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Agenda

Time	Agenda Item	Presenter
Wedne	esday, 15 November 2017	
14:00- 15:00	Meet and Greet with the Alliance Board candidates & Demonstration of the Electronic Voting System Conference Center, Business Center 4, Level 15	Election Committee
Thurse	day, 16 November 2017	
10:30- 11:30	Meet and Greet with the Alliance Board candidates & Demonstration of the Electronic Voting System Conference Center, Business Center 4, Level 15	Election Committee
-	, 17 November 2017 ence Center, Level 15, Grand Lagoon Ballroom	
9:00	Opening & President's Welcome	Monique Leroux, President
	Appointment of the Bureau	Monique Leroux, President
	President's Report	Monique Leroux, President
	New Member Appreciation	Monique Leroux, President
	Approval of the Agenda	Monique Leroux, President
	Approval of the Minutes from the General Assembly in Québec City, Canada on 10 October 2016	Monique Leroux, President
	Approval of the 2016 Accounts and Discharge of the Auditor Appointment of the Auditor for an additional term	Greg Wall, Audit & Risk Committee
	Discharge of the Board, Ratification of the actions of the Board	Monique Leroux, President
	Proposed Mandate of the next Board of Directors	Monique Leroux, President
	Proposed amendments to the Articles of the Alliance: Chapter III, Article 15.	Monique Leroux, President
	Orientation to the electronic voting procedures	Anne Santamäki, Election Committee
	Presentation of the candidates for President	Anne Santamäki, Election Committee
	Election of the President	Anne Santamäki, Election Committee
10:15	Members Vote for President & Appointment of the Auditor Break	
11:00	Presentation from the At-large candidates for Board	Anne Santamäki, Election Committee





Time	Agenda Item	Presenter
	Results of election for President & Appointment of the Auditor	Anne Santamäki, Election Committee
	Ratification of elections of Vice-Presidents Election of At-large Board members Election of Sectoral Organisations, Youth Representative and Gender Equality Committee Representative	Anne Santamäki, Election Committee
12:00	Members Vote for Board of Directors Lunch	
14:00	Director-General's Report	Charles Gould, Director- General
	Ratification of Sectoral Organisation Board Elections	Monique Leroux, President
	Ratification of Regional and Sectoral Rules	Monique Leroux, President
	Presentation and approval of the establishment of a Thematic Committee on Development	Dame Pauline Green
	Approval of motions & resolutions	Monique Leroux, President
	Results of the Elections	Anne Santamäki, Election Committee
	Next meeting time and place	Monique Leroux, President
15:00	Closing	Monique Leroux, President

General Information

The General Assembly will take place at the conference center in the Sunway Resort Hotel & Spa, located at Persiaran Lagoon, Bandar Sunway 47500 Selangor Darul Ehsan Malaysia, (https://www.sunwayhotels.com/sunwayresorthotelspa/about-the-hotel/mapdirections/) on level 15 in the Grand Lagoon Ballroom.

This General Assembly will take place in conjunction with the Global Conference and General Assembly 2017 of the International Co-operative Alliance. For more information, visit <u>www.malaysia2017.coop</u>.

Simultaneous interpretation during the General Assembly will be provided in English, French and Spanish. Delegation interpreters for other languages will need to register with their delegation.

Reference Documents

The following publications contain information relevant to the General Assembly 2017:

- Alliance Articles & Bylaws: <u>http://ica.coop/en/basics/alliance-rules-and-laws</u>
- Annual Report 2016: <u>https://ica.coop/en/media/library/annual-reports/ica-annual-report-2016</u>
- Elections Procedures (Standing Orders for Board Election): http://ica.coop/en/2017GeneralAssembly





Please note that the Alliance will not be distributing copies of any of the documentation, including this document. Please bring these with you to Kuala Lumpur.

Voting Information

Delegates are required to complete a vote designation form in order to pick up their voting materials. A vote form has been personalised for each member organisation. If you did not receive it, contact Gretchen Hacquard at hacquard@ica.coop. Please duly complete the form and submit it as early as possible, preferably by 31 October, so that we have time to prepare your voting materials.

The meeting room will have designated seating for voters, assistants and their interpreters. You will be given stickers that will allow you to access the voting area when you pick up your voting materials. Without this sticker on your badge, you will not be allowed to enter the voting area. All other persons who wish to observe the Assembly will sit in a designated cordoned off area.

The election of the Board Members will be done in a separate room in polling booths on computers. When you pick up your voting materials, you will receive your personal login details in order to cast your votes.

The motions and resolutions will be approved by a show of voting cards.

The Standing Orders will be followed fully: http://ica.coop/en/2017GeneralAssembly.

Collecting Voting Materials

Please collect your voting materials during opening hours of the registration desk starting on Tuesday 14 November. Should you have questions or problems about the election or the voting materials, specific staff will be able to assist you during the "vote questions or problems" times in the table below.

What	When	Where
Collect voting materials	Tuesday 14 November Registration hours	Registration Desk on floor 10 Payment/Voting lines
Vote questions or problems	Tuesday 14 November 17h00 to 17h30	Registration Desk on floor 10 Payment/Voting lines
Collect voting materials	Wednesday 15 November Registration hours	Registration Desk on floor 10 Payment/Voting lines
Vote questions or problems	Wednesday 15 November 17h00 to 17h30	Registration Desk on floor 10 Payment/Voting lines
Collect voting materials	Thursday 15 November Registration hours	Registration Desk on floor 10 Payment/Voting lines
Vote questions or problems	Thursday 15 November 12h00 to 12h30	Registration Desk on floor 10 Payment/Voting lines
Collect voting materials Vote questions or problems	Friday 17 November 8h00 to 8h45	Grand Lagoon Ballroom on floor 10





When collecting the voting materials, the voting delegate will be asked to:

- Present a legal form of identification.
- Check that the number of votes and voting materials that they have been given is correct. Once the delegate has signed his or her name and left the booth where the voting materials are distributed, no more changes are possible.
- Sign for the voting materials.

Proxies

If your organisation will **not** be attending the General Assembly, you can designate your votes to be cast by another individual attending the meeting by filling in section B of the vote form. A proxy form is not necessary to give your votes to an individual attending from your country. You may simply designate that individual as representing you in section A on your vote designation form.

