatives – Measuring Cooperatives and Beyond](#) (30 June 2023, Busan, Republic of Korea) and in [the 21st International Conference of Labour Statisticians](#) concerning statistics of cooperatives and statistics of the Social and Solidarity Economy (16 October 2023, Geneva, Switzerland).





Growth of the cooperative movement

Growth and involvement of the ICA membership

As of 31 December 2023, the ICA had 299 members from 103 countries. The ICA gained 9 new members during the year and lost 25.

In 2023, we **strengthened contact with members** by launching the Members' Chats where members can informally learn about what the ICA is doing and how they can benefit; creating an [interactive game](#) that can be used to learn about the ICA and how members can participate and benefit; continued individual meetings with members to better understand their priorities and how the ICA can help; and published two Members' Briefs which informed members about ICA's activities and how members could benefit from them. We also launched a

recruitment campaign starting with improvement of various promotional materials.

The 2023 ICA General Assembly took place in Brussels, Belgium, on 28 June. It was a statutory General Assembly as convened annually in accordance with Belgian law without an international conference held in conjunction. The General Assembly is the highest authority of the ICA and the voters are representatives appointed by ICA full member organisations. In 2023, 140 members from 56 countries participated in the General Assembly. The ICA Global Office organised 7 Board meetings in 2023.

awareness of the important role of cooperatives in promoting sustainable development. The resolution emphasised the importance of cooperatives in promoting sustainable development and continues the UN's tradition of recognising cooperatives as vital partners in social development, dating back to the 1950s and reaffirmed every two years since 1992. It presents a crucial step in assessing progress and ensuring cooperatives remain central to global efforts for inclusive and sustainable development. Read the final version as adopted in December [here](#).

Deepen the policy impact of the cooperative movement

Engagement with the United Nations

- UN Resolution calling for the second International Year of Cooperatives in 2025
The United Nations General Assembly adopted a [resolution on cooperatives in social development](#) on 3 November calling for the proclamation of 2025 as an International Year of Cooperatives. The initiative came after the success of the first International Year of Cooperatives in 2012, which significantly raised



- ICA Position Paper on SDG Summit Political Declaration

In the framework of the UN [SDG Summit](#) held in September 2023, the ICA published a [position paper](#) to advocate cooperatives as key actors and emphasise their effective role as partners in implementing the Agenda 2030. Concrete and tested contributions are identified in the document calling for the creation of a robust policy and regulatory environment to unleash cooperatives' full potential as drivers of sustainable development. We encourage members to use this position paper when seeking the UN's and/or governments' support of your advocacy efforts.

- UN High-level Political Forum

On 11 July, the ICA partnered with [COPAC](#), UNDESA, and the Permanent Mission of Mongolia to the United Nations in the Voluntary National Review Lab ([VNR Lab](#)) "[Cooperatives: Partners for Accelerated Sustainable Development](#)" during the United Nations High-Level Political Forum

(HLPF). The conducive exchange of ideas and experiences was driven by high-level representatives of Mongolia, Kenya, and the European Union, as well as delegates from the United Nations Federal Credit Union and our member National Cooperative Federation of Nepal (NCF), which has participated in VNR consultations in the past and, thus, contributed to the recognition of cooperatives as partners in the achievement of the SDGs in Nepalese VNR reports in 2017 and 2022.

Cooperatives have been mentioned in VNR reports by more than 50 different countries since the beginning of VNR reporting in 2016. The reporting on the SDG performance of cooperatives in the VNRs is essential, and its significance goes beyond mere reporting. This mainstreaming will also pave the way for an enabling legal and policy environment for local and national cooperatives while also enhancing the scope for collaboration with the governments and other development actors. Learn more on the VNR Lab [here](#).

Cooperatives also took part in another HLPF session. On 19 July, the ICA Youth Committee chair Ana Aguirre spoke at the "[Intergenerational dialogue on leveraging skills and investment to achieve the SDGs](#)," co-organized by the European Union and the UN Department of Economic and Social Affairs (DESA). With the objective of boosting youth participation in sustainable development discussions, the session gathered policymakers and young leaders to exchange on youth economic empowerment and the progress of the SDGs. Read more on this event [here](#).

- 2023 UN Secretary General report on Cooperatives in Social Development

[The 2023 UN Secretary General report](#) on cooperatives in social development, published in the second half of 2023, outlined key policies and actions for cooperatives to realise their full potential for supporting Member States to achieve the SDGs, including by providing decent jobs, advancing poverty eradication and promoting environmental sustainability.

This report is a result of the discussion within the [Expert Group Meeting on Cooperatives in Social Development](#) that was organised by the UN Department of Economic and Social Affairs in May 2023 in which the ICA was involved.



The UN called upon governments to support and strengthen cooperatives as sustainable and successful business enterprises by using the entrepreneurial ecosystem approach, as well as support for further research on the enabling ecosystem for cooperatives in varying geographic settings and in different social and economic sectors, to build a firm foundation for evidence-based policies. We collected the policy recommendations and drafted an explanatory article [here](#). Cooperatives are invited to follow-up with their respective governments on the implementation of these recommendations.

- UN Resolution on the Social and Solidarity Economy

The United Nations adopted the **first-ever resolution on promoting the social and solidarity economy (SSE)** for sustainable development during the General Assembly held on April 18, 2023. As an observer of the UN Task Force on the Social and Solidarity Economy (UNTFSSSE), the ICA advocated the adoption of this resolution as an essential component in mainstreaming and enhancing the international dimension and profile of the SSE. The resolution includes a definition of the SSE, which explicitly recognises cooperatives as part of the SSE. It will coexist with existing UN resolutions on

cooperatives in social development. The ICA also strengthened the International Coalition of the SSE and collaborated with its members (Global Social Economy Forum, SSE International Forum, ICMIF, AIM). The ICA also participated in the UNTFSSSE activities including its 4th Technical Symposium (Montreal, Canada, 2-3 October 2023).

This resolution encourages the UN Member States to promote and implement national, local, and regional strategies, policies, and programmes that support and enhance the SSE through dedicated legal frameworks, national statistics,

new financial instruments and mechanisms adapted to all stages of development. More information can be found [here](#).

- Commission for Social Development

The 61st session of the Commission for Social Development (CSocD61) occurred from 6-15 February, 2023 at the United Nations Headquarters in New York. The Commission is the advisory body responsible for the social development pillar of global development. The ICA, in collaboration with the UN Committee for the Promotion and Advancement



fiscal and public procurement incentives, education curricula, capacity-building, and research initiatives. The resolution also seeks to reinforce entrepreneurship and business support for SSE. It also calls for multilateral, international, and regional financial institutions and development banks to support the social and solidarity economy through existing and

of Cooperatives (COPAC), organised a side event that brought the UN, cooperatives, and corporations together for **mutual exchange and peer learning to accelerate progress in achieving the Sustainable Development Goals**. Cooperatives were encouraged to embrace multi stakeholder partnerships with other organisations with the common objective of

advancing the implementation of the SDGs. They were also invited to join the UN Global Compact to highlight the leadership role that cooperatives play in advancing responsible business practices and the values that the UN is encouraging. More information can be found [here](#).

Engagement with the European Union

- Fostering the voice of cooperatives in international development

In October, the ICA took part in the Policy Forum on Development of the EU (PFD), of which we have been a member since its creation 10 years ago. Cooperatives showcased concrete examples on how they can tackle inequalities by strengthening digital transformation and women's empowerment. Building on the effective collaboration within the PFD, in November the ICA attended the launch of the Global Gateway as a member of the Global Gateway Civil Society and Local Authorities Dialogue Platform (GG Dialogue Platform), which represents a strong recognition of cooperatives as development actors and provides ICA a voice vis-à-vis the largest donor of development aid in the world. Learn more on these events [here](#) and [here](#).

Engagement with the G20

- G20 Indian Presidency recommendations include several references to cooperatives

The G20 is a premier forum for international economic cooperation and decision-making and is a crucial platform for addressing pressing global challenges, including climate change and sustainable development. Cooperatives have an essential role to play in the G20 and its efforts to achieve sustainable and inclusive economic growth as they are present in all sectors of the economy, including agriculture, finance, housing, energy, and health care. The ICA has advocated for greater recognition of the cooperative sector in the G20's economic and social agendas and for the inclusion of cooperatives in policy dialogues and decision-making processes.

In 2023, the cooperative movement participated in various G20 engagement groups during the Indian G20 Presidency led by our members in India. As a result, cooperatives were mentioned for their contribution in several outcome documents. The **B20 urged G20 nations to recognise the importance of cooperatives and deploy policy levers to facilitate the participation of cooperative societies in global trade.** A summary of cooperative recognition by the G20 under the Indian G20 Presidency can be found [here](#).

The Indian Cooperative Movement passed the baton to the Brazilian cooperative movement as Brazil took over the G20 Presidency on 1 December 2023. Cooperatives have been active and, because of their participation and advocacy, the final policy papers providing recommendations to G20 governments contained several references to cooperatives. The ICA organised an information session for the members on 14 December on how members can get involved in the discussions. We encourage ICA members to participate in the ICA G20 Working Group! Cooperatives' presence will advance the movement's priorities, elevate its engagement in the G20 deliberations, and enhance members' advocacy with their national governments.



Communications

ICA presence online

Over 479K users visited the ICA website (www.ica.coop), which represents an increase with respect to 2022 (455K). The site is fully translated in English, Spanish and French. The menu was improved for a better user experience and to increase average engagement time.

65 news items were published and the events and publications sections saw a constant updating of the content. The communications team also worked with DotCoop and Euricse to re-brand and restructure the stories.coop platform. The ICA is also managing another **nine websites**, including the ones dedicated to each thematic committee.

As for social media channels, the **growing trend of new followers remained in all channels** (X, Facebook, LinkedIn, Instagram, and YouTube). See the table below for more information:

Social media channels



@icacoop

Target Western members & stakeholders International organisations Coop leaders Key for policy

Followers Jan 24	20,1K
2023 Impressions	319K
New followers	+500



@ICAcoops

Target Global South and Asia

Followers Jan 24	20,3K
2023 Reach	95K



Target Cooperative community Cooperative leaders International partners

Followers Jan 24	7,2K
2023 Impressions	133K
New followers	2K



@icacoop

Target Youth Followers

Jan 24	3K
2023 Reach	600*
ONLY Nov & Dec 2023	



@icacoop

Target Americas

Followers Jan 24	2,2K 2023
Views	17K
New followers	255

Top videos

- 1 Dia Internacional de las Cooperativas 2023**, video del Presidente de la ACI Ariel Guarco Jun 28, 2023
- 2 #coopconference 19 – 15 Oct.** Keynote Speech Vandana Shiva
- 3 International Day of Cooperatives 2023**, message of ICA President Ariel Guarco

Two issues of the ICA external newsletter **Cooperative Insider** were published. It is sent to more than 20,000 subscribers worldwide in three languages, and it is backed by a multichannel campaign implemented throughout the ICA's regular social media platforms and live posting. Together with the **Members' Brief**, these are focal tools reporting on the latest news of the cooperative movement.

On 1 July, cooperators all around the globe celebrated the **International Day of Cooperatives**. Two events were organised, one as part of Donostia Capital of Social Economy which was organised in collaboration with ICA members in Spain and another on 10-19 July, a VNR Lab session at the UN High Level Political Forum (HLPF) in New York. A media pack with all members needed to participate was created including logos, a poster, an interactive map, the website ready in the 3 languages, etc.

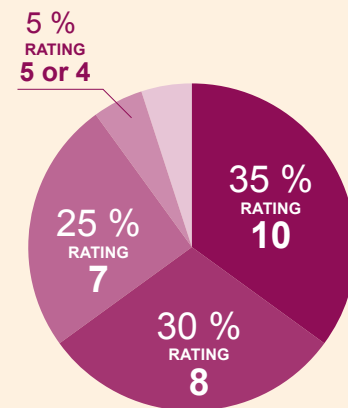
In 2023, we received more stories from more countries than in precedent years:

2023: 129 stories from 42 countries.
2022: 123 stories from 32 countries
2021: 91 stories from 33 countries

We implemented a strong social media campaign throughout June and July. Top ICA tweets of June and **July**. Over 10K impressions on 1 July on X (former Twitter), while we had a 2,7K reach on Facebook. Engagement rate in 2023 was higher: 506 in 2023 and 339 in 2022. With available data, we can say that to have 10K on twitter in a day is a success, it is half the reach we get in a "normal month" (e.g. 20,1K in May 2023, 24K in April, 28,7K in March, 22, 1 in Feb). The second most successful post in the period was on the closing of the GA: <https://twitter.com/icacoop/status/1674039292593684480?s=20>, with 3,082 impressions and 288 engagement.

A Survey was carried out online following the #Coopsday campaign and gathered responses from participants representing 16 countries. The knowledge gained from this survey is expected to inform improvements for future editions of #Coopsday campaign.

The results **showed a positive and enthusiastic engagement of organisations in CoopsDay initiatives**, revealing opinions on the importance of CoopsDay for participating organisations. Around 35% gave it the highest rating (10), indicating significant importance. Approximately 30% rated it an 8, expressing an important positive view. About 25% considered it



moderately important, giving a rating of 7. A smaller percentage, 5% each, rated it a 5 or 4, indicating a perceived lower importance.

In Spain, it **strengthened cooperative roles**. In Sudan, it provided real information and knowledge about cooperative principles. In Egypt, it played a crucial role in informing the public about cooperatives. It also reinforced a sense of belonging and amplified awareness on social media. Additionally, the CoopsDay initiative emerged as a global catalyst for communication, awareness, and cooperative identity-building.

Develop global knowledge on the cooperative movement

The ICA collaborated for the organisations of the following regional research conferences:

ICA CCR Global and European Cooperative Research Conference, in Leuven, Belgium, 10-13 July 2023. Over 150 participants from across the world.

The 17th ICA-AP Research Conference, Manila, Philippines, 4-5 November 2023.

We continued the Young scholars' programme during the research conferences.

The ICA lead the CoopStar (Cooperatives for a Sustainable Transformation in Africa) initiative.

A workshop held in Nairobi, 3-6 December 2023 together with researchers and experts from 19 African countries.

Cooperation among cooperatives

Deepen the common action of large cooperatives and cooperative groups

The **ICA International Cooperative Entrepreneurship Think Tank (ICETT)** was formed in 2018 to foster cooperation among large cooperatives and cooperative groups and create a platform for sharing knowledge and experiences and peer-to-peer learning on how to leverage their identity and boost their entrepreneurial performance. It aims to serve as a strategic hub for the cooperative movement, providing valuable information to members to allow them to not only strengthen their cooperatives' competitive advantage but also position the cooperative movement as a key actor and partner in the implementation of the UN Sustainable Development Goals.

ICETT held its 14th Plenary Meeting in Brussels at Smart Cooperatives on 28-29 November 2023. ICETT is focusing on "Cooperatives' benefits" as its main thematic area for the 2023-2024 working cycle. It aims to explore how large cooperatives and cooperative groups maintain cooperative identity and uphold the principles and values of cooperatives to serve and meet the needs of their members and communities.



Based on their experiences, ICETT members are working on the analysis of cooperative benefits they offer to their members and the community and will come up with recommendations that ICA members and cooperatives around the world could use to evaluate their cooperative benefits and enhance their societal impact. This analysis will help enhance the capacity of cooperatives to drive growth and create more value for their members and for society at large. It will also help cooperatives to embrace their identity, evaluate their cooperative differences as they serve their purpose, and use innovation and sustainability strategies to adapt to the future.

The ICA published the 12th edition of [World Cooperative Monitor](#) providing a list of the world's largest 300 cooperatives and mutuals, groups of cooperatives and mutuals together with a special chapter focusing on benefits of cooperative membership.

TOP 5 BASED ON TURNOVER USD



TOP 5 BASED ON TURNOVER OVER GDP PER CAPITA



Sustainable development

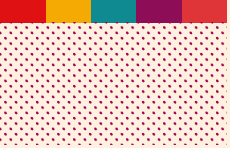
New Partnership signed with the European Commission

After the successful ICA-EU Partnership 2016-2021, the International Cooperative Alliance applied for a successor Program to join forces with the European Commission to contribute to the implementation of the Sustainable Development Goals. The 2-step process was successfully concluded in December 2023, resulting in the signature of a new contract for the years 2024 to 2028.

Acting as partners, the Regional and Global offices of the ICA will

drive the actions, in collaboration with members, sectors, civil society organisations, international institutions and the European Union. The main objective will be to strengthen the cooperative voice in international development programs and policies.

This upcoming Partnership will enhance Knowledge sharing between ICA Member Organisations (MOs), strengthen sustainable and inclusive growth through research and educational activities, engage in advocacy interventions, foster political dialogue, and conclude new partnerships with institutions, civil society organisations and other stakeholders.



Specific focus and attention will be paid to the accessibility of the outputs via digital and open-source platforms, a continuation in bottom-up learning programs, leveraging data and knowledge on key issues for sustainable cooperative development, promoting conducive legal frameworks, enabling access to finances, analyse certification processes and promote the visibility of the model.

The Partnership will be rolled out physically in multiple countries on all continents, as well as online via webinars and trainings. More information on the past Partnership can be found on www.coops4dev.coop and www.edu4all.coop.

The activities of the ICA regions

International Cooperative Alliance Africa

2023 was a year of dynamic engagement and strategic collaboration for ICA-Africa. We are proud of the progress made in promoting cooperative values and fostering sustainable development across the continent.

Establishing a Sub-Regional Office in Southern Africa-Botswana

One of our major accomplishments was the signing of the Memorandum of Understanding (MOU) with the Government of Botswana, officially establishing the new ICA-Africa Southern Africa office. The establishment of this sub-regional office stands as a monumental achievement, symbolising a commitment to enhancing our presence, visibility, and impact in Southern Africa.



10th Technical Committee of the Africa Ministerial Cooperative Conference (TCAMCCO)

Midyear, we hosted the 10th Technical Committee of the Africa Ministerial Cooperative Conference (TCAMCCO) which brought together government representatives, cooperative leaders, and stakeholders under the theme “Transforming Cooperatives for a Stronger Africa.” The specific objectives for this conference included:

- Strengthening Cooperative Identity
- Enhancing partnerships for sustainable cooperation
- Reinforcing of institutional capacity for a prosperous Africa.

Discussions centered on reshaping the cooperative identity and ensuring cooperation through networks, trade, partnerships, financial inclusion, and cooperative professionalism.

Africa Cooperative Model Law Consultations

The Permanent Committee on Monetary and Financial Affairs of the Pan- African Parliament (PAP) organised, in collaboration with the International Cooperative Alliance – Africa (ICA-A), a Consultative Meeting on the Draft Model Law on Cooperatives for Africa, in Nairobi, Kenya, on 29 – 30 August 2023 in Nairobi, Kenya. It involved 56 consultants who included Members of the PAP Committee on Monetary and Financial Affairs, Parliamentarians and Government Officials from the Republic of Kenya, Representatives of the African Union Commission’s Departments, United Nations agencies and representatives of Civil Society Organizations, particularly the cooperative movement from Eastern, Southern, Northern, Western and Central Africa as well as the Diaspora. The aim was with a view to submitting, at a later stage, a proposed Model Law on Cooperatives for Africa which integrates the views and aspirations of the peoples of Africa and other concerned stakeholders. from 13 African Countries were engaged.

This marked a pivotal moment in shaping Africa's cooperative landscape. Stakeholders shared valuable insights and proposals, culminating in a Final Communiqué outlining collaborative efforts and outcomes.

Policy and Legal Affairs

ICA-Africa was represented at the annual global Policy Forum on Development (PFD); a structural dialogue space for the EU and its partners to discuss cross-cutting issues in the implementation of EU development cooperation. The main focus was on the equality and opening up of the civic space specifically with regard to the Global Gateway; the EU's contribution to narrowing the global investment gap worldwide. ICA as a member of the PFD made contributions and recommendations both at the respective regional and global discussions as well as speakers from cooperative enterprises.

Global Engagement and Impact

Our participation in international forums, such as the ACP-EU Follow-Up Committee Meetings and the Global Social and Solidarity Economy Forum (GSEF), showcased the global relevance and impact of the African cooperative movement. These platforms not only facilitated dialogue but also positioned African cooperatives

as crucial contributors to global economic and social agendas.

16th Africa Regional Assembly and Conference

In November, we successfully convened the 16th Africa Regional Assembly and Conference, focusing on the theme "Cooperatives for a Sustainable Africa." This event served as a vibrant platform for cooperative leaders, stakeholders, and enthusiasts to collaboratively explore and strategize initiatives aimed at fostering sustainability across the continent.



Empowering the Youth in the Cooperative Movement

Recognizing the pivotal role of youth in the cooperative movement, we dedicated significant efforts to youth empowerment in 2023. We held a dynamic youth network side event and training on worker cooperatives in November aimed to equip the youth with a comprehensive understanding of the cooperative model.

Cooperatives of the Americas

2023 was marked by a host of dynamic regional events, both online and in-person. At the same time the Region benefited from the recognition of outstanding advocacy work, realised cross-committee activities and finalised two amazing development projects, one in Chiapas Mexico and the other in Costa Rica.

The main event of the year was the [23rd Regional Conference](#) held in Honduras in November focusing on the local development and the importance of creating that “entrepreneurial ecosystem” the [UN Secretary General referred to with his 2023 Report on Cooperatives in Social Development](#).

The theme “EconoMy: social, economic and environmental perspectives for the future of the cooperative movement of the Americas” resonated throughout the events, emphasising the impact our cooperatives produce at community level as well as the partnership opportunities raising from the [UN Resolution on Social Economy](#) and the [EU-CELAC Summit](#) with its [Global Gateway Agenda](#)

The 23rd Regional Conference was enthusiastically participated in by more than 1000 attendees from 26 countries. It witnessed a thought-provoking plenary, eight informative breakout sessions,

and the inauguration of the Trail of Cooperatives of the Americas, a renewed commitment to both the UN SDGs and the sustainable development.

The [President of the International Cooperative Alliance, Ariel Guarco](#) and several Ministers of the Government of Honduras addressed the public with in depth political analysis, accompanying President Graciela Fernandez’s vision and speeches both for the opening and final conclusions.

Additionally, virtual intervention and pre-recorded messages were shared by the [Vice President of Spain Yolanda Diaz](#), the [Executive Secretary of the UN Economic](#)



The event received the extraordinary participation of the [President of the United Nations Economic and Social Committee, Ambassador Paula Narváez Ojeda](#) as well as of [FAO Deputy Director General, Mr Mario Lubetkin](#).

[Commission for Latin America and the Caribbean \(UN CELAC\) Manuel Salazar Xirinachs](#), the [Director General of the Interamerican Institute for Cooperation on Agriculture \(IICA\), Manuel Otero](#) and the [Presidents of Cooperatives Europe, CICOPA, CCW, ICAO](#).

Policy and Advocacy

The Cooperatives of the Americas Regional Office was active in the policy-advocacy arena: through its Regional Director's participation in the [Social Economy Conference 2023 in Donostia](#), the preparation of the Model Law of Agriculture Cooperatives issued by the Latin American Parliament together with FAO, the consultations hosted by the [Policy Forum on Development \(PFD\)](#). The Cooperatives of the Americas President held a bilateral high level meeting with the EU CELAC Executive Secretary relaunching the MoU signed in 2020, participated to the [Ministerial Agriculture Conference of the Americas, organised by the IICA](#) and joined [OCB Brazil international seminar on Cooperatives and Sustainable Development](#) in a joint panel with the Vice President of the Republic of Brazil.

In April 2023 the Americas regional Board members engaged actively at national level with their respective Ministers of Labour endorsing the UN Resolution and advocating for its final approval.

Capacity Building

The Regional Sectoral Organizations and Thematic Committees developed their respective Operational Plans focused on online capacity building and training for members.

Amongst the varied and largely participated webinars it's worth mentioning the following: Redacoop's (regional agriculture sectoral organisation) on opportunities for cooperatives in Bioeconomy and Family Farming; the Youth Cooperative Network's on "Cooperative Entrepreneurship for youth" and "Youth participation in the Social and Solidarity Economy"; CICOPA Americas' on Decent Job and Sustainability, the Housing Network comparative analysis on housing cooperatives, the Gender Equality Committee on women leadership and women entrepreneurial innovation, as well as COFIA's (cooperative Banking) on integration, legal framework and payment methodologies for financial inclusion.

The Cooperatives of the Americas Regional Office contributed to the draft proposal of the EU project "*People-centred businesses for sustainable, democratic, and inclusive development*" coordinating the working group of the Regional Directors supporting the Global Office.

Governance and Membership

Two in person and two virtual meetings of the Board of the Directors were held.

The first one, held in Panama, was the occasion to lay the first stone of a cooperative hospital our member organisation Cooperativa de Profesionales decided to invest in as a health program for community development in the central American hub of Panama City.



During the last Board meeting held in Honduras, the Board members started to discuss the renewed four-year strategic Plan. With an analysis of the external political environment and the uncertain economic scenario following the Pandemic, the new Plan will be drafted during 2024, also taking into consideration the outcomes of the previous plan and the renewed ICA 2025-2030 Strategy.

On the side of the Regional Committees, 2023 saw the re-activation of both the Regional Network of Consumer cooperatives and the Regional Network of public Services cooperatives.

Finally, the Board approved the transformation of the Regional Network of cooperative housing to a permanent and formal sectoral organisation, to be ratified by the 2024 Regional Assembly.

Partnerships and Projects

The Mexico Project (Resilience and community development), supporting 5 cooperatives in Chiapas has come to an end. The project was funded by the Cooperative College UK: the beneficiaries have been trained to increase and improve their capacity to receive tourism from abroad and enhance the cultural heritage via sustainable eco-tourism routes organised through indigenous women- led cooperatives.

The 4 years “House of Joy” project funded by the EU delegation to Costa Rica also reached an end: the main outcome of 2023 is the release of a comparative research on agriculture [cooperatives providing decent jobs for migrants in Brazil, Costa Rica and Peru](#)

International Cooperative Alliance Asia-Pacific

2023 has been marked by dynamic regional events, recognition of outstanding work, advances in governance and membership, cross-committee events and activities, and renewed projects and partnerships.

Key Highlights

Our key highlights of the year include the [16th Regional Assembly](#), along with the 11th [Cooperative Forum](#) and related events held in Manila in November showcasing the human-centric model of cooperatives. The theme, “Cooperatives: Our Common Agenda,” resonated throughout the events, emphasizing the shared commitment to building a better world through collaboration and cooperation. The Cooperative Forum was enthusiastically participated by more than 600 attendees from 22 countries. It witnessed a thought-provoking plenary, three informative breakout sessions, and the adoption of the [Manila Resolution](#). The discussions delved into crucial topics such as cooperative identity, driving the climate agenda forward through cross-sector collaboration, empowering cooperatives by promoting diversity and inclusion and ensuring cooperatives’ relevance by embracing disruptive technologies for sustainable growth.

The [first ICA Asia Pacific Cooperative Excellence Awards](#) celebrated the 100-year-old workers’ primary cooperative - Uralungal Labour Contract Co-operative Society (ULCCS) Ltd., and Datuk Seri Dr. Abdul Fattah Abdullah, President of the Malaysian National Cooperative Movement (ANGKASA), for their outstanding contributions. The [Dr. Mauritz Bonow Young Researcher Awards](#) recognized the contributions of Dr. Jiyun Jeon and Ms. Kristine Atendido, emphasizing the importance of academic research in advancing cooperative ideals.

The [fourth edition of the Asia-Pacific Cooperative Youth Summit \(APCYS\)](#) in Sabah, Malaysia centred around “Cooperation for Sustainable Lifestyles,” engaged youth in the conversations around sustainability and celebrated the spirit of youth cooperativism. The summit attracted over 185 participants from 16 countries, fostering cross-cultural exchange and collaboration. The 2023 COOP Pitch winners—Muda Mudi Coop (Indonesia), Likas Vocational College (Malaysia), and

Lamac Multi-Purpose Cooperative (Philippines)—showcased innovative approaches, affirming the cooperative movement’s commitment to sustainable alternatives and environmental responsibility. ICYC observed the Go Green Campaign 5.0 (GGC) during the APCYS 4.0. The campaign, themed #BeatPlasticPollution, addressed the urgent global issue of plastic pollution, marking the first physical event since the pandemic. Participants planted 261 tree saplings and conducted a beach clean-up, collecting 57 kilograms of waste in partnership with Trash Hero.