If, however, you wish to give your votes to an individual from a member outside of your country, or to the official designated proxy holder, a proxy form is necessary. The proxy form is found in the last page (section B) of the vote form. The form includes detailed instructions on how to use it.

In order to designate a proxy, your organisation must send the vote designation form to the Alliance **by Sunday 12 November 2017**. Forms received after this date will not be eligible.

List of Member Votes

The table below shows the number of calculated votes each member will receive during the General Assembly, pending their eligibility to vote.

Country	Organisation	Votes
AFRICA		-
Angola	Cooperativa De Credito Para Os Funcionários Da Presidência (COOCREFP)	1
Botswana	Botswana Co-operative Association (BOCA)	3
Congo, The Democratic Republic of the	Cooperative d'épargne et de Credit de Nyawera (COOPEC NYAWERA)	2
Côte d'Ivoire	Fédération des sociétés coopératives d'Hévéa de Côte d'Ivoire (FENASCOOPH-CI)	2
Ethiopia	Awach Savings and Credit Cooperative (ASCCo)	2
Ethiopia	Oromia Coffee Farmers Co-operative Union (OCFCU) Ltd.	4
Ghana	Easy Investment Co-op Credit Union Ltd. (EICCU)	2
Ghana	Ghana Co-operative Council (GCC)	5
Guinea	Fédération des Coopératives d'Approvisionnement et d'Alimentation Générale (FECAAG)	2
Kanya	CIC GROUP	5
Kenya	Co-operative Bank of Kenya Ltd (CBK)	8





Country	Organisation	Votes
	Co-operative University College of Kenya (CCK)	0
	Eastern Africa Farmers Federation (EAFF)	0
	Kenya Union Of Savings & Credit Co-operatives Ltd. (KUSCCO)	9
	National Co-operative Housing Union Ltd. (NACHU)	3
Mauritius	Mauritius Co-operative Alliance Ltd. (MCAL)	2
Morocco	Office du Développement de la Coopération (ODCo)	0
Mozambique	Associação Moçambicana para Promoção do Cooperativismo Moderno (AMPCM)	0
Namibia	Namibia Co-operatives Advisory Board (NCAB)	0
Niger	Fédération des Coopératives Maraîchères du Niger (FCMN-Niya)	2
	Co-operative Federation Of Nigeria (CFN)	10
NP	Federal Department of Co-operatives, Federal Ministry of Agriculture & Rural Development (FDC)	0
Nigeria	Nigerian National Petroleum Corporation Cooperative Multipurpose Society LTD (NNPC-CMS Lagos)	2
	Odua Cooperative Conglomerate Ltd (OCC)	2
Durada	National Confederation Of Cooperatives Of Rwanda (NCCR)	9
Rwanda	UNILAK -University of Lay Adventists of Kigali	0
South Africa	South African National Apex Co-op (SANACO)	3
Tanzania, United	Moshi Co-operative University (MoCU)	0
Republic of	Tanzania Federation of Co-operatives Ltd. (TFC)	5
Uganda	Uganda Co-operative Alliance Ltd. (UCA)	7
Zambia	Zambia Co-operative Federation Ltd. (ZCF)	5
Zimbabwe	Zimbabwe National Association Of Housing Co-operatives (ZINAHCO)	2
AMERICAS		
	Agricultores Enderados Argentinos Sociedad Cooperativa Limitada	1

	Agricultores Federados Argentinos Sociedad Cooperativa Limitada (AFA S.C.L.)	1
	Banco Credicoop Cooperativo Ltd. (BCCL)	2
	Confederación Cooperativa de la República Argentina Ltda. (COOPERAR)	8
	Confederación Nacional de Cooperativas de Trabajo (CNCT)	1
Argentina	Cooperativa de Provisión y Comercialización de Servicios Comunitarios de Radiodifusión COLSECOR Limitada (COLSECOR)	1
	Federación Argentina de Cooperativas de Consumo (FACC)	3
	Federación Argentina de Cooperativas de Electricidad y otros Servicios Publicos (FACE)	0
	Instituto Movilizador De Fondos Cooperativos, Cooperativa Ltda. (IMFC)	1





International Co-operative Alliance

Country	Organisation	Votes
	La Segunda Cooperativa Limitada Seguros Generales	4
	Sancor Cooperativa de Seguros Ltda	4
	Cooperativa Boliviana de Cemento, Industrias y Servicios - COBOCE LTDA	2
Bolivia	Cooperativa de Ahorro y Crédito San Martin de Porres Ltda. (COSMart)	3
	Cooperativa de Telecomunicaciones Santa Cruz (COTAS Ltda.)	4
	Cooperativa Rural De Electrificación R.L. (CRE R.L.)	4
	Central De Cooperativas E Empreendimentos Solidários Do Brasil (UNISOL Brasil)	1
	Central Nacional das Cooperativas Odontológicas (Uniodonto do Brasil)	1
	Central Nacional Unimed - Cooperativa Central (CNU)	1
Brazil	Cooperativa De Crédito De Livre Admissao De Associados Pioneira Da Serra Gaucha - Sicredi Pioneira Rs	0
	Cooperativa de Trabalho Médico de Ribeirão Preto (COMERP)	1
	Organização das Cooperativas Brasileiras (OCB)	10
	Unimed Do Brasil, Confederação Nacional Das Cooperativas Médicas (UNIMED)	1
	Unimed Seguros Saúde S.A.	10
Canada	Co-operatives and Mutuals Canada / Coopératives et mutuelles Canada (CMC)	11
Chile	Cooperativa abierta de vivienda Limitada (CONAVICOOP)	2
Cille	COOPEUCH Ltda. Cooperativa de Ahorro y Crédito	5
	Asociación Colombiana de Cooperativas (ASCOOP)	5
	Banco Cooperativo Coopcentral	5
	Caja Coperativa CREDICOOP (CREDICOOP)	1
	Casa Nacional del Profesor (CANAPRO)	1
	Confederación de Cooperativas de Colombia (CONFECOOP)	4
• • • •	Cooperativa del Magisterio (CODEMA)	1
Colombia	Cooperativa Médica Del Valle Y De Profesionales De Colombia (COOMEVA)	1
	La Equidad Seguros	6
	Progressa Entidad Cooperativa de Ahorro y Crédito	1
	Serviactiva Cooperativa de Trabajo Asociado (COOPERATIVA SERVIACTIVA)	0
	Universidad Cooperativa de Colombia (UCC)	0
	Banco Popular y de Desarrollo Comunal (BPDC)	4
Costa Rica	Centro de Estudios y Capacitación Cooperativa R.L. (CENECOOP)	4
	Consejo Nacional de Cooperativas (CONACOOP)	5





Country	Organisation	Votes
	Cooperativa de Ahorro y Crédito Ande N° 1 R.L. (Coope Ande N°1 R.L.)	3
	COOPSERVIDORES R.L.	3
	Instituto Nacional de Fomento Cooperativo (INFOCOOP)	0
	Sociedad de Seguros de Vida del Magisterio Nacional (SSVMN)	4
	Cooperativa de Servicios Multiples de Profesionales de Enfermeria Inc. (COOPROENF)	2
Dominican	Cooperativa Nacional de Servicios Múltiples de Los Maestros Inc. (COOPNAMA)	4
Republic	Fundacion Dominicana para el Desarollo Social y Cooperativo (FUNDESCOOP)	0
	Instituto de Desarrollo y Crédito Cooperativo (IDECOOP)	0
Ecuador	Cooperativa de Ahorro y Crédito Policia Nacional (CPN)	3
Ecuador	Cooperativa de Ahorro y Crédito Rio Bamba Ltda. (COAC Rio Bamba)	3
El Salvador	Federación de Asociaciones Cooperativas de Ahorro y Crédito de El Salvador de R.L. (FEDECACES)	4
Guatemala	Confederación Guatemalteca de Federaciones Cooperativas, Responsabilidad Limitada (CONFECOOP)	7
Haiti	Union Cooperative de Credit Agricole et Rural d'Haiti (UNICAGRIH)	1
	Cooperativa de Ahorro y Crédito 'Sagrada Familia' Ltda.	4
Honduras	Federación de Cooperativas de Ahorro y Crédito de Honduras, Ltda. (FACACH)	5
Jamaica	National Union of Co-operative Societies Ltd. (NUCS)	0
Jamaica	TIP Friendly Society	2
	Caja Morelia Valladolid, S.C. de A.P. de R.L. de C.V.	4
	Caja Popular Mexicana SC de AP de RL de CV (CPM)	8
Mexico	Confederación Nacional Cooperativa de Actividades Diversas de la República Mexicana (CNC) S.C. de R.L.	4
	Federación de Cajas Populares ALIANZA SC de RL de CV	4
	FENORESTE S.C.L. de C.V.	0
Panama	Cooperativa de Servicios Múltiples Profesionales, R.L.	2
	Instituto Panameño Autónomo Cooperativo (IPACOOP)	0

Confederación Paraguaya De Cooperativas - CONPACOOP Ltda.

Federación de Cooperativas del Paraguay (FECOPAR LTDA.)

Cooperativa de Ahorro y Crédito (Crl. Francisco Bolognesi Ltda.)

Cooperativa Multiactiva Fernando de la Mora Ltda. (COOFEDELMO

Panal Compañía de Seguros Generales S.A. - Propiedad Cooperativa



Paraguay

Peru

LTDA.)

(C.A.C. FB)

Cooperativa Universitaria Ltda.

6

2

4

3

2



International Co-operative Alliance

Country	Organisation	Votes
	Cooperativa de Ahorro y Crédito de Trabajadores de Empresas de Luz y Fuerza Eléctrica y Afines (CREDICOOP Luz y Fuerza Ltda.)	1
	Cooperativa de Ahorro y Crédito La Rehabilitadora Ltda. N° 24 (La Rehabilitadora)	2
	Cooperativa de Ahorro y Crédito San Martín de Porres Ltda.	3
	Cooperativa de Ahorro y Crédito Santa María Magdalena, Ltda. (CACSMM)	4
	Cooperativa de Servicios Especiales Educoop (C.S.E. EDUCOOP)	2
	Cooperativa de Servicios Múltiples del Centro Ltda. (CENTROCOOP)	2
	Cooperativo de Ahorro y Crédito Abaco (Cooperativa Abaco)	2
	Banco Cooperativo de Puerto Rico (Bancoop)	2
	Cooperativa de Ahorro y Crédito "Dr. Manuel Zeno Gandía"	2
Duarta Dias	Cooperativa de Ahorro y Crédito de Arecibo (COOPACA)	3
Puerto Rico	Cooperativa de Ahorro y Crédito Vega Alta (VEGACOOP)	2
	Cooperativa de Seguros Múltiples de Puerto Rico	4
	Liga de Cooperativas de Puerto Rico (LIGACOOP)	2
	CHS Inc.	
	CoBank, ACB	
	Credit Union National Association, Inc. (CUNA)	25
	National Co+op Grocers (NCG)	
United States	National Cooperative Bank (NCB)	
	National Cooperative Business Association CLUSA International (NCBA CLUSA)	
	National Rural Electric Co-operative Association (NRECA)	
	Nationwide Mutual Insurance Company	
	National Society Of Accountants For Co-operatives (NSAC)	0
	Cámara Uruguaya de Cooperativas de Ahorro y Crédito and Capitalización (CUCACC)	0
	Confederación Uruguaya de Entidades Cooperativas (CUDECOOP)	5
	Cooperativa Policial de Ahorro y Crédito (COPAC)	2
Uruguay	Cooperativas Nacionales Financieras Aliadas en Red (CONFIAR)	3
	Federación Unificadora de Cooperativas de Vivienda por Ayuda Mutua (FUCVAM)	2
	Instituto Nacional del Cooperativismo (INACOOP)	0
ASIA-PACIFIC		
Australia	Business Council of Co-operatives and Mutuals (BCCM)	0
Australia	Capricorn Society Ltd.	2