The [25th anniversary](#) of the ICA Asia and Pacific Committee on Women was marked with an event in Tokyo, Japan, reflecting on its substantial impact in promoting gender inclusion and equality. The committee released a special [25th-anniversary booklet](#) covering its history and work, case studies from members, and op-eds on gender equality in the past, today and in the future. The event presented an avenue for Committee members to exhibit their interventions on gender equality and engage in enriching dialogue through various thematic presentations.



Policy and Advocacy

The ICA-AP regional office was active in the policy-advocacy arena. Through its participation in the [Policy Conclave in India, B20 Engagement Groups](#), and consultations hosted by the [Policy Forum on Development \(PFD\)](#), the office focused on emphasising the importance of fair and decent work in the emerging gig economy, advocated for the importance of cooperatives' people-centred model within the B20 Task Force on Financial Inclusion and Value Chain, and strengthened its partnership with the European Commission. These engagements underscored the commitment of the ICA-AP regional office to advocate for cooperatives and advance the interests of cooperatives in various policy arenas.

Visibility

The ICA-AP Regional Office continued to enhance the visibility of cooperatives and its engagement with members, partners, and cooperators by celebrating global events, organising thematic webinars and conferences and through its publications.

Annual observances like the International Day of Cooperatives, International Women's Day, and International Youth Day, highlighted the role of cooperatives as partners for sustainable development and emphasised the importance of digital inclusion, youth engagement and gender equality.

Two issues of COOP Dialogue focused on [cooperatives' contribution to SDGs and ICA-AP Regional Assemblies](#).

The COOP Colloquiums on cooperative education, mutual value measurement, collaborative research, and systems innovation continued the series of academic dialogues.

Webinars and seminars organised across committees addressed topical issues, fostering cross-sector collaboration and knowledge exchange. The Malaysia Business Office organised the "[Women in Cooperatives: Embrace Equity](#)" seminar, deliberating socio-economic, cultural, and governance barriers against women's progress in cooperatives. The Youth Committee focused on "[Financial Literacy for Youth in Cooperatives](#),"

empowering youth in budgeting, investing, accounting, and financial reporting. The Consumer Committee organised an [in-person workshop for leaders](#) with iCOOP in Korea, and the Trade and Business Committee, ASEAN Cooperative Organization (ACO), and ANGKASA organised a [C2C conference](#) to address global challenges related to Sustainable Development Goals 13 and 17. The Research Committee organised its 17th Research Conference in Manila under the theme "Cooperatives Advancing Social Responsibility for the 2030 Agenda."

Capacity Building

Projects and training initiatives, both online and physical, continued to strengthen cooperative management and development. As part of the ICA-MAFF (Japan) project, the [training course](#) to build the capacities of rural women was held in Thailand and Japan. The Women Committee instituted a [Training of Trainers program](#) on "Climate Change and Action in Cooperatives". The office actively participated in a project promoting sustainable coffee value chains in Lao PDR and contributed to the

proposal development for the EU project - People-centred businesses for sustainable, democratic, and inclusive development.

Governance and Membership

The regional board convened thrice during the year in Kathmandu, Nepal; Genting Highlands, Malaysia; and Manila, Philippines. Notably, 38% of ICA-AP Regional Board members are women, embodying diversity that brings new perspectives and enriches discussions, aligning with cooperative values of equality and cooperation.

We added new members to our cooperative family – the Nepal Federation of Savings and Credit Cooperative Unions Ltd. (NEFSCUN) from Nepal, ESAF Swasraya Multi-State Agro Co-operative Society Ltd (ESMACO) from India, and One Cooperative Bank and ACDI Multipurpose Cooperative from the Philippines. The total membership now stands at 109 members representing 28 countries.



The regional office collaborated with the India Foundation, ASEAN Foundation, Institute of Rural Management, Anand, Platform Cooperatives Consortium, It for Change and many more. These partnerships strengthened our cooperative network, fostering collaborative efforts towards shared goals.

This year was a testament to the enduring strength of the cooperative movement in the Asia-Pacific region. In the coming years, we are ready to keep making positive changes and working together to build a more sustainable, inclusive, and cooperative world.

Cooperatives Europe

This year, Cooperatives Europe has worked to strengthen the positioning of cooperatives as strong actors that drive social cohesion and economic development. Cooperatives are making a positive difference in communities and enhancing democracy, not just within the EU but across the wider European landscape.



Policy and Advocacy:

Considering the EU elections, the European cooperative movement co-developed at the end of 2023 a vision for the upcoming legislative term. We expect a strong political commitment to the European Pillar of Social Rights and ambitious leadership in implementing the

Social Economy Action Plan up to 2030. Through our roles in expert groups, such as the European Commission's GECES, the SME Envoy, and the Social Economy Category of the European Parliament, we contributed proposals and insights to protect the interests of cooperatives. The European Commission recognises

this as it invites us for continued dialogue and provides us with a platform to voice our movement's ideas and priorities for the European economy (see image).

This year our attention was on various issues including those related to sustainable transitions and economic empowerment. We worked on files such as the Corporate Sustainability Due Diligence Directive, the Transition Pathways, the Social Economy Gateway, the Reporting Directive, the SME test and various others. Cooperatives Europe ensured that all cooperatives, especially smaller entities, were represented in policymaking. Highlighting the digital transition's significance, Cooperatives Europe positioned cooperatives as central economic players adept at harmonising economic, social, and environmental goals. Engaging with policymakers across all EU institutions and outside of Europe was pivotal in this advocacy, ensuring an equitable environment for all cooperatives. For example, within EU neighbourhood policy, we continue to solidify ties between EU and non-EU cooperatives during the Civil Society Platform meetings—a priority for Cooperatives Europe.

Communication and Outreach:

With the digital age's evolving demands, Cooperatives Europe has enhanced its communication tools. We maintained our daily communication activities and engaged in longer-term projects to improve our activities. For example this year we updated our analytics system to improve performance tracking, updated our security system with new development partners, and continued to improve our website to provide more diverse content.

Through the Communications Working Group but also ad hoc initiatives we collaborated closely with our members. We supported communication on solidarity actions for Turkey and the Ukrainian cooperative movements. Additionally; coordinated by Cooperatives Europe we held with the cooperative sectors a full-fledged video campaign on cooperative sustainability for International Cooperative Day. We also had started preparing together a common campaign for the European elections to strengthen our collective influence on policy making and shape public opinion within the Brussels bubble.



Partnerships and Projects:

Another core objective as outlined in our Cooperative Blueprint for Europe is to boost cooperative youth entrepreneurship through education. In this light, we have been closely supporting the relaunch of the Young European Cooperators Network. Furthermore, at the European Social Economy Conference in Liège in February, the Belgian Presidency of the Council of the EU emphasised the need for a new higher education degree in social economy. This response resonates with the efforts we made in the SE4Ces project and reinforces our plea published in early 2024 for EU policymakers to better incorporate alternative and cooperative models into entrepreneurship education and flagship programs.

Cooperatives Europe has been proactive in strengthening its partnerships and scouting for new opportunities. Especially now since 2023 marked the culmination of two big projects: SE4Ces Erasmus+ project funding and the CO-FRESH Horizon+ project for which we held its final events in Brussels.

Similarly, this year we have been ramping up for the second EU-ICA framework partnership on international cooperative development. This framework partnership will become a large part of our work in the coming 5 years. The FPA will contribute to the global recognition of the cooperative business model as a leading force in achieving sustainable development goals. By promoting inclusive growth and the empowerment of communities, we will support cooperatives in becoming more resilient and innovative.

In Retrospect:

The coming year will be a year of growth, proactive engagement, and innovation for Cooperatives Europe. Cooperatives Europe's secretariat and board have been working on developing a coherent organisational strategy that will help tackle issues more effectively in the long term. Together, with its members, partners, and a larger team, Cooperatives Europe looks forward to leveraging its full potential and positioning itself robustly for a better cooperative future.

The activities of the ICA sectors

International cooperative agricultural organisation (ICAO)

In 2023, ICAO initiated a few new initiatives in addition to its existing activities to practice “Cooperation among Cooperatives”.

Secondment Program to the ICAO Secretariat

ICAO has newly launched a secondment program that invites staff from member organisations to the Secretariat for three months, exploring various facilities and business operations to foster mutual understanding and explore collaboration opportunities.

Mr. Timothy Ntam Waindim, a director from the North West Cooperative Association (NWCA) of Cameroon, was selected for the first participant of this program. He arrived in Korea in November 2023 and began his busy 90-day schedule with a study on the NACF business structure and status. His activities included visits to the Yangjae Hanaro Mart (one of major distribution stores), the Agricultural Cooperative University, the Agricultural Products Processing Center, and various NACF member cooperatives, as well as field trips to the Demilitarized Zone (DMZ)

and Jeju Island. (You can follow his 90-day journey through this link). In Particular, he held discussions with Korean coffee buyers to negotiate the export of coffee, a major product of the Cameroonian cooperative, and returned home with various action plans.

ICAO considers this program very effective in enhancing cooperation with member organisations and plans to expand it further in 2024.

Launching ICAO Digital Platform - ICAO With



The ICAO Secretariat has developed a digital platform in the form of a mobile app - “ICAO With”, the first

of its kind among ICA regional and sectoral organisations. ICAO With means “Let’s all be together”, and it aims to develop win-win cooperation of ICAO members through this platform, which enables ICAO members to communicate for mutual cooperation and revitalise trade.

Through the ICAO With app, member organisations can not only check news from ICAO, but also exchange messages among members and promote their products to other members. (Promotional Video of ICAO With)

Currently, it is available to download “ICAO With” from the Google Play Store and the Apple Store.

NACF Scholarship Program

As the ICAO president organisation, NACF is actively contributing to foster global cooperative experts by receiving member organisations’ recommendations for the scholarship program. The scholarship program, running for four years, supports selected students to learn Korean for one year before spending three years at the Agricultural Cooperative University studying agriculture and

cooperatives. NACF covers all financial costs required for a four-year academic program.

A student recommended by Ghana Cooperative Council (GCC) has been invited and has started his study, and a student to start her study from 2024, recommended by OCB (Brazil), has been selected.

ICAO-IFAD-CLT Joint Workshop

ICAO, in collaboration with the International Fund for Agricultural Development (IFAD), and the Cooperative League of Thailand (CLT) organised a workshop in Thailand. With the participation of 46 representatives from 11 countries, the workshop delved into the theme “The role of agricultural finance in fostering youth and women farmers and cooperative development.”

This workshop enabled the members to realise the significant impact of agricultural finance on the development of cooperatives with a focus on empowering youth and women farmers. They also exchanged best practices and success stories from the visiting cooperatives and identified the potential for sustainable growth in the agricultural sector.

Regional Projects

Annually, ICAO has supported projects in four regions (Americas, Africa, Asia-pacific and Europe) with 10,000 euros each, totaling 40,000 euros. It aims to contribute to the sustainable development

of agriculture and cooperatives in the regions and countries in which member organisations are located.

In 2023, ICAO selected four projects as below on a regional basis and supported each with 10,000 euros.

Region	Organisation	Title of Project
America	OCB and 4 other organisations	Strengthening of the Sectoral Organization of Agricultural Cooperatives of the Americas
Africa	UDSHIS	Advancing SDGs through Sustainable Fishery Practices: A Focus on Women and Marginalized Communities
Asia-Pacific	FPSDC	Youth Leading in Enterprise and Agricultural Development (YLEAD)
Europe	NCC	Development of agricultural cooperatives and renewable energy cooperatives in rural areas in Poland through recognized producers' organisations and renewable energy cooperatives



ICAO General & EXCOM Meetings

In April, the Executive Committee (EXCOM) meeting was held in Türkiye, and in June, both a General Meeting and an EXCOM meeting were held in Belgium, where members shared updates and plans, and exchanged ideas.

In particular, during the April EXCOM meeting, a special seminar session on Sustainable Agriculture was co-hosted with the FAO, which included a keynote speech by Mr. Biorel Gutu, the CEO of the FAO Türkiye, and featured experts from the FAO.

ICAO Stands with Turkish Cooperatives

In February, earthquakes struck Türkiye and Syria, causing significant loss of life and property in the region. ICAO and its members sent relief funds to Turkish cooperatives to comfort the affected farmers and support their rapid recovery.



International cooperative fisheries organisation (ICFO)

ICFO Scholarship Program

The ICFO is making great efforts to foster talents in the fisheries fields especially in developing countries. The scholarship programs of the ICFO are very crucial cause they are designed to promote the sustainable development of the world's fisheries and to nurture talents in the fisheries sector in developing countries.

The 8th ICFO scholarship students completed their studies in Pukyong National University(PKNU) in 2023 and the 9th scholarship student is currently completing a master's program, while the 10th selected in 2023 will begin studying in 2024.

In particular, there was a meeting focused on activating the scholarship program. Discussions were held between the ICFO Secretariat and the students for effective scholarship program operation. Additionally, support for cultural experience events for students was provided, enhancing the students' academic experience.

International cooperative banking association (ICBA)

Highlights of activities in 2023

The highlights of the activities of ICBA in 2023 are presented as follows:

A. Status till 26-06-2023, the day ICBA Board meeting was organised in Brussels.

Keeping into consideration the overall objectives, ICBA developed work plans within the framework of ICA Strategic Plan 2020-2030 and it helped to revive, reorganise and re-constitute [ICBA.It](https://www.icba.it) may be worthwhile to pursue some of the most important activities/achievements of ICBA.

- 4 Membership Appreciation/ Outreach
- 5 Contribution to Research/studies
- 6 Support to ICA global office with regular Financial Support/ Contributions/Coordination/MOU
- 7 Dissemination of ICA Strategic Plan 2020-2030
- 8 Formulation of Work plans based on ICA strategic Plans with an emphasis on Cooperative Ethics, Values & Principles.

In addition to the above broader activities, the following activities have been undertaken:

- I. ICBA president participated in the ICA Board meeting on 06-03-2023 in Sofia, Bulgaria.
- II. ICBA extended support through sponsoring the 10th Technical Committee Meeting of the Africa Ministerial Conference (TCAMCCO) held on 22-24 May 2023
- III. ICBA extended support through sponsoring the ICA-CCR event by KU held on 10-14 July 2023 in Leuven, Belgium.
- IV. ICBA put efforts to mobilise membership support and the membership rose to 57 as on date
- V. ICBA contributed to building databases on Indian Cooperative Banks & to publish in World Cooperative Monitor (WCM).
- VI. ICBA is in contact with the Financial sector division in The World Bank.
- VII. ICBA is also very helpful to the ICA secretariat, Global office and entered into MOU during ICBA centennial events held in Brussels.
- VIII. ICBA continued its focus on research and made efforts to bring together nearly 20 documents
- IX. ICBA assumed an active role in contributing to a Letter from the International Cooperative Alliance and its sectoral organisations on Cooperative Banking, and Insurance and Mutuals, endorsing the position taken by NCBA-CLUSA towards "Regulatory Capital Rule: Large Banking Organizations and Banking Organizations with Significant Trading Activity" Docket ID OCC-2023-z008 and as communicated through Douglas O'Brien, President and CEO, NCBA-CLUSA



B. Developments within ICBA since ICA Board Meeting on 27-06-2023 in Brussels till end of 2023.

- 1 Dr. Ariel Guarco, President ICA released the Report entitled "Future of Cooperative Financial Institutions -A Review", a report based on the events organised during the ICBA centennial Celebrations during the ICA Board meeting on 27-06-2024 at Brussels.
- 2 President of Cooperatives of the Americas. President, ICBA and Board members of IBA had an excellent dinner interaction/ Interface meeting with Ms. Graciela Fernández, President, Cooperatives of the Americas on 28-06-2023 in Brussels. This meeting reviewed the activities of ICBA, the role ICBA can play in motivating the Cooperative Financial Institutions (CFIs) and strategies to coordinate with ICA Regional Offices. The meeting concluded with a proposal to initiate exchanges between the most relevant organisations in the months to come to promote CFIs.
- 3 The Regional Committee of Cooperative banking and Financial Cooperatives (COFIA)- An excellent initiative by Ms Graciela Fernandez, President of Cooperatives of the Americas. Dr Rodrigo Silva, President, **COFIA** and Bhima, President, ICBA had preparatory meeting on 19-08-2023 on Financial Cooperative Sector. This is followup of the meetings in Bruxelles last June held with Ms. Graciela Fernández.
- 4 **NEDAC, ICBA and APRACA** organised a **Workshop** on "Sustainable Financing and Achieving SDGs for Agricultural Cooperatives" from 22 –24 August 2023 in Bangkok, Thailand. The delegates from India and Philippines participated. Resource persons have been drawn from APRACA, UNDP, BAAC etc.
- 5 **Joint Webinar by ICBA and COFIA** on 31-08-2023. As proposed by Ms Graciela Fernandez and Mr Danilo Salerno, COFIA- a joint webinar with ICBA has been organised on August 31,2023 in order to facilitate integration from the Region of Americas and identify possible common pathways. Mr. Danilo Salerno, moderated the event and facilitated it as an excellent interpreter. Ms Natalia Teresa supported the meet.
- 6 Events of ICBA/APRACA/ADBC/ NAFSCOB at Nanning City, Guangxi Province of China on 5-6 September 2023: The 3 events namely Regional Policy Forum, the 76th EXCOM and the 23 rd General Assembly of APRACA have been held and are hosted by Agricultural Development Bank of China (ADBC). Bhima Subrahmanyam, Managing Director, NAFSCOB /President, ICBA has been invited by APRACA and ADBC to attend the above events.
- 7 ICBA General Assembly/Elections/ Board Meeting: The General Assembly and Board meeting of ICBA have been organised on 11-10-2023 in Kathmandu, Nepal. The highlights of the events are as follows:
 - 7.1 Elections to ICBA Chairman and ICBA Board were held on time for a 4 Year term from October 2023 till October 2027.
 - 7.2 Bhima Subrahmanyam, is reelected as President, ICBA for the second 4 year term
 - 7.3 The ICBA Statute and Rules pertaining to size of Board and eligibility to seek office of President, ICBA have been amended.
- 8 ICBA Member Directory 2023: a first ever Directory was prepared.
- 9 ICBA Profile has been developed.
- 10 Planned to create a Data Bank and Profiles of ICBA members by inviting proposal from Dr (Prof) Hans Groeneveld, Rabobank. in collaboration with Tilburg University, Netherlands. Further

Mr. Alzimiro Thomé, President, CRESOL Confederation, Brazil and Mr Jaap van Doorn -international relations, CRESOL Confederation, Brazil Expressed their intent to initiate the assignment

11 Research Study: Proposed to commission and conduct of the study on “Accelerating attainment of Sustainable Development through Cooperative Financial Institutions “

12 **23rd Cooperatives of the Americas’ Regional Conference** on “EconoMy: economic, social and environmental perspectives for the cooperative movement of the future in the Americas”

Mr. Bhima Subrahmanyam, President of ICBA, on invitation, participated as key partner, to intervene as speaker in 23rd Regional Conference in the panel “Cooperative finance as engine of alliances, inclusion and integration opportunities” which was held on November 29, 2023 in the city of **Comayagua, Honduras.**

The XXIII Regional Conference of Cooperatives of the Americas held on 29-30 Nov 2023 in Comayagua, Honduras was a resounding success. It was a privilege to be a part of such a dynamic and engaged group of cooperative leaders. The discussions and insights from

the conference will continue to inspire and guide the cooperative movement in the Americas for years to come.

13 **Policy Committee:** As a member of ICA Policy Committee, President, ICBA attended in the first Policy committee meeting on 16 May 2023/14 June 2023 And also attended Second Policy committee on 12 September 2023 ICBA submitted a proposal to Policy committee on the “need for engagement of ICBA, in partnership with cooperatives from most climatically vulnerable regions such as Africa, Island States, Coastal Regions, Hilly Regions to work with the

governments, UN agencies, socially responsible bodies, and the G20 on green finance to enable cooperative banking system.

14 Bhima Subrahmanyam, President, ICBA has been nominated to the Jury to adjudge Excellence Awards introduced for the first time by ICA Asia Pacific Cooperative in three categories of Inspirational Cooperative Leader Award, Enabling Government Award and Enterprising Cooperative Award



International cooperative and mutual insurance federation (ICMIF)

From the start of 2023, we had started to implement ICMIF's new strategy 'Leading with purpose and impact' for 2023-2026 which was launched at our Centenary Conference the previous year. Purpose-led organisations are fast becoming the preferred model for long-term (infinite) business success in many industries. Mutuals and cooperatives have, in the main, been operating in this way for hundreds of years by virtue of their structure and values around creating reliance in people and the communities we serve. With low levels of trust prevailing in the insurance industry globally, we see it as vital that this strategic cycle focuses on the purpose and impact of mutuals and cooperatives.

In July, we announced that Shaun Tarbuck will retire from his current role as Chief Executive Officer in

November 2024 after 28 years of service to ICMIF. It was also announced that Liz Green, Executive Vice-President, becomes CEO Designate with immediate effect and will formally take over as CEO of ICMIF in November 2024.

After 28 years of service at ICMIF, Shaun Tarbuck will officially step down as CEO at the end of the next ICMIF Biennial Conference in Buenos Aires (Argentina) in November 2024. Tarbuck will stay on with ICMIF for a minimum of two years in a part-time advisory/ ambassadorial role. In this new role, he will advise the CEO, continue to lead ICMIF's partnerships with the United Nations agencies and other sustainability projects which are still in their early stages, and serve as ICMIF's ambassador to selected external stakeholders.

ICMIF's Global Mutual Market Share (2022) report was published in June 2023. Our research showed that in the 14-year period since the onset of the financial crisis (2007 to 2021), premium income of the global mutual and cooperative insurance sector grew by a total of 46% compared to 37% growth of the total global insurance industry. As a result, the global market share of mutual and cooperative insurers rose from 24.5% in 2007 to 26.2% in 2021.

In October 2023, we published the ICMIF Members Sustainable Investment Report 2023 which confirmed that our members had by then aligned over USD 1 trillion in sustainable investment frameworks, an increase of 32% compared to the 2022 report. This report was based on the findings of the 2023 member survey on sustainable investments.

In November, we published the ICMIF Members: Key Statistics report which provides analysis of the collective performance of the 200 members that made up ICMIF at the time and how they performed against the wider market in both long-term and short-term comparisons.



The key findings of the ICMIF Members: Key Statistics report were:

- Members had USD 236 billion in premium income
- Members had USD 1.7 trillion in total assets
- Over 230,000 people employed by member organisations
- 321 million members/policyholders served

The last report published in 2023 was the ICMIF European Mutual Market Share 2023 report which found European mutual insurers had outperformed the total European insurance market in terms of post-pandemic growth in premium volume. In FY 2022, European mutual insurers collectively wrote a record high of EUR 509 billion in insurance premiums, consisting of EUR 220 billion in life business and EUR 288 billion in non-life business.

Other key findings:

- European mutuals' market share of the European insurance market stood at 33.0%
- The value of assets held by European mutual insurers stood at EUR 3.67 trillion in 2022.
- Over 487,000 people helped serve approximately 507 million

member/policyholders.

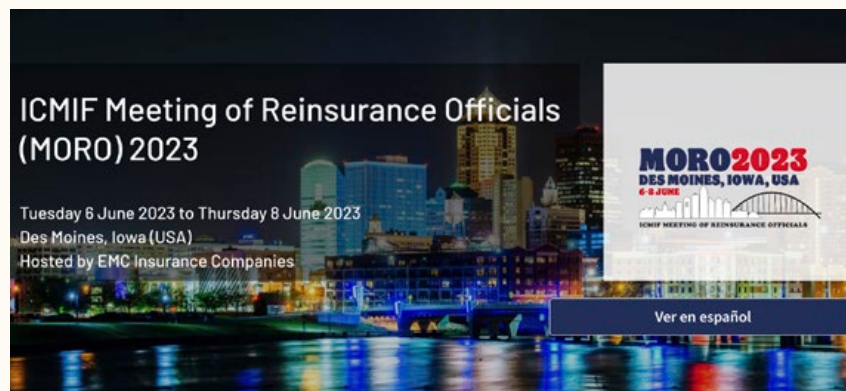
- European mutuals exceeded the total European insurance market's 10-year premium growth in total, life, and non-life business
- The value of assets and investments held by the European mutual insurance sector significantly outperformed that of those belonging to the region's total insurance market in 2022.

On International Women's Day, Wednesday 8 March 2023, the ICMIF Foundation and the United Nations Development Programme (UNDP), through its Insurance & Risk Finance Facility (IRFF), launched the Call for Applications for the Insurance Innovation Challenge (IIC) Fund to promote innovative mutual insurance schemes to better protect the most vulnerable in developing countries, with a

particular focus on women. This initiative was first announced at the ICMIF Centenary Conference in October 2022. The IIC Fund, initially funded with USD 600,000, will enable mutual or cooperative insurance initiatives to strengthen the financial resilience of people with low income.

The ICMIF-calibrated Insurance SDG Calculator, the first tool to measure insurance sustainability impact against the Insurance Sustainable Development Goals (iSDGs) was launched at the Centenary Conference and we are now working with 25 members that have signed up to use this tool to measure iSDG sustainability impact within individual company insurance portfolios and business operations.

The ICMIF Resiliency Benchmark builds on our work with partner organisation the United Nations



Office for Disaster Risk Reduction (UNDRR) to embed disaster risk reduction (DRR) in mutual and cooperative insurance. During 2023, we have been working with ICMIF members which have joined the programme and are now benchmarking their DRR activities.

During 2023, ICMIF continued to enjoy a welcome return to face to face events. This included the return of the ICMIF Advanced Management Course in May. This event sold out completely with 36 participants from 16 countries taking part.

The 2023 ICMIF Meeting of Reinsurance Officials (MORO) took place in the USA in June with 77 attendees from 37 companies in 16 countries.

In September, we hosted our Monaco Mutuelle Cocktail (12 September) in Monte Carlo (Monaco). This is another of our reinsurance focused events and a chance to meet with other cooperatives/mutuals who may not yet be members of the Federation. We welcomed 68 attendees, from 39 companies in 15 countries.

We hosted our first-ever ICMIF Global Strategy Summit on 18 October in Toronto (Canada). This event was predominantly aimed at members and potential members in North America but was open to members from around the world.

The event was hosted by our Supporting Member EY. The event will include a mixture of plenary sessions, roundtable discussions and networking opportunities. The agenda focused on how mutual insurers can drive growth and create value by embracing their mutual purpose as part of their strategic transformation to adapt for the future.

Due to overwhelming demand for our Advanced Management Course in May of 2023, we hosted another edition of the course in October in Manchester (UK). This course attracted 16 participants, from 11 companies in nine countries.

In November, we hosted the first-ever ICMIF Sustainability Summit. This took place in London and virtually. We were delighted to welcome 112 delegates, from 61 companies in 23 countries. At the Summit, ICMIF members came together to underscore their collective dedication to embedding sustainability deeply within their business frameworks, focusing on structured approaches aligned with global standards such as the UN SDGs, and integrating ESG factors across their operations.

Also in November, the ICMIF Americas Conference took place in Belo Horizonte (Brazil) and was hosted by cooperative insurer and ICMIF member Seguros Unimed.

There were 193 registrations from 61 companies in 14 countries. The theme of the 2023 ICMIF Americas Conference was Bridging the protection gaps, which provided a focus for members on ways to engage in prevention & mitigation, sustainability, product innovation and cost efficiency as a way to leave no one behind.

Our last in-person event of 2023 was the ICMIF/AMICE Insurance Stakeholders' Dialogue on 6 December in Paris (France). During the event, delegates heard from a wide range of speakers including European and international insurance supervisors; European policymakers; consumer organisations and insurance industry leaders. The event attracted 148 participants from 48 companies in 16 countries.