International	
Co-operative	
Alliance	

Country	Organisation	Votes
	Co-operative Bulk Handling Limited (CBH Group)	2
	Bangladesh Samabaya Bank Limited (BSBL)	2
Bangladesh	National Co-operative Union of Bangladesh (Bangladesh Jatiya Samabaya Union-BJSU)	12
Bhutan	Department of Agricultural Marketing and Cooperatives (DAMC)	0
	All China Federation of Handicraft & Industrial Co-operatives (ACFHIC)	5
China	All China Federation of Supply and Marketing Co-operatives (ACFSMC)	11
	International Committee for the Promotion of Chinese Industrial Co- operatives (ICCIC)	0
Fiji	Nasinu Land Purchase & Housing Co-operative Limited (NLPHCL)	1
Ghana	Ghana Cooperative Agricultural Producers and Marketing Association (AGRIC COOP GHANA)	3
	Buldana Urban Co-operative Credit Society Ltd. (BUCCS)	1
	Co-operative House Building & Finance Corporation Ltd.	1
	Indian Farm Forestry Development Co-operative Ltd. (IFFDC)	1
	Indian Farmers Fertiliser Co-operative Ltd. (IFFCO)	10
	Krishak Bharati Co-operative Ltd. (KRIBHCO)	1
	National Agricultural Co-operative Marketing Federation of India (NAFED)	1
India	National Co-operative Agriculture & Rural Development Banks' Federation Ltd. (NCARDBF)	1
	National Co-operative Consumers Federation Ltd. (NCCF)	1
	National Co-operative Development Corporation (NCDC)	0
	National Co-operative Union of India (NCUI)	5
	National Federation of Farmers Procurement, Processing & Retailing Cooperatives of India Ltd. (NACOF)	1
	National Federation of Fishers Cooperatives Ltd. (FISHCOPFED)	1
	National Federation of State Co-operative Banks Ltd. (NAFSCOB)	1
Indonesia	Indonesian Co-operative Council (DEKOPIN)	12
	Central Organization for Rural Co-operatives of Iran (CORC)	0
	Central Union of Rural & Agricultural Co-operatives of Iran (CURACI)	7
	Iran Chamber of Co-operatives (ICC)	11
Iran, Islamic Republic of	Iran Oilseeds & Vegetable Oil Processing Factories Co-operative (Farda Co-op)	1
	Pishgaman Cooperative Union (PCU)	2
	Supervision and Coordination Central Union of Rural and Agricultural Co-operatives of Iran (SCURA)	4
	Tose'e Ta'avon Bank (T.T. Bank)	0





International Co-operative Alliance

Country	Organisation	Votes		
	Central Union of Agricultural Co-operatives (JA-ZENCHU)	3		
	IE-NO-HIKARI Association (Association for Education and Publications on Agricultural Co-operatives)	1		
	Japan Co-op Insurance Consumers' Co-operative Federation (JCIF)			
	Japan Co-operative Insurance Association Inc. (JCIA)			
	Japan Cooperative General Research Institute (JC-Soken)			
	Japan Workers' Co-operative Union (Jigyodan) (JWCU)			
	Japanese Consumers' Co-operative Union (JCCU)	3		
	Japanese Health and Welfare Co-operative Federation (HeW CO-OP Japan)	1		
	National Association of Labour Banks (NALB)	1		
Japan	National Federation of Agricultural Co-operative Associations (ZEN-NOH)	3		
	National Federation of Fisheries Co-operative Associations (JF ZENGYOREN)	1		
	National Federation of Forest Owners' Co-operative Associations (ZENMORI-REN)			
	National Federation of University Co-operative Associations (NFUCA)			
	National Federation Of Workers & Consumers Insurance Co-operatives (ZENROSAI)			
	National Mutual Insurance Federation of Agricultural Co-operatives (ZENKYOREN)			
	The Japan Agricultural News (NIHON-NOGYO-SHIMBUN)	1		
	The Norinchukin Bank	3		
Kazakhstan	Union of Consumer Cooperation of the Republic of Kazakhstan	2		
	Dure Consumer's Cooperative Union (DCCU)	0		
	ICOOP KOREA	2		
	Korea Federation of University Cooperative (KFUC)	0		
	Korea Federation of Worker Cooperatives (KFWC)	1		
Korea, Republic of	Korean Federation of Community Credit Cooperatives (KFCC)	10		
	Korean National Federation of Fisheries Co-operatives (NFFC)	2		
	National Agricultural Co-operative Federation (NACF)	6		
	National Credit Union Federation of Korea (NACUFOK)			
	National Forestry Co-operatives Federation (NFCF)			
Kuwait	Union of Consumer Co-operative Societies State of Kuwait (KUCCS)	4		
	Co-operative College of Malaysia (CCM)	0		
Malaysia	Malaysian National Cooperative Movement (ANGKASA)			
	National Land Finance Co-operative Society Ltd. (NLFCS)	3		





International	
Co-operative	
Alliance	

Country	Organisation	Votes
Maldives	Maldives Fishermen's Association (MFA)	0
NA	Mongolian Co-operative Alliance (MNCA)	3
Mongolia	National Association of Mongolian Agricultural Co-operatives (NAMAC)	4
Myanmar	Central Co-operative Society Ltd. (CCS)	9
	National Co-operative Bank Ltd. (NCBL)	8
	National Co-operative Development Board (NCDB)	0
Nepal	National Co-operative Federation of Nepal (NCF)	8
	Nepal Agricultural Co-operative Central Federation Limited (NACCFL)	4
	Nepal Multipurpose Central Co-operative Union Ltd (NEMCCU)	3
New Zealand	Cooperative Business New Zealand	4
Pakistan	Karachi Co-operative Housing Societies Union Ltd. (KCHSU)	4
Palestinian	Economic and Social Development Center of Palestine (ESDC)	0
Territory, Occupied	Palestinian Agriculture Cooperative Union (PACU)	2
Papua New Guinea	Office of Co-operative Societies of Papua New Guinea (OCS PNG)	0
	Federation of Peoples' Sustainable Development Cooperative (FPSDC)	
	MASS-SPECC Cooperative Development Center (MASS-SPECC)	
	National Confederation Of Co-operatives (NATCCO)	
Philippines	Philippine Co-operative Center (PCC)	8
	Union of Labor Service Cooperative (ULSC)	
	Victo National Co-operative Federation And Development Center (VICTO National)	
Saudi Arabia	Cooperative Societies Council (CSC)	0
Singapore	Singapore National Co-operative Federation Ltd. (SNCF)	6
	Kotikawatta Thrift and Credit Co-operative Society Ltd. (KTCCS)	2
	National Co-operative Council of Sri Lanka (NCCSL)	10
Sri Lanka	National Institute Of Co-operative Development (NICD)	0
	SANASA Federation Ltd in Sri Lanka	6
	Sri Lanka Consumer Co-operative Societies Federation Ltd. (Coopfed)	6
Thailand	The Co-operative League of Thailand (CLT)	11
Timor-Leste	Con-Federation (CNCTL)	2
United Arab Emirates	Sharjah Co-operative Society (SCS)	2
Vanuatu	Office of the Registrar of Cooperatives and Business Development Services (ORCBDS)	0
Viet Nam	Vietnam Co-operative Alliance (VCA)	10