Our CEO/C Suite strategic forums continued to offer regular virtual roundtable discussions in 2023 for strategic leaders on the topic of the mutual difference, looking at how mutual/cooperative insurers leverage the mutual value proposition to create a positive differentiator and gain a competitive advantage. Also, in 2023, we introduced the topic of "strategic transformation" in addition to "mutual difference". Both topics have proved popular with members. Other virtual forums/networks hosted by ICMIF in 2023 included an HR Forum and a Sustainability

Forum. ICMIF also continued to host a number of strategic webinars for members on a variety of topics. These included the first in what will be a series of Mutual Leaders Insights webinars featuring high-level discussions with a panel of CEO and executive leaders from mutual/cooperative insurers around the world, showcasing insights from members around the world. These regular insights from the leading CEOs at ICMIF members will cover a range of strategic topics which are top-of-mind for executive leaders, including how their organisations leverage their mutuality in their business strategy; what leadership challenges they are currently facing; and how they are adapting their businesses for the future.

We had 12 new members join ICMIF in 2023.

Consumers cooperatives worldwide (CCW)

Introduction

Consumer Cooperatives Worldwide (CCW) unites 23 national organisations of consumer co-operatives, which represent 75 million individual members and consumers, and which together generate an annual turnover of around € 600 billion. In 2023, CCW activity focused on three main priorities:

- advocacy to international institutions
- co-operation between co-operatives
- knowledge building and inter-sectoral and inter-regional initiatives

Throughout the year, CCW continued its strong cooperation with

the ICA regions in the form of joint activities with the aim to facilitate the exchange of innovation and information between co-operatives at national level, thereby strengthening the relations and contacts within the movement, especially in the process of overcoming the consequences of multiple crises - COVID, inflation, energy sources and others. The sharing of innovation and experience leads to the consolidation of consumer co-operatives at global level, reinforces their contribution to the strategic and operational objectives of the ICA and expands the membership value of CCW (and indirectly of ICA).

Coop2Coop e-commerce platform

In January, CCW began developing an e-commerce platform with the aim of becoming the first online marketplace exclusively for co-op products and services. The technical work was launched and spearheaded by the Bulgarian member organisation – Central Cooperative Union (CCU). Called Coop2Coop, the platform is designed to provide national co-op organisations from around the world instant access to a global online market. With a few clicks, any interested national organisation can register and start uploading their assortment, pricing,

product descriptions and logistics parameters. As of August, the platform is in final development and testing phase with a few CCW members already signed up as pilot users.

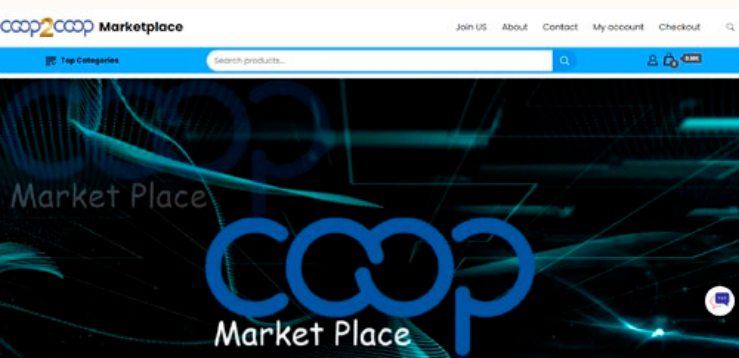
ICA Europe Region

On 4 April, CCW presented the platform at the Euro Coop Board meeting – the European association of consumer co-operatives, which represents 20 national organisations, of which 15 CCW members. Within the ICA, it is the only consumer co-operative regional legal entity. The gathered feedback was used to further optimise CCW's platform.

In November, CCW held a joint seminar with Euro Coop on the contribution of consumer co-operatives to the transition to sustainable food systems. Sponsored by CCW, the event explored consumer co-operatives' contribution to energy efficiency, managing the inflation crisis, supporting consumers, local communities and investing in skills and training of their workforce.

ICA Africa Region

On 22 May, CCW participated in the Technical Committee of The Africa Ministerial Cooperative Conference (TCAMCCO), with



the session dedicated to the theme of “Sustaining Cooperation through Stronger Networks, Trade, Strategic Partnership, Financial Inclusion”. There, we presented the Coop2Coop platform as an instrument for direct and tangible cooperation among cooperatives around the world and as a marketplace ready to be utilised by Africa’s co-operatives for easy access to global buyers.

ICA Asia-Pacific Region

CCW held a joint session with the ICA Asia-Pacific Committee on Consumer Co-operation within the framework of the Regional Assembly on 7 November, in Manila, Philippines. It was the occasion to present the strategic and operational objectives of both structures and to explore concrete opportunities for deeper collaboration between consumer co-operatives of the different continents. A focal point was the presentation of the Coop2Coop platform as a potential solution facilitating cross-border trade, access to markets and trade opportunities for Asia-Pacific producers and consumer co-operatives. CCW was a sponsor of the meeting.

Cooperatives of the Americas

The CCW president – Prof. Stefanov – was invited as a speaker within the 23rd Regional Conference of

the Cooperatives of the Americas, scheduled for 29-30 November in Honduras, within the session dedicated to the transformation of the food systems. In his video address to the delegates, Prof. Stefanov emphasised the innovation of consumer co-operatives to the transition from linear supply chains to circular food systems and presented the Coop2Coop platform in preparation of a joint event with the region in 2024. CCW was a sponsor of the meeting.

Communications

On the occasion of the 101st International Day of Cooperatives, all members received a special congratulatory message from the CCW President. In his letter, Prof. Stefanov expressed his acknowledgement that consumer cooperatives are increasingly becoming key partners of national policymakers, and thereby, contributing to a brighter and more sustainable future for their members and the public at large.



Cooperative housing international (CHI)

Building and Exchanging Knowledge

Webinar/Member Forum

A Member Forum on May 17 allowed CHI members to connect and share their experiences. Tim Ross of the [Co-operative Housing Federation of Canada](#), presented on the Canadian cooperative housing sector and how CHF Canada secured almost a billion dollars of reinvestment into the sector. Linda Seaborn from Australia's [Business Council of Co-operatives and Mutuals](#) presented on the cooperative housing sector's growth potential and ongoing lobbying efforts with the new Australian government resulting in a more optimistic environment. Lastly, Tom Ivey from [DotCoop Enterprises](#) explained how cooperatives can increase their visibility and maximise their economic potential as well as leverage the power of the virtual world to promote the cooperative business model. You can watch the recording [here](#).



International Social Housing Festival in Barcelona, Spain June 6 to 9, 2023

Over 2,100 individuals gathered at the International Social Housing Festival in Barcelona in June to discuss housing challenges and solutions with housing providers, policymakers and housing advocates from 82 different countries. CHI presented at three side events: Community-Led Housing for Students And Seniors; Housing Models & Frameworks for Environmental and Social Sustainability; and Cooperative Housing & Ownership: News from Norway and Germany.

There is currently a lot of enthusiasm and interest surrounding the cooperative housing movement in Barcelona and other parts of Catalonia. This region's numerous

thriving housing cooperatives were highlighted during seminars and site visits. One of these cooperatives, Sostre Civic, is a member of CHI and has established 20 housing initiatives using the “right to use” model. This model involves collective ownership of the dwellings by the cooperative, with members granted the right to use them.

International Social Housing Festival Panel on Community-Led Housing for Students and Seniors

CHI coordinated a panel discussion with student housing coops from Geneva, the UK, and Germany; an Innovation Engineer from Spain and a researcher from the Fondazione Habitat Sociale in Italy on how social housing and sustainable architecture can solve the problems of different vulnerable groups and provide a series of beneficial relationships for the community. We showcased concrete experiences and exchanges with participants on the role of student housing cooperatives in securing the right to education while providing an important supportive community throughout students' academic lives.



CHI organised a panel on Housing Models and Frameworks for Environmental and Social Sustainability. The objective was to delve into how both emerging and established cooperatives are shifting towards a socially and environmentally sustainable society. Cooperatives such as Sostre Cívic (Catalan), GdW (Germany), GBV (Austria), Cooplink (Netherlands), Universidad Politécnica de Madrid (Spain) and Cooperativa Sociale Casae (Italy) were among the participants in this collaborative exchange of innovative ideas and solutions.

The Norwegian Cooperative Housing Federation (NBBL) and Cooperative Housing Associations (OBOS), who are members of CHI, presented innovative models that make it easier for young people and those with lower incomes to buy a home within the cooperative system. These models include shared ownership and rent-to-own options.

[Symposium on Shaping Housing Markets](#): The Economic Impacts of Affordable Housing and Learnings from Recent Studies for Future Housing Policies in Europe was held in Vienna, Austria on Sept 19. Organised by CHI member, the Austrian Federation of Limited-Profit Housing Associations (GBV) in cooperation with the Affordable Housing Bootcamp by Housing Europe.

CHI President, Guido Schwarzendahl attended a knowledge exchange between policymakers in Lisbon and housing coop advocates from Denmark and Germany on Sept 15.

[Global Innovation Coop Summit](#) in Montreal, Sept 27-29 CHI's Secretary-General, Julie LaPalme, presented on policy, finance and construction practices in the cooperative housing sector during a panel titled Circular Housing the Cooperative Way: What is causing the global housing crisis and how can circular economics and cooperation help fix it?

[23rd ICA Americas Regional Conference](#) - 29-30 November in Honduras Blase Lambert, CHI's Treasurer, participated in a panel on Essential public services for local development: the cooperative movement's standing point.

Growth of the Movement

New Member

CHI proudly welcomed the Business Council of Cooperatives and Mutuals (BCCM) from Australia amongst its membership.

Partnerships and Collaborations

CoHabitat Network

A dozen community-led housing partners (urbaMonde, World Habitat, HIC, Sostre Civic, FUCVAM, Multipro, MOBA Housing, etc...) gathered in early June in Barcelona to co-develop its Theory of Change through a series of discussions. The CoHabitat Network strives to strengthen the collective capacity to develop long-term solutions to housing challenges by working together to demonstrate the successes and potential of community-led housing and make it more widespread.

Student Housing Co-op European Association

Solidarity Funding: Building on the successes and links established at a Student Housing Co-op event held after the Cooperative Housing Symposium in Zurich in September 2022, CHI and other cooperative housing partners in Europe are continuing to work towards establishing an umbrella organisation for student housing cooperatives.

Research

International Legal Research Initiative (ILRAI)

Together, ICA and CHI launched a research initiative that is examining various aspects of cooperative housing law such as governance structures, membership rights and obligations, financing and taxation, dispute resolution mechanisms, and regulatory oversight. The results will be compiled and synthesised to create a comprehensive framework that ensures the continued success of housing cooperatives while protecting the rights and interests of the members.



International organisation of industrial, artisanal and service producers' cooperatives (CICOPA)

CICOPA at the ICA Asia Pacific event on platform work

On the 15 of March 2023, the ICA Asia-Pacific organised an event titled “Potential for collectives in the gig and platform economy: Insights and international experiences”. CICOPA’s Secretary General Diana Dovgan was invited to present the issue from the European perspective.

CICOPA intervened at the OECD conference

On the 20 and 21st of March 2023, CICOPA’s vice-president, and CECOP’s president, Giuseppe Guerini attended the OECD conference “Inspiration, innovation and inclusion: Shaping our future with the social and solidarity economy” to share lessons learned from the good practices in CICOPA’s network on social impact measurement.

CICOPA Congress

On the 23rd of June 2023, CICOPA held its Congress online. The members confirmed the re-election of President Iñigo Albizuri Landazabal (COCETA, Spain) and voted in a new Board, consisting of both familiar faces and new additions. In addition, two new members were approved into the CICOPA family.

CICOPA Mutual Learning Session

On 19 September 2023, CICOPA organized a Mutual Learning Session for members on “How can federations support cooperatives’ digital transition?”. Speakers from India, Argentina, and Italy presented their experience in the field by bringing forward the challenges and opportunities of the digitalization of cooperatives, the role of digital and tech coops, and the question of gender inclusion in the digitalization process.

CICOPA Bi-annual Data Collection

In August - November, CICOPA launched its digitalized data collection survey to collect data about cooperatives in the network.

A quality check of the data collected was performed at the end of the year and the results were shared with members. The data will be collected in a report which publication is expected in 2024.

CICOPA project on digital cooperatives

In the second semester of 2023, CICOPA started to work on the project DIGITAL COOPERATIVES -Understanding and development of cooperatives in the digital sector.

This project aims to understand the state of the art of existing digital and tech cooperatives through a mapping exercise, while trying to keep ahead of this phenomenon, offering these cooperatives a space of encounter and, if necessary, acting in support of these cooperatives.

CICOPA parallel session in San Sebastian, Spain

During the European Conference on Social Economy that took place on 13-14 November in San Sebastian, Spain, CICOPA held a parallel session on the topic of platform work: what’s at stake for worker cooperatives.



CICOPA vice-president encounters

On 16 November, in Mondragon, Spain, the vice president of CICOPA and some board members met to discuss the strategic orientation of the organisation in the upcoming years.

CICOPA's working group on standards.

Last year, a specific working group was created where members discuss the possible review of the World Declaration on Worker Cooperatives (2005) and the World Standards of Social Cooperatives (2011). This work is continuing and is in line with the ICA work on Cooperative Identity.

Other events

CICOPA participated in and promoted the International School of Social Cooperatives, organized by its Italian member Confcooperative Federsolidarietà, which took place from 5 to 8 October in Naples, a training opportunity that will gather cooperators from all over the world.

CICOPA participated in and promoted the event 'COODING – discussing and enhancing cooperation around the use of digital and new technologies in cooperatives' which took place in Bologna on 29-30 September. The event was coorganised by CECOP, Fondazione Centro Studi Doc, Fondazione PICO, and AlmaVicoo. COODING aims to support the development of a shared digital mindset among cooperators through meetings with experts in the field,

the testimony of cooperatives' best practices, B2B opportunities, and the exchange among cooperators.

On 8 March, we celebrated the International Women's Rights Day and 1st of May the International Workers day.



International health cooperative organisation (IHCO)

The International Health Cooperative Organisation (IHCO) is a global entity founded in 1996. It unites 20 organisations that represent health cooperatives across four continents.

These cooperative businesses are involved in various aspects of healthcare, including primary and specialised healthcare, hospital management, health insurance, socio-healthcare, health promotion, health literacy, and pharmaceutical distribution.

As an ICA sectoral organisation, IHCO activity is addressed to showcase cooperatives as an alternative private actor in the health domain, combining economic goals with social values. It aims to highlight the global scale of the cooperative business model in the health sector and raise awareness about its added value as people-oriented companies.

2023 has been a year of both challenges and significant endeavours for IHCO, marked by a dedication to advancing its mission of promoting cooperatives in the healthcare sector worldwide.

IHCO efforts in raising public awareness have significantly contributed to acknowledging the cooperatives' key role in advancing towards Universal Health Coverage,

a vital tenet of the UN 2030 Agenda. The advocacy actions have been pivotal in emphasising the contribution of health cooperatives to national health systems.

Moreover, fostering business inter-cooperation and cultivating mutually beneficial relationships among our member organisations has been a core focus. The IHCO has served as a facilitator, encouraging better mutual knowledge among members.

IHCO have endeavoured to keep growing as a knowledge hub that positions the organisation as a central source of insights, aiding in informed decision-making and strategy development for the global health cooperative ecosystem.

Another pivotal facet of its action has been the support extended to member organisations in their advocacy and policy actions at both national and local levels.

Throughout the past months, IHCO representatives have actively engaged in various events, discussions, and collaborations, reinforcing the entity's commitment to advancing healthcare cooperatives globally. The following activities serve as examples:

12th Global Forum on Health Promotion: we participated in the session «Changing the Paradigm – Civil Society Driving SDG Solutions for Health Promotion and Well-being», a WHO-related event.

Delivering Care as a Cooperative Business: collaboration with the Faculty of Health Sciences and the Malta Cooperative Federation in organising an event to share knowledge and inspire students with practical ideas for setting up cooperative businesses in healthcare.



Support to Greece’s cooperative pharmacists: productive meeting in Madrid with the Federation of Pharmacists’ Cooperatives of Greece (OSFE) and subsequent engagement in OSFE’s National Congress in Kalamata (Greece), where we supported the Federation’s advocacy initiatives to extend pharmaceutical services in Greece and elevate the visibility of pharmacy cooperatives.

Health & Climate Change Discussion at Cooperatives Europe Conference: active participation in discussions at the Cooperatives Europe Conference in Oslo, where the intersection of health and climate change was deliberated upon.

Conference on «Cooperatives for Sustainable Development»: we participated in a round-table discussion at the conference held in San Sebastian, Spain,

celebrating the International Day of Cooperatives. This activity was directly aligned with our aim to increase visibility and raise public awareness regarding the role of cooperatives in sustainable development.

Mission to Santiago de Chile: participation in the seminar “The future of health is cooperative” in Santiago de Chile, coupled with visits to health cooperative Sermecoop and meetings with Chile’s Ministry of Labour officials, reinforcing visibility and advocacy initiatives at the local level to enhance policies impacting health cooperatives.

Cooperative Training Tour in Panama: active participation in the national conferences hosted by Cooperativa Profesionales in Panama addressed to its membership. This aligns with our objective to share information and locally empower member organisations.

ICMIF Americas Summit: engagement in discussions at the International Cooperative and Mutual Insurance Federation Americas Summit, focused on the pivotal role of cooperatives in the healthcare insurance sector.



Meeting with the Ukraine Doctors Association: an important meeting with the Ukraine Doctors Association, reinforcing our global connections and looking for opportunities to foster the cooperative model in rebuilding the war-affected health system in Ukraine.

Insurance Stakeholders’ Dialogue: IHCO President participated in a discussion table on digitalisation in health insurance as part of the conference organised by the European Association of Insurance Cooperatives, AMICE, in Paris.

In the communication area, IHCO implemented a strategy to provide key messaging aligned with the organisation’s objectives through the website www.health.coop, its profile on social media platforms and the e-newsletter *Coop Health News*. Furthermore, IHCO actively participates in the ICA Communication Working Group

to stay up-to-date with the latest communication trends and best practices.

In the governance field, IHCO ensured effective and transparent decision-making processes. Additionally, IHCO represented the health sector within the cooperative movement, particularly at the International Cooperative Alliance (ICA). Apart from the regular meetings, a noteworthy General Assembly was organised with the participation of delegates from four different continents. During this assembly, innovative experiences from around the world were showcased, demonstrating how health cooperatives have consolidated as successful companies with the potential to drive improvements within health systems.

The activities of the ICA thematic committees

Gender equality committee (GEC)

The ICA Gender Equality Committee (ICA GEC) celebrated the International Women's Day, on March 8, with the statement and a video around the 2023 theme "DigitALL: Innovation and technology for gender equality"», you can consult it [here](#). A series of [first-hand testimonies](#) from different parts of the world who are sharing their views and experiences as women in such a predominantly male-dominated sector as the tech sector were shared. The chair of the GEC Xiomara Nuñez de Céspedes was invited to many events organised in the American continent around women's day (Costa Rica, Honduras and Dominican Republic, among others) as well as during the week of non violence against women in the Dominican Republic and the international Womens Convention "Women on top" in El Salvador.

The GEC chair participated as panellist in the ICA CoopsDay event organised in Donostia on 1st July setting the stage of a round table on SDG5. At the Cooperatives of the Americas Summit in Honduras, the presidents of the ICA Gender Equality and Youth Committees, talked about how cooperatives create economic and social wealth, read more [here](#).



Youth Committee (YC)

2023 was a very active year for the ICA Youth Committee. The major activities included:

Coop Spring trained the trainer workshop in March with participation of around 30 youth and 10 youth became certified Coop Spring trainers who have the knowledge and skills to help develop youth coops.

Youth Leadership Exchange Program for youth to learn about and become inspired by cooperatives. Five youths participated in each trip to Spain and the United States. An inspiring video was made of participant testimonies.

The Youth Committee published a presentation to help youth understand who we are and how they can participate.

We interviewed the Replication Projects to see how they were doing three years after the Youth Committee provided funding and support and launched a comms campaign to promote it on social media every Friday.

Read the end-of-the year newsletter to learn more about these and other activities here.



Cooperative law committee (CLC)

In 2023, the ICA Cooperative Law Committee supported the organisation of the Cooperative Law Summer School that was held in August at the J. Dobrila University of Pula, Croatia. Led by the International Centre for Cooperative Management (Saint Mary's University) in 2023, the Summer School gave participants the opportunity to explore how values and principles were translated into legal rules and legal practice, and how legal structural elements of co-operatives relate to aspects of sustainable development. Prof. Hagen Henry, Chairperson of the ICA-CLC was the key resource person, and 17 participants from across the world joined the course that aimed at building links between cooperative law, Cooperative Identity (ICA 1995), and sustainable development. The next edition of the summer school is expected to be held in 2025 and invitations to all ICA member organisations will be made.

The ICA-CLC supported the fourth International Forum of Cooperative Law in San Sebastian, Basque Country, from 29 November – 1 December 2023. The event was organised by Ius Cooperativum, an international association of cooperative lawyers, with the support of GEZKI, the Faculty of Law of the University of the Basque Country (UPV/EHU), the Kooperatiben Kontseilua (formerly the Higher Council of Cooperatives of Euskadi, CSCE-EKGG). The forum focused on the principle of cooperation among cooperatives and brought together lawyers from all over the world who are interested in cooperative law and provided a platform to discuss cooperative law in different countries and continents. The event offered an opportunity to

network with experts in cooperative law, gain insight into best practices, and share experiences with peers from around the world.



Committee on cooperative research (CCR)

The CCR nominated the new chair – Dr. Cynthia Giagnocavo (University of Almeria, Spain) succeeding Mr. Akira Kurimoto who served as the interim CCR chair for the last two years.

The ICA was involved in the following research conferences:

- ICA CCR Global and European Cooperative Research Conference, in Leuven, Belgium, 10-13 July 2023. Over 150 participants from across the world. Under the theme of “Innovating in cooperative governance. Governing cooperative innovation”, the conference was co-organized by the ICA CCR, the Centre of Expertise for Cooperative Entrepreneurship (KCO) of the KU Leuven and the Centre for Social Economy of the HEC Liège Management School.
- The 17th ICA-AP Research Conference, Manila, Philippines, 4-5 November 2023. Over 50 academics from 8 countries in Asia Pacific regions got together for mutual exchange and peer learning to promote accelerated actions for progress in Sustainable Development.

The Young scholars’ programme had an active role in 2023:

- The young scholar workshop in Leuven, 10 July 2023. 23 master’s, PhD and post-doctoral students in cooperative studies from all continents attended the Young Scholar Workshop.
- With the new title of CCR Young & Emerging Scholars’ network (CCR YES network), the new leadership of network (Camilla Carabini, PhD candidate, University of Milano – Bicocca) activated the potential of young and emerging researchers in cooperative studies.



The management of CCR website (ccr.ica.coop) and CCR mailing list as an information hub for cooperative researchers. It provides information on news and calls concerning cooperative research, a map on cooperative education and research institutes, a library containing journals and reviews on cooperative research as well as archives of cooperative research references and the Review of International Cooperation.

International cooperative development platform (ICDP)

The International Cooperative Development Platform (ICDP) brings together around 30 Cooperative Development Organisations (CDOs) from across the globe to promote and support international cooperation efforts. The Platform serves as a forum for knowledge sharing, promotes the cooperative model to development actors and international institutions, and facilitates collaboration within development programs and partnerships.

The ICDP Executive Committee held different online meetings to prepare for a consultation with all committee members to discuss its priorities and support the drafting of the ICA-EU Partnership application regarding CDOs' involvement. The focus for the upcoming years will be on advancing the dynamic knowledge-sharing platform showcasing international projects run by the members, organising network meetings, as well as conducting research on the cooperative added value in development processes and impact measurement.

The first preparations for a physical meeting of the ICDP members in 2024 have been made, marking the relaunch of the Committee's activities within the new Partnership.

Dotcooperation

As the custodians of the .coop and .creditunion domain names, the .COOP Global Directory & Map, and the Cooperative Marque, our dedication to advancing the cooperative movement has never been stronger. Our efforts this past year have been fuelled by your invaluable feedback, collaborations, and the shared vision of promoting the essence of cooperative identity.

Reflecting on Our Mission

2023 was a year of meaningful engagement and learning. We delved deep into understanding the needs of our community, gathering insights through surveys, program reviews, and the expansion of our networks. This engagement helped shape our priorities, with a focus of crafting new narratives that resonate within the cooperative community, as well as strengthening our partnerships to enhance the range of services, training, awareness, and content we offer.

Key Highlights of 2023

In collaboration with the International Cooperative Alliance (ICA) and other partners, we launched impactful initiatives such as the “How To Use .Coop” handout for the UAE market (together with Co-op News) and the updated info for the ICA handbook. We continued our development of essential assets such as stories. coop and supported key dates such as #CoopsDay 2023 with our interactive events map. We also supported various in-person events and programs, including the Asia and Pacific Youth with a sponsorship and video session, and the production of eco-friendly materials for the ICA General Assembly.

Our new webinar series flourished, covering diverse topics from marketing and branding to cooperative identity tools, benefiting communities from Germany to Nigeria. These webinars fostered knowledge sharing and collaboration among cooperatives worldwide.

We also deepened our partnerships through material support, promotional activities, and educational value, reaching out to cooperative communities in the US, Spain, the Philippines, and beyond. Initiatives like the Domains.coop SIMPLYSTART23 promotion and

partnerships with entities like the Platform Cooperative Consortium (PCC) have been pivotal in expanding our impact.

On the development front, we enhanced our systems and products to serve you better. This includes launching a list of high-quality, non-premium domains, relaunching the upgraded .COOP Global Directory, and improving our verification systems to better represent our diverse cooperative community.

Looking Ahead

We are proud to announce, that in 2025 we are launching a new initiative to shine a light on the global cooperative community. Now is the time to showcase the impact, diversity, and size of the cooperative ecosystem globally. To that end, we have begun a new project – **The Cooperative World Map**.

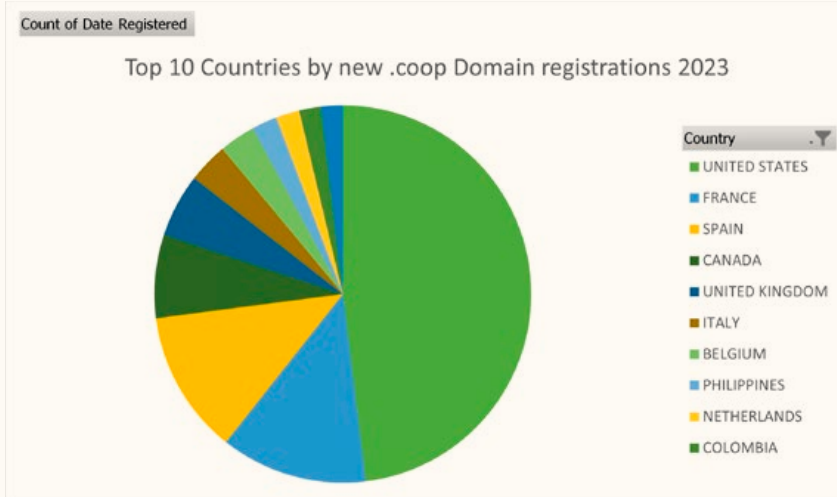
This initiative will bring many international datasets into an updated and interactive global map, building on years of work with many different partner organisations (including the ICA, NCBA and Digital Commons).

This will be a powerful tool to showcase and celebrate the cooperative global community – watch out for more announcements soon!

Thank you for being an essential part of this journey. Here's to another year of cooperation, growth, and success.