ノ	Co-operative Alliance	

Country	Organisation	Votes
	Vietnam National Industrial, Handicraft and Commercial Coop- Enterprises Association (ViCCA)	3
EUROPE		-
Armenia	Farm Credit Armenia, Universal Credit Organization Commercial Cooperative (FCA UCO CC)	2
Austria	Oesterreichischer Verband Gemeinnütziger Bauvereinigungen - Revisionsverband (GBV)	5
Belarus	Belarussian Republican Union of Consumer Societies (BELKOOPSOYUZ)	5
Belgium	Febecoop	2
	Central Co-operative Union (CCU)	4
Bulgaria	Central Cooperative Bank Plc (CCB)	2
Duigunu	National Union of Workers Producers Co-operatives of Bulgaria (NUWPCB)	4
Croatia	Croatian Centre for Cooperative Entrepreneurship (CCCE)	0
	Co-operative Central Bank Ltd. (CCB)	5
Cyprus	Cyprus Turkish Co-operative Central Bank Ltd. (KoopBank)	
	Pancyprian Co-operative Confederation Ltd.	1
Czech Republic	Co-operative Association of the Czech Republic (CACR)	5
Denmark	Kooperationen	2
Finland	Pellervo, Confederation Of Finnish Co-operatives	
Fillianu	SOK Corporation	8
	Confédération Générale Des Scop (CGSCOP)	1
	Confédération Nationale du Crédit Mutuel	10
France	Coop FR	10
	Crédit Coopératif	1
	Fédération Nationale des Coopératives de Consommateurs (FNCC)	3
	Dgrv - Deutscher Genossenschafts- Und Raiffeisenverband E. V.	11
Germany	Gdw Bundesverband Deutscher Wohnungs- Und Immobilienunternehmen E.v.	8
	Zentralverband deutscher Konsumgenossenschaften e.V. (ZdK)	0
Greece	Social Solidarity and Regional Development Network (KAPA Network)	0
	AFEOSZ / COOP SZOVETSEG	2
Hungary	National Federation of Agricultural Co-operators and Producers (MOSZ)	2
Ireland	Co-operative Housing Ireland	1
laraal	Central Union for Co-operative Initiative in Israel	1
Israel	Coop Israel	2





Country	Organisation			
	The Kibbutz Movement	3		
	Associazione Generale Cooperative Italiane (A.G.C.I. Nazionale)	4		
	Confederazione Cooperative Italiane (CONFCOOPERATIVE)	9		
Italy	European Research Institute on Cooperative and Social Enterprises (EURICSE)	0		
	Lega Nazionale Delle Cooperative E Mutue (LEGACOOP)	10		
Lithuania	Lithuanian Union of Co-operative Societies (LITCOOPUNION)	4		
Malta	Koperattivi Malta	2		
Moldova	Central Union of Consumer Co-operatives of the Republic of Moldova (MOLDCOOP)	4		
	Coop Norge SA	7		
Norway	Federation of Norwegian Agricultural Co-operatives (Norsk Landbrukssamvirke)	2		
	The Co-operative Housing Federation of Norway (NBBL)	5		
	Auditing Union of Housing Co-operatives	9		
	National Association Of Co-operative Savings And Credit Unions (NACSCU)			
Poland	National Auditing Union of Workers' Co-operatives (NAUWC)			
	National Co-operative Council - NCC	6		
	National Supervision Union Of Spolem Consumer Co-operatives	2		
	Confecoop - Confederação Cooperativa Portuguesa, CCRL	5		
Portugal	Confederaçao Nacional De Cooperativas Agricolas E Do Crédito Agricola De Portugal, Ccrl (CONFAGRI)			
	Cooperativa António Sérgio para a Economia Social - Cooperativa de Interesse Público de Responsabilidade Limitada (CASES)	1		
	National Union of Consumer Co-operatives (CENTROCOOP)	3		
Romania	National Union of Handicraft and Production Co-operatives of Romania (UCECOM)	2		
Russian	Central Union of Consumer Societies of the Russian Federation	9		
Federation	Moscow Regional Union of Consumer Societies	2		
Slovakia	Co-operative Union of the Slovak Republic	4		
	Confederació de Cooperativas de Catalunya (CoopCat)			
Spain	Confederación Empresarial Española de la Economía Social (CEPES)			
	Confederación Española de Cooperativas de Trabajo Asociado (COCETA)			
	Fundación Espriu			
	KONFEKOOP - Confederación de Cooperativas de Euskadi			
Sweden	Coompanion - Kooperativ Utveckling Sverige	0		





Country	Organisation	Votes
	Hsb Riksförbund (Swedish National Tenant-owner Cooperative Housing Association)	5
	Kooperativa Förbundet (KF) (the Swedish Co-operative Union)	9
	Riksbyggen (co-operative Housing Union)	4
Switzorland	Allgemeine Baugenossenschaft Zürich (ABZ)	2
Switzerland	Baugenossenschaft mehr als wohnen	1
	Central Union Of The Agricultural Credit Cooperatives Of Turkey (ACC)	5
	National Co-operative Union Of Turkey (NCUT)	4
Turkey	The Central Union of Turkish Forestry Co-operatives (ORKOOP)	
	The Union of Sugar Beet Growers Cooperatives	
	Turkish Co-operative Association	1
Ukraine	Central Union of Consumer Societies of Ukraine (UKOOPSPILKA)	4
	Co-operatives UK	
United Kingdom	The Midcounties Co-operative Limited	5
SUPRANATIONA	L	
Africa	Africa Confederation of Co-operative Savings & Credit Associations (ACCOSCA)	1
Americas	Caribbean Confederation of Credit Unions (CCCU)	0
Americas	Confederación Latinoamericana de Cooperativas de Ahorro y Crédito (COLAC)	
Asia-Pacific	Association of Asian Confederations of Credit Unions (ACCU)	1
Europe	European Association Of Co-operative Banks (EACB)	1

Appointment of the Bureau



DECISION			
COMPOSITION OF THE BUREAU			
PRESIDENT	Monique Leroux		
SECRETARY	Antonina Guarrella		
VOTING SURVEYOR			
VOTING SURVEYOR			

According to the Alliance Bylaws, standing orders for the General Assembly procedures, Article 29, paragraph 4:





The President appoints a secretary, who is not necessarily a member. The General Assembly appoints two voting surveyors. The President or his/her substitute, the secretary and the voting surveyors together constitute the bureau. If the number of members present is limited, the composition of a bureau is not necessary.

President's Report

The President's Report will be an oral report.

Minutes of the Meeting of Members in Québec City, Canada, 10 October 2016

Members wishing to make amendments to the Minutes should send their proposed changes in writing to the Alliance Director-General, Mr Charles Gould, **by 7 November 2017** via email to <u>gould@ica.coop</u>.

DRAFT MINUTES OF THE MEETING OF MEMBERS • Québec, 10 October 2016 •

OPENING & WELCOME

The President of the International Co-operative Alliance, Monique F. LEROUX, formally opened the 2016 General Assembly and welcomed the many members who were present.

The 2016 Alliance General Assembly was convened in the context of the International Summit of Cooperatives which had been witnessed by a very strong attendance.

In accordance with the Belgian law requirement, the primary purpose of this Alliance General Assembly is to approve the 2015 annual accounts and to vote the discharge of the Auditor and of the Directors for the execution of their mandate for the last fiscal year. The General Assembly also will conduct elections to fill the two vacancies in the Board and deal with any other necessary business. However, key topics and reports will be discussed next year, during the Alliance biennial General Assembly, planned in Kuala Lumpur (Malaysia), on 17 November 2017.

After this introduction, the President proposed to move immediately on to the items on the agenda.

APPROVAL OF THE AGENDA

Monique F. LEROUX asked for approval of the agenda as circulated.

The agenda was adopted unanimously.

COMPOSITION OF THE BUREAU

The President stated she appointed Antonina GUARRELLA as the Secretary of the Meeting. She proposed to appoint Normand LAFRENIÈRE (CMC - Canada) and Noor AZLINN (ANGKASA - Malaysia) as voting surveyors.

The President, Secretary and voting surveyors together constituted the bureau of the General Assembly.

The composition of the Bureau was approved unanimously.





PRESIDENT'S REPORT

First of all, Monique F. LEROUX wanted to express her great privilege to serve the International Cooperative Alliance as President, in particular during this period in which we are developing the organization and addressing the issues facing co-operatives across the world.

In this global downturn that we are currently witnessing, the co-operative model becomes even more vital. It is indeed essential that the co-operative approach - inspired by humanist ideals and universal principles of democracy, solidarity, social justice and human rights - be part of the global strategy for sustainable development which also includes economic and social matters.

Monique F. LEROUX stated that the Alliance must continue to play a key role in the development and implementation of actions to unite, promote and develop the co-operative model. With this perspective in mind, the Alliance conducted several simultaneous actions including, but not limited to:

- bringing co-operators together through international and regional events;
- consolidating and increasing the Alliance membership;
- uniting co-operatives behind a common global co-operative identity (DotCoop);
- positioning the Alliance in global decision making fora (including, among others, the G20 leaders/B20;
- UN 2030 Agenda for Sustainable Development Goals);
- providing the first global marketing campaign for co-operatives (Co-operative Roundtable and the "What if" Video);
- showing the positive impact of co-operatives on the global economy (World Co-operative Monitor has become the leading source of data on the world's largest co-operatives and mutuals);
- implementing the second phase of the Blueprint for a Co-operative Decade;
- engaging in civil society partnership (EU partnership for co-operative development);
- calling for appropriate legal frameworks for co-operative development;
- overcoming problems of financing and access to capital of co-operatives.

Monique F. LEROUX underlined that the Alliance Board started - in Sydney (March 2016) and in Stockholm (June 2016) - a process for reviewing the situation and the prospect of the organization's Strategy. Indeed, the Board of Directors felt that the second phase of the Blueprint for a Co-operative Decade – adopted in 2012 – should reflect - beyond its own institutional capacities, its financial structure, its culture, its operating environment - the new trends, the global realities as well as the various efforts, measures or action plans implemented by international institutions. This vision should be – of course - supported and stimulated by its members. But also and most importantly, this requires that the whole Alliance structure - including its regional and sectoral bodies – must be prepared and adapted to the new context to provide adequate services and assistance. This process is ongoing and will be developed over the coming year. The results will be presented at the 2017 General Assembly.

Regarding its capacity to influence global governance systems, the Alliance intensified its efforts to remain a significant partner, especially within the United Nations' 2030 Agenda. Sustainable development implies not only protection of the environment and the rational use of resources but also a whole series of policy options in the economic, social and cultural spheres - not least a commitment to equity and the eradication of poverty. And it is precisely because the co-operative know-how or approach in all these fields is recognized that the Alliance must share its work with the United Nations and become one of its undisputed partners.

Then Monique F. LEROUX provided participants with some data concerning the 2016 edition of this initiative: approximately 2 950 delegates, from 116 countries, 250 speakers, 53 side events, 4 main themes and hundreds of topics, a program for 250 young leaders aged 20 to 35. The International Summit of Co-operatives is a unique venue for reflection, discussion, cooperation and training on major trends, as well as on current and future economic and financial issues. It represents about 700 hours of amazing brainstorming! This makes it one of the first and biggest socioeconomic fora in the world.





To conclude her report, Monique F. LEROUX asked the Board members to stand up. She wanted to extend her thanks for and pay tribute to their hard work and dedication. Board members have shown to be very open-minded and committed. Without their contribution the Alliance achievements would not have been possible. Board members were acclaimed and applauded by the Assembly.

APPROVAL OF THE MINUTES OF THE GENERAL ASSEMBLY OF 13 NOVEMBER 2015 – ANTALYA, TURKEY

Ed MAYO (Co-operatives UK) requested a change in page 20, of the General Assembly official documentation. In the debate under the "Approval of amendments to the subscription formula" item, the sentence should be read: "He underlined that the new formula subscription will have an impact between financial involvement and the distribution of voting rights for all co-operatives" (instead of "... for secondary co-operatives").

The President submitted for approval of the General Assembly the draft minutes of the General Assembly of 13 November 2015, in Antalya (Turkey) provided the change requested by Ed MAYO.

The minutes of the General Assembly of 13 November 2015 were approved provided the change requested by Ed MAYO.

ELECTION OF THE BOARD MEMBERS

Monique F. LEROUX informed the General Assembly that the Chair of the Election Committee - SEAH Kian Peng – was not able to attend the General Assembly due to other important commitments made previously. Anders LAGO was asked to speak for the Election Committee. Before giving Anders LAGO the floor, the President wanted to specify that a total of 478 votes (of which 62 by proxy) - were distributed for a total of 125 voting organizations (of which 16 by proxy) from 53 countries (of which 14 by proxy).

Anders LAGO reminded that there were two open positions on the Alliance Board for members at large. One of those was the vacancy created when the General Assembly elected - in November 2015 - Monique F. LEROUX as President of the Alliance. The other vacancy occurred when Evgeny KUZNETSOV left his organization, CENTROSOJUZ (Russia). Therefore, members will have to choose two candidates.

Anders LAGO also informed the Assembly that Kim Cu VO nominated by the Vietnam Co-operative Alliance withdrew his candidacy. As the ballot papers were already printed when the Alliance received the notification, members are asked not to vote for Kim Cu Vo.

The five candidates are the following:

- Usman SURUR SIRAJ nominated by Awach Savings and Credit Cooperative (ASCCO) Ethiopia
- Mohammadreza RAEESINEJAD DOBONEH nominated by the Central Union of Rural & Agricultural Cooperatives of Iran (CURACI) - Iran
- Mohammad SHARIF BHAIJI nominated by the Karachi Co-operative Housing Societies Union Limited Pakistan
- Dmitry ZUBOV nominated by the Central Union of Consumer Societies of the Russian Federation (CENTROSOJUZ) - Russia
- Bennett Lyle REID nominated by CO-OPERATIVES UK United Kingdom

RATIFICATION OF SECTORAL ORGANIZATION ELECTIONS

The President recalled that the General Assembly must ratify certain of the sectoral and regional elections.

The President invited the General Assembly to ratify the election of Manuel MARISCAL as President of CICOPA which happened after the Alliance 2015 Annual Meeting.





The election of Manuel MARISCAL as President of CICOPA was ratified unanimously by the General Assembly.

2015 AUDITED ACCOUNTS AND DISCHARGE OF THE AUDITOR

Kathy BARDSWICK wished to begin in expressing her thanks to the Audit & Risk Committee Members as well as the Board Members with whom she has the privilege to serve and who are working so diligently on the Alliance's finances.

As Chair of the Audit and Risk Committee, Kathy BARDSWICK presented the 2015 Audited accounts. As stated in the report of the Auditor and as shown below, the 2015 annual accounts of the Alliance will close out 2015 with a loss of € 566,807.99.

		2013	2014	TOTAL		2015	
					OPERATING	CONFERENCE	TOTAL
	ICA Global office	294 516	-322 968	-28 452	-189 052	-112 097	-301 149
REGIONS	ICA AFRICA*						-139178
	AMERICAS						-121 022
	ICA ASIA-PACIFIC*						14 921
TOTAL CONSOLIDA	TED			-28 452			-566 808
	DOT COOP ALLIANCE	86 199	105 294	191 493	\$215 604		198 032
	COOPERATIVES EUROPE		6 124	-2 970	3 154		2 596
TOTAL				166 195			-345 800

(*) before intercompany eliminations

Kathy BARDSWICK explained that the global office incurred a significant loss mainly due to the low attendance of members at the Biennial Conference in Antalya in the wake of the terrorist attacks in Europe but also due to unfavorable exchange rates. ICA-Africa had a bigger loss than budgeted from the fact that its members' contributions are lower than its expenses. ICA-Americas also experienced a loss as a consequence of the last minute substitution of a counterpart to organize the 2015 Conference but also as a consequence of the depreciation of the exchange rate between the Euro and US Dollar.

Then, Kathy BARDSWICK commented on the balance sheet at 31 December 2015 set out below, focusing more on the financial fragility which requires a real solution. She stressed that the Alliance is living a paradoxical situation. For the first time in its history, the Alliance representativeness is being expanded towards 102 countries. On one hand, it increasingly constitutes an active, a dynamic and a creative force serving the whole co-operative movement through a lot of coordination, mobilization, advocacy, information and communication actions. On the other hand however, the Alliance is struggling each year to find adequate financial resources. Despite these financial challenges, the Alliance is operating effectively and it deserves an appropriate financial structure to continue to represent the co-operative movement worldwide.

BALANCE SHEET

Assets	2015	2014	VARIATIONS
Tangible fixed assets	21.018	31.439	-10.421
Financial fixed assets	11.454	13.146	-1.692





Amounts receivable within one year	2.014.483	2.747.967	-733.484
Current investments	137.505	253.274	-115.769
Cash at bank and in hand	2.129.649	2.264.980	-135.331
Deferred charges and accrued income	152.193	162.333	-10.140
	4.466.302	5.473.139	-1.006.837

Liabilities	2015	2014	VARIATIONS
Equity	479.926	1.060.683	-580.757
Provisions	259.537	286.108	-26.571
Amounts payable after more than one year	0	8.064	-8.064
Amounts payable within one year	1.651.903	1.506.884	145.019
Accrued charges and deferred income	2.074.936	2.611.400	-536.464
	4.466.302	5.473.139	-1.006.837

INCOME STATEMENTS

	2015	2014	VARIATIONS
Turnover	951.066	294.417	656.649
Contributions, gifts, legacies and grants	3.899.321	2.979.576	919.745
Other operating income	181.368	732.181	-550.813
Redistribution and support regions	-711.534	-608.682	-102.852
Services and others goods	-2.975.619	-2.074.193	-901.426
Remuneration, social security costs and pensions	-1.744.851	-1.628.010	-116.841
Depreciation on tangible fixed asset	-13.128	-15.029	1.901
Amounts written down on trade debts	130.045	-97.077	227.122
Provisions for risks and charges	0	0	0
Other operating charges	-167.786	-8.208	-159.578
Financial income	136.157	129.181	6.976
Financial charges	-238.653	-165.516	-73.137
Extraordinary income	8.197	147.068	-138.871
Extraordinary charges	-21.391	-8.676	-12.715
Positive (negative) result for the period	-566.808	-322.968	-243.840

Kathy BARDSWICK explained that the Audit & Risk Committee and the Global Board are working to ensure, first, the financial sustainability of the Alliance and, second, to ensure there is no possibility of





this kind of crisis happening again. In brief, they are working to foster an improved financial solvency of the Alliance, and this from 2017.

She said that she was convinced that the current situation would not prevent the Alliance from regaining a healthy financial position.

Before opening the discussion, the President wished to state that the Global Board is monitoring very rigorously and on an ongoing basis the financial issues which were outlined by Kathy BARDSWICK.

DEBATE

Jack WILKINSON (Co-operatives and Mutuals Canada) asked Kathy BARDSWICK a question regarding the actions taken to mitigate the loss.

The Alliance needs revenue-increasing and expenditure-decreasing measures, explained Kathy BARDSWICK. The Alliance Board and its Audit & Risk Committee agreed that substantial efforts must be and will be devoted to tackle the Alliance structural problems. For information purpose, the Board and the Audit & Risk Committee called, amongst others, for a more strategic redistribution of the subscription incomes and additional revenue streams, one of which being an increase of the subscription fees to address the funding shortfall of the Alliance.

Kathy BARDSWICK progressed by pointing out that there had been no review of the Alliance subscription fees for at least four years. This led to a decrease of the revenues of the Alliance while its expenditures were rising. When viewed in the light of the activity volume and quality, this situation is both unfair and illogical.

In reply to Ed MAYO's question (Co-operatives UK), Kathy BARDSWICK replied that as a representative of the sectors in the Alliance Board, she shared the concern of the financing of the sectoral organizations. Recently, the Board devoted a meeting on and with the sectoral organizations, in order to achieve a better mutual understanding of what is at stake.

After this presentation, the President asked the General Assembly to vote on the approval of the 2015 Audited Accounts.

The General Assembly approved the 2015 Audited Accounts unanimously.

The President asked to the General Assembly to vote on the motion to grant a discharge to the auditor of the Alliance for the exercise of his mandate during the financial year closed on 31 December 2015.

The General Assembly granted a discharge to the Alliance Auditor for the exercise of his mandate during the financial year closed on 31 December 2015.

The President asked to the General Assembly to vote on the motion to grant a discharge to the Members of the Alliance Board for the exercise of their mandate during the financial year closed on 31 December 2015.

The General Assembly granted a discharge to the Members of the Alliance Board for the exercise of their mandate during the financial year closed on 31 December 2015.

REPORT OF THE DIRECTOR-GENERAL

Charles GOULD referred to the 2015 Activity Report available on the Alliance's website.

The Director-General's report focused on the following main areas.

 European Union Development Partnership which is an opportunity for the Alliance and its members.

At the end of this partnership – in 2020 – the expectations are that:





- our capacity for development is stronger;
- our national apex members capacity for development is stronger;
- the legal framework is better and we are intervening in advocacy;
- co-operative development agencies will be networking effectively;
- effective interactions with the broader civil society organizations are occurring.
- Sustainable Development Goals of the United Nations

On the occasion of the International Day of Co-operatives (July 2016), the Alliance launched one of its major new policy initiatives: #CoopsFor2030 - an online platform to register the co-operative contribution to the United Nations Sustainable Development Goals. This platform allows co-operatives to commit to a specific sustainability pledge consistent with their strategies and their business sector. It also shows that co-operatives are an established part of society and that they make an important contribution to solving many of the economic and social problems everywhere in the world.

Global influence

The International Co-operative Alliance advances the interests of the co-operative movement through work with international policymakers. The Alliance's advocacy work helps create a more supportive political, legal and regulatory environment in which co-operatives can thrive. For the past two years, the Alliance has chaired the Committee for the Promotion and Advancement of Co-operatives (COPAC). COPAC is a multi-stakeholder partnership of global public and private institutions that champions and supports people-centred and self-sustaining co-operative enterprises as leaders in sustainable development. The other members of COPAC are the United Nations Department of Economic and Social Affairs (UNDESA) ; the International Labour Organization (ILO) ; the Food and Agriculture Organization of the United Nations (FAO) ; and the World Farmers' Organisation (WFO). COPAC offers a platform for the co-operative movement to make its voice heard in all global policy discussions. One of COPAC's flagship initiatives is to improve the quality and availability of statistics on co-operatives. COPAC's Co-operative Data Explorer houses statistics on co-operatives from the best available sources and reports.

B20/G20

The B20 Summit is as an integral part of the G20 Summit and represents a significant platform for the international business community to participate in global economic governance and international economic and trade regulation.

The Alliance is represented in the different taskforces of the B20. The Alliance was represented – by Li Chunsheng – at the recent B20 Summit, on 3-4 September 2016 in Hangzhou, China. The key point is that cooperatives are included in the final paper on employment and that mutual insurance is referenced in the paper on financing growth. In 2017, the G20 will move to a German presidency.

Visibility

DotCoop is the way to locate and identify co-operatives on the Internet. DotCoop is the only domain that is reserved for co-operatives and co-operative organizations that are guided by co-operative values and principles. The Board approved the legal DotCoop Alliance restructuring which consists in converting the sponsor, Dotcooperation, LLC (DCLLC) from a single member limited liability company to a multi-member limited liability company, owned 50% by NCBA and 50% by the Alliance. This would be achieved by amending the DCLLC partnership agreement and transferring 50% of NCBA's ownership in DCLLC to the Alliance. The Alliance would transfer to DCLLC its interest in the DotCoop registrar, Domains.coop, thereby sharing the entire enterprise equally.

The Co-operative Marque is also the symbol of the global co-operative movement identity, now used by over 3 000 co-operatives in more than 100 countries.

As part of a global co-operative marketing campaign, the Alliance is working with Cooperatives for a Better World, a new US nonprofit organisaiton involving US co-operative leaders, to distribute to members material, including videos, that they can freely adapt and use to promote public awareness of co-operatives. The first such video, *"What if"*, is designed to share the modus operandi of co-operatives – according to their values and principles - with a million people instantaneously through social media. *"What if"* video is a tool for taking the co-operative message to the world, and for increasing public recognition for general support and consumer choice. The Director-General recalled