Dotcoop tables and charters

ICA 2021 Financial statements - will be available on 31 May



2023 ICA Financial statements

2023 Financial statements

Year-end results in EUR	2023
Africa*	- 48 469
Americas*	6 109
Asia & Pacific*	14 985
Global Office	- 385 223
ICA Consolidated	- 389 758
Cooperatives Europe	41 841
50% DotCoop LLC	- 53 361

* Before Consolidation

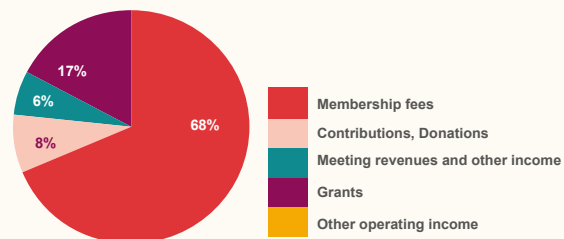
Profit & Loss Statement in EUR	2023
Membership fees	2 811 260
Contributions, Donations	329 560
Meeting revenues and other income	256 823
Grants	693 329
Other operating income	19 456
Total income	4 110 428

Redistribution Regions and Sectors	891 413
External services	1 600 379
Staff costs	1 737 150
Depreciation on tangible fixed assets	6 563
Amounts written off membership fees	112 509
Other operating charges	138 582
Total expenses	4 486 596

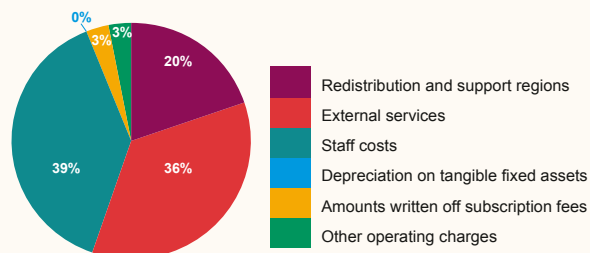
Sectoral redistribution

EUR	2023
CCW	€ 75 648
CHI	€ 60 401
CICOPA	€ 58 772
ICAO	€ 70 420
ICBA	€ 86 388
ICFO	€ 22 312
IHCO	€ 34 477
TOTAL	€ 408 418

Incomes



Expenses



Members

REGION	COUNTRY	ORGANISATION
AFRICA	BOTSWANA	Botswana Co-operative Association (BOCA)
	CAMEROON	Alliance Coopératives Cameroun (COOP-CAMEROON)
	CAMEROON	North West Cooperative Association Ltd (NWCA LTD)
	CONGO, DEMOCRATIC REPUBLIC OF	Coopérative Centrale d'épargne et de crédit du Kivu (COOCEC-KIVU)
	CONGO, DEMOCRATIC REPUBLIC OF	Cooperative d'épargne et de Credit de Nyawera (COOPEC NYAWERA)
	COTE D'IVOIRE	Fédération des sociétés coopératives d'Hévée de Côte d'Ivoire (FENASCOOPH-CI)
	COTE D'IVOIRE	Fédération des Unions des Sociétés Coopératives des Producteurs de la Filière Coton de Côte d'Ivoire (FPC-CI Coop CA)
	COTE D'IVOIRE	Fédération Nationale des Unions Régionales des Sociétés Coopératives des Producteurs de la Filière Anacarde
	EGYPT (ARAB REP. OF)	Central Housing Cooperative Union (CHCU)
	EGYPT (ARAB REP. OF)	The General Authority for Construction and Housing Cooperatives (CHC)
	ESWATINI	Eswatini Farmers Cooperative Union (ESWAFCU)
	ETHIOPIA	Awach Savings and Credit Cooperative (ASCCo)
	ETHIOPIA	Cooperative Bank of Oromia
	ETHIOPIA	Oromia Coffee Farmers Co-operative Union (OCFCU) Ltd.
	GHANA	Ghana Cooperative Agricultural Producers and Marketing Association (AGRIC COOP GHANA)
	GHANA	Ghana Co-operative Council (GCC)
	GUINEA	Fédération des coopératives d'approvisionnement et de l'alimentation générale (FECAAG)
	KENYA	CIC Insurance Group Ltd.
	KENYA	Co-operative Bank of Kenya Ltd (CBK)
KENYA	Kenya Co-operative Coffee Exporters Ltd (KCCE)	
KENYA	Kenya Union of Savings and Credit Co-operatives Ltd. (KUSCCO)	

REGION	COUNTRY	ORGANISATION	
AFRICA	KENYA	The Co-operative Alliance of Kenya (CAK)	
	KENYA	The Co-operative University of Kenya (CUK)	
	MAURITIUS	The Mauritius Co-operative Union Ltd (MCUL)	
	MOROCCO	Office du Développement de la Coopération (ODCo)	
	MOZAMBIQUE	Associação Moçambicana de Promoção do Cooperativismo MODermo (AMPCM)	
	NAMIBIA	Namibia Co-operatives Advisory Board (NCAB)	
	NIGERIA	Co-operative Federation of Nigeria (CFN)	
	NIGERIA	Federal Department of Co-operatives, Federal Ministry of Agriculture and Rural Development (FDC)	
	NIGERIA	Nigerian National Petroleum Corporation Cooperative Multipurpose Society LTD (NNPC-CMS Lagos)	
	NIGERIA	Odua Cooperative Conglomerate Ltd (OCC)	
	SOMALIA	Somali Union Co-operative Movement (UDHIS)	
	SOUTH AFRICA	South African National Apex Co-operative (SANACO)	
	TANZANIA	Moshi Co-operative University (MoCU)	
	TANZANIA	Tanzania Federation of Co-operatives Ltd (TFC)	
	UGANDA	HealthPartners Uganda (HPU)	
	UGANDA	Uganda Co-operative Alliance Ltd. (UCA)	
	ZIMBABWE	Zimbabwe National Association of Housing Co-operatives (ZINAHCO)	
	AMERICA	ARGENTINA	Agricultores Federados Argentinos Sociedad Cooperativa Limitada (AFA S.C.L.)
		ARGENTINA	Asociación de Cooperativas Argentinas Limitada (ACA C.L.)
ARGENTINA		Banco Credicoop Cooperativo Ltd. (BCCL)	
ARGENTINA		Confederación Cooperativa de la República Argentina Ltda. (COOPERAR)	
ARGENTINA		Cooperativa de Trabajos Portuarios Limitada de San Martin (Coop Portuaria)	
ARGENTINA		Federación Argentina de Cooperativas de Consumo (FACC)	
ARGENTINA		Instituto Movilizador de Fondos Cooperativos, Cooperativa Ltda. (IMFC)	

REGION	COUNTRY	ORGANISATION
AMERICA	ARGENTINA	La Segunda Cooperativa Limitada Seguros Generales
	ARGENTINA	Sancor Cooperativa de Seguros Ltda
	BARBADOS	Barbados Co-operative Business Association (BCBAL)
	BOLIVIA	Cooperativa de Telecomunicaciones Santa Cruz (COTAS Ltda.)
	BOLIVIA	Cooperativa Rural De Electrificación R.L. (CRE R.L.)
	BRAZIL	Central Nacional das Cooperativas Ontontológicas (Uniodonto do Brasil)
	BRAZIL	Central Nacional Unimed - Cooperativa Central (CNU)
	BRAZIL	Cooperativa de Crédito de Livre Admissão de Associados Pioneira da Serra Gaúcha – Sicredi Pioneira RS
	BRAZIL	Organização das Cooperativas Brasileiras (OCB)
	BRAZIL	Unimed do Brasil, Confederação Nacional das Cooperativas Médicas (UNIMED)
	BRAZIL	Unimed Seguros Saúde S.A.
	CANADA	Co-operatives and Mutuals Canada / Coopératives et mutuelles Canada (CMC)
	CHILE	Cooperativa abierta de vivienda Limitada (CONAVICOOP)
	CHILE	Cooperativa de Servicios Sermecoop Ltda.
	CHILE	COOPEUCH Ltda. Cooperativa de Ahorro y Crédito
	COLOMBIA	Asociación Colombiana de Cooperativas (ASCOOP)
	COLOMBIA	Asociación Nacional de Fondos de Empleados (ANALFE)
	COLOMBIA	Caja Coperativa CREDICOOP (CREDICOOP)
	COLOMBIA	Casa Nacional del Profesor (CANAPRO)
	COLOMBIA	Confederación de Cooperativas de Colombia (CONFECOOP)
	COLOMBIA	Cooperativa del Magisterio (CODEMA)
	COLOMBIA	Cooperativa Empresarial Multiactiva Popular (COEMPOPULAR)
	COLOMBIA	Cooperativa Médica del Valle y Profesionales de Colombia (COOMEVA)
	COLOMBIA	Financiera Progressa
	COLOMBIA	La Equidad Seguros
	COLOMBIA	Universidad Cooperativa de Colombia (UCC)

REGION	COUNTRY	ORGANISATION
AMERICA	COSTA RICA	Centro de Estudio y Capacitación Cooperativa R.L. (CENECOOP R.L.)
	COSTA RICA	Consejo Nacional de Cooperativas (CONACOOOP)
	COSTA RICA	Cooperativa de Ahorro y Crédito Ande N° 1 R.L. (Coope Ande N°1 R.L.)
	COSTA RICA	Cooperativa de Ahorro y Crédito de Servidores Judiciales R.L. (COOPEJUDICIAL R.L.)
	COSTA RICA	COOPSERVIDORES R.L.
	COSTA RICA	Instituto Nacional de Fomento Cooperativo (INFOCOOP)
	COSTA RICA	Sociedad de Seguros de Vida del Magisterio Nacional (SSVMN)
	CURACAO	Ministry of Economic Development (MEO)
	DOMINICAN REPUBLIC	Cooperativa de Ahorro y Credito Herrera, Inc. (COOP-HERRERA)
	DOMINICAN REPUBLIC	Cooperativa de Servicios Múltiples de Profesionales de Enfermería, Inc. (COOPROENF)
	DOMINICAN REPUBLIC	Cooperativa de Servicios Múltiples La Telefónica (COOPSEMUTEL)
	DOMINICAN REPUBLIC	Cooperativa Nacional de Servicios Múltiples de los Maestros (COOPNAMA)
	DOMINICAN REPUBLIC	Cooperativa Vega Real (CVR)
	ECUADOR	Cooperativa de Ahorro y Crédito Policia Nacional (CPN)
	ECUADOR	Cooperativa de Ahorro y Crédito Rio Bamba Ltda. (COAC Rio Bamba)
	EL SALVADOR	Federación de Asociaciones Cooperativas de Ahorro y Crédito de El Salvador de R.L. (FEDECACES)
	GUATEMALA	Confederación Guatemalteca de Federaciones Cooperativas, Responsabilidad Limitada (CONFECOOP)
	HAITI	Union Cooperative de Credit Agricole et Rural d'Haiti (UNICAGRHI)
	HONDURAS	Cooperativa de Ahorro y Crédito CACEENP Limitada
	HONDURAS	Cooperativa de Ahorro y Crédito Educadores de Honduras Limitada (COACEHL Ltda.)
	HONDURAS	Cooperativa de Ahorro y Credito ELGA, Ltda.
	HONDURAS	Cooperativa de Ahorro y Crédito 'Sagrada Familia' Ltda.

REGION	COUNTRY	ORGANISATION
AMERICA	HONDURAS	Federación de Cooperativas de Ahorro y Crédito de Honduras, Ltda. (FACACH)
	JAMAICA	Jamaica Co-operative Credit Union League (JCCUL)
	JAMAICA	TIP Friendly Society
	MEXICO (REP. OF)	Caja Popular Mexicana SC de AP de RL CV (CPM)
	MEXICO (REP. OF)	Confederación Nacional Cooperativa de Actividades Diversas de la República Mexicana (CNC) S.C. de R.L.
	MEXICO (REP. OF)	Federación de Cajas Populares Alianza SC de RL de CV
	MEXICO (REP. OF)	FENORESTE S.C.L. de C.V.
	PANAMA	Cooperativa de Servicios Múltiples Profesionales, R.L.
	PANAMA	Instituto Panameño Autónomo Cooperativo (IPACOOB)
	PARAGUAY	Confederación de Cooperativas Rurales del Paraguay Ltda. (CONCOPAR)
	PARAGUAY	Confederación Paraguaya De Cooperativas CONPACOOB Ltda.
	PARAGUAY	Cooperativa Universitaria Ltda
	PARAGUAY	Federación de Cooperativas de Ahorro y Crédito Ltda. (FECOAC)
	PARAGUAY	Federación de Cooperativas de Producción (FECOPROD)
	PARAGUAY	Federación de Cooperativas del Paraguay (FECOPAR LTDA.)
	PARAGUAY	Federación de Cooperativas Multiactivas del Paraguay (FECOMULP LTDA.)
	PERU	Cooperativa de Servicios Múltiples del Centro Ltda. (CENTROCOOP)
	PERU	Cooperativa de Servicios Múltiples el Tumi (Cooperativa el Tumi)
	PUERTO RICO	Banco Cooperativo de Puerto Rico (Bancoop)
	PUERTO RICO	Cooperativa de Ahorro y Crédito "Dr. Manuel Zeno Gandía"
	PUERTO RICO	Cooperativa de Ahorro y Crédito de Arcibo (COOPACA)
	PUERTO RICO	Cooperativa de Ahorro y Credito Vega Alta (VEGACOOB)

REGION	COUNTRY	ORGANISATION
AMERICA	PUERTO RICO	Cooperativa de Seguros Múltiples de Puerto Rico Inc.
	PUERTO RICO	Liga de Cooperativas de Puerto Rico (LIGACOOB)
	UNITED STATES	CoBank, ACB
	UNITED STATES	Credit Union National Association (CUNA)
	UNITED STATES	National Co+op Grocers (NCG)
	UNITED STATES	National Cooperative Bank (NCB)
	UNITED STATES	National Cooperative Business Association CLUSA International (NCBA CLUSA)
	UNITED STATES	National Rural Electric Cooperative Association (NRECA)
	UNITED STATES	National Society of Accountants for Co-operatives (NSAC)
	UNITED STATES	U.S. Overseas Cooperative Development Council (OCDL)
	URUGUAY	Cámara Uruguaya de Cooperativas de Ahorro y crédito de Capitalización (CUCACC)
	URUGUAY	Confederación Uruguaya de Entidades Cooperativas (CUDECOOB)
	URUGUAY	Cooperativas Nacionales Financieras Aliadas en Red (CONFIAR)
	URUGUAY	Instituto Nacional del Cooperativismo (INACOOB)
ASIA PACIFIC	AUSTRALIA	Business Council of Co-operatives and Mutuals (BCCM)
	AUSTRALIA	Capricorn Society Ltd
	AUSTRALIA	Co-operative Bulk Handling Limited (CBH Group)
	BANGLADESH	Bangladesh Samabaya Bank Limited (BSBL)
	BANGLADESH	National Co-operative Union of Bangladesh (Bangladesh Jatiya Samabaya Union-BJSU)
	BHUTAN	Department of Agricultural Marketing and Cooperatives (DAMC)
	CHINA (P.R. OF)	All China Federation Of Supply & Marketing Co-operatives (ACFSMC)
	CHINA (P.R. OF)	Fujian Federation of Supply and Marketing Cooperatives (FUJIAN COOB)
	CHINA (P.R. OF)	International Committee for the Promotion of Chinese Industrial Co-operatives (ICCI)
	CHINA (P.R. OF)	Jiangsu Supply & Marketing General Co-operative
	FIJI	Department of Co-operative Business (DCB)
	INDIA	Buldana Urban Co-operative Credit Society Ltd. (BUCCS)

REGION	COUNTRY	ORGANISATION
ASIA PACIFIC	INDIA	Centre for Cooperatives and Livelihoods – Autonomous (CCL) at Lal Bahadur Shastri National Academy of Administration (LBSNAA)
	INDIA	Co-operative House Building & Finance Corporation Ltd.
	INDIA	ESAF Swasraya Multi State Agro Cooperative Society Limited (ESMACO)
	INDIA	Indian Farm Forestry Development Co-operative Ltd. (IFFDC)
	INDIA	Indian Farmers Fertiliser Co-operative (IFFCO)
	INDIA	Krishak Bharati Co-operative Ltd. (KRIBHCO)
	INDIA	National Agricultural Co-operative Marketing Federation of India (NAFED)
	INDIA	National Co-operative Agriculture & Rural Development Banks' Federation Ltd (NCARDB Federation)
	INDIA	National Co-operative Development Corporation (NCDC)
	INDIA	National Co-operative Union of India (NCUI)
	INDIA	National Federation of Farmers Procurement, Processing & Retailing Cooperatives of India Ltd. (NACOF)
	INDIA	National Federation of Fishermen's Co-operatives Ltd. (FISHCOPFED)
	INDIA	National Federation of State Co-operative Banks Ltd. (NAFSCOB)
	INDIA	National Yuva Cooperative Society Ltd. (NYCS)
	INDIA	The Tamil Nadu Small Tea Growers ICTFs Federation Ltd. (INDCOSERVE)
	INDIA	Tirumalla Tirupati Multistate Cooperative Credit Society Limited
	INDIA	Uralungal Labour Contract Cooperative Society Ltd. (ULCCS LTD)
	INDONESIA	National Federation of People-based Co-operative Enterprises (INKUR)
	IRAN	Central Union of Rural & Agricultural Co-operatives of Iran (CURACI)
	IRAN	Iran Chamber of Cooperatives (ICC)
	IRAN	Iran Oilseeds & Vegetable Oil Processing Factories Co-operative (Farda Co-op)
	IRAN	Pishgaman Cooperative Union (PCU)

REGION	COUNTRY	ORGANISATION
ASIA PACIFIC	IRAN	Rah-e-roshd cooperative educational complex (RCEC)
	IRAN	Taavon Insurance Co.
	IRAN	Tose'e Ta'avon Bank (T.T. Bank)
	JAPAN	Central Union of Agricultural Co-operatives (JA-ZENCHU)
	JAPAN	IE-NO-HIKARI Association (Association for Education and Publications on Agricultural Co-operatives)
	JAPAN	Japan CO-OP Insurance (Kyosai) Consumers' Co-operative Federation
	JAPAN	Japan Co-operative Alliance (JCA)
	JAPAN	Japan Co-operative Insurance Association Inc. (JCIA)
	JAPAN	Japan Workers' Co-operative Union (Jigyodan) (JWCU)
	JAPAN	Japanese Consumers' Co-operative Union (JCCU)
	JAPAN	Japanese Health and Welfare Co-operative Federation (HeW Co-op Japan)
	JAPAN	National Association of Labour Banks (NALB)
	JAPAN	National Federation of Agriculture Co-operative Associations (ZEN-NOH)
	JAPAN	National Federation of Fisheries Co-operative Associations (JF-ZENGYOREN)
	JAPAN	National Federation of Forest Owners Co-operative Associations (ZENMORI-REN)
	JAPAN	National Federation of University Co-operative Associations (NFUCA)
	JAPAN	National Federation of Workers and Consumers Kyosai Cooperatives (Kokumin Kyosai co-op)
	JAPAN	National Mutual Insurance Federation of Agricultural Co-operatives (ZENKYOREN)
	JAPAN	The Japan Agricultural News (NIHON-NOGYO-SHIMBUN)
	JAPAN	The Norinchukin Bank
	JORDAN	Cooperative Association for Development & Finance (CADF)
	JORDAN	Educational Cooperative Union of Limited Liability
	JORDAN	Jordan Co-operative Corporation (JOR)
	KAZAKHSTAN (REP.OF)	Union of Consumer Societies of the Republic of Kazakhstan

REGION	COUNTRY	ORGANISATION
ASIA PACIFIC	KIRIBATI	Ministry of Commerce, Industry and Cooperatives (MCIC)
	KOREA (REP. OF)	iCOOP Korea
	KOREA (REP. OF)	International Solidarity of Korea Cooperatives (ISKC)
	KOREA (REP. OF)	Korean Federation of Community Credit Co-operatives (KFCC)
	KOREA (REP. OF)	Korean National Federation of Fisheries Co-operatives (NFFC)
	KOREA (REP. OF)	National Agricultural Co-operative Federation (NACF)
	KOREA (REP. OF)	National Credit Union Federation of Korea (NACUFOK)
	KOREA (REP. OF)	National Forestry Co-operatives Federation (NFCF)
	KYRGYZSTAN	Co-operatives Union of Kyrgyzstan (CUK)
	MALAYSIA	Cooperative Institute of Malaysia (CIM)
	MALAYSIA	Malaysian National Co-operative Movement (ANGKASA)
	MALAYSIA	National Land Finance Co-operative Society Ltd. (NLFC)
	MONGOLIA	Mongolian Co-operative Alliance (MNCA)
	MONGOLIA	National Association of Mongolian Agricultural Co-operatives (NAMAC)
	MYANMAR	Central Co-operative Society Ltd. (CCS)
	NEPAL	National Co-operative Bank Ltd. (NCBL)
	NEPAL	National Co-operative Development Board (NCDB)
	NEPAL	National Co-operative Federation of Nepal (NCF)
	NEPAL	Nepal Agricultural Co-operative Central Federation Limited (NACCFL)
	NEPAL	Nepal Federation of Savings and Credit Co-operatives Union (NEFSCUN)
	NEPAL	Nepal Multipurpose Central Co-operative Union Ltd (NEMCCU)
	PAKISTAN	Karachi Co-operative Housing Societies Union Ltd. (KCHSU)
	PALESTINE	Cooperative Work Agency (CWA)
	PALESTINE	Economic and Social Development Center of Palestine (ESDC)
	PALESTINE	Palestinian Agriculture Cooperative Union (PACU)
	PALESTINE	Union of Housing Cooperatives in Palestine (PUHC)

REGION	COUNTRY	ORGANISATION
ASIA PACIFIC	PAPUA NEW GUINEA	Office of Co-operative Societies of Papua New Guinea (OCS PNG)
	PHILIPPINES	1 Cooperative Insurance System of the Philippines Life and General Insurance (1CISP)
	PHILIPPINES	ACDI Multipurpose Cooperative
	PHILIPPINES	Aurora Integrated Multipurpose Cooperative (AIMCOOP)
	PHILIPPINES	Climbs Life and General Insurance Cooperatives (CLIMBS)
	PHILIPPINES	Co-operative Development Authority (CDA)
	PHILIPPINES	Federation of Peoples' Sustainable Development Cooperative (FPSDC)
	PHILIPPINES	MASS-SPECC Cooperative Development Center
	PHILIPPINES	National Confederation of Co-operatives (NATCCO)
	PHILIPPINES	Network Consolidated Cooperative Bank (NCCB)
	PHILIPPINES	One Cooperative Bank (One CB)
	PHILIPPINES	Union of Legitimate Service Contracting Cooperatives (ULSCC)
	PHILIPPINES	VICTO National Co-operative Federation and Development Center (VICTO National)
	SAUDI ARABIA	Ministry of Human Resources and Social Development
	SINGAPORE	Singapore National Co-operative Federation Ltd. (SNCF)
	SRI LANKA	Department of Co-operative Development (DCD)
	SRI LANKA	Matara District Cooperative Hospital Society Ltd.
	SRI LANKA	National Co-operative Council of Sri Lanka (NCCSL)
	SRI LANKA	National Institute of Co-operative Development (NICD)
	SRI LANKA	SANASA Federation Ltd in Sri Lanka
	THAILAND	The Co-operative League of Thailand (CLT)
	UNITED ARAB EMIRATES	Emirates Community Empowerment (ECE)
	VANUATU	Office of the Registrar of Cooperatives and Business Development Services (ORCBDS)
	VIETNAM	Vietnam Cooperatives Alliance (VCA)
EUROPE	ARMENIA	"Farm Credit Armenia" Universal Credit Organization Commercial Cooperative (FCA UCO CC)
	AUSTRIA	Oesterreichischer Verband gemeinnütziger Bauvereinigungen - Revisionsverband (gbv)

REGION	COUNTRY	ORGANISATION
EUROPE	BELARUS (REP. OF)	Belarussian Republican Union of Consumer Societies (BELKOOPSOYUZ)
	BELGIUM	Febecoop
	BULGARIA	Central Co-operative Bank Plc (CCB)
	BULGARIA	Central Co-operative Union (CCU)
	BULGARIA	National Union of Workers Producers Co-operatives of Bulgaria (NUWPCB)
	CYPRUS	Cyprus Turkish Co-operative Central Bank Ltd (KoopBank)
	CZECH REPUBLIC	Co-operative Association of the Czech Republic (CACR)
	DENMARK	Kooperationen
	FINLAND	Pellervo Coop Center
	FRANCE	Confédération Nationale du Crédit Mutuel
	FRANCE	Coop FR
	GERMANY	Dgrv - Deutscher Genossenschafts- Und Raiffeisenverband E. V.
	GERMANY	GdW Bundesverband deutscher Wohnungs- und Immobilienunternehmen e.V.
	GERMANY	Zentralverband deutscher Konsumgenossenschaften e.V. (ZdK)
	GREECE	Federation of Cooperatives of Pharmacists of Greece (OSFE)
	GREECE	Social Solidarity and Regional Development Network (KAPA Network)
	IRELAND	Co-operative Housing Ireland
	ISRAEL	The Kibbutz Movement
	ITALY	Alleanza delle Cooperative Italiane
	ITALY	European Research Institute on Cooperative and Social Enterprises (EURICSE)
	LITHUANIA	Lithuanian Union of Co-operative Societies (LITCOOPUNION)
	MALTA	Koperattivi Malta
	MALTA	Malta Co-operative Federation (MCF)
MOLDOVA (REP. OF)	Central Union of Consumer Co-operatives of the Republic of Moldova (MOLDCOOP)	
NETHERLANDS	Nationale Coöperatieve Raad (NCR) – Dutch Council for Cooperatives	
NETHERLANDS	Rabobank	
NORWAY	Coop Norge SA	

REGION	COUNTRY	ORGANISATION
EUROPE	NORWAY	Federation of Norwegian Agricultural Co-operatives (Norsk Landbruksamvirke)
	NORWAY	The Co-operative Housing Federation of Norway (NBBL)
	NORWAY	The Royal Norwegian Society for Rural Development (Norges Vel)
	POLAND	National Association of Co-operative Savings and Credit Unions (NACSCU)
	POLAND	National Auditing Union of Cooperatives (NAUWC)
	POLAND	National Co-operative Council – NCC
	POLAND	National Supervision Union of Społem Consumer Co-operatives
	PORTUGAL	Confecoop - Confederação Cooperativa Portuguesa, CCRL
	PORTUGAL	Cooperativa António Sérgio para a Economia Social - Cooperativa de Interesse Público de Responsabilidade Limitada (CASES)
	ROMANIA	National Union of Consumer Co-operatives (CENTROCOOP)
	ROMANIA	National Union of Handicraft and Production Co-operatives of Romania (UCECOM)
	RUSSIA	Central Union of Consumer Societies of the Russian Federation
	RUSSIA	Moscow Regional Union of Consumer Societies
	SERBIA	General cooperative alliance for agriculture and rural development - Belgrade
	SPAIN	Confederació de Cooperatives de Catalunya (CoopCat)
	SPAIN	Confederación Empresarial Española de la Economía Social (CEPES)
	SPAIN	Confederación Española de Cooperativas de Trabajo Asociado (COCETA)
	SPAIN	Fundación Espriu
	SPAIN	KONFEKOOP - Confederación de Cooperativas de Euskadi
	SWEDEN	Coompanion - Kooperativ Utveckling Sverige
	SWEDEN	HSB:Riksförbundet (Union of Housing Co-operatives)
	SWEDEN	Kooperativa Förbundet (KF) (The Swedish Co-operative Union)
	SWEDEN	Riksbyggen (Co-operative Housing Union)
SWITZERLAND	Allgemeine Baugenossenschaft Zürich (ABZ)	

REGION	COUNTRY	ORGANISATION
EUROPE	SWITZERLAND	Baugenossenschaft mehr als wohnen
	TÜRKIYE	Central Union Of The Agricultural Credit Cooperatives Of Turkiye (ACC)
	TÜRKIYE	The Central Union of Turkish Forestry Co-operatives (ORKOOP)
	UKRAINE	Ukranian Central Union of Consumer Societies (UKOOSPILKA)
	UNITED KINGDOM	Co-operatives UK
	UNITED KINGDOM	The Midcounties Co-operative Limited
	UNITED KINGDOM	VME COOP
	SAINT KITTS AND NEVIS - INT	Caribbean Confederation of Credit Unions (CCCU)
	THAILAND-INT	Association of Asian Confederations of Credit Unions (ACCU)



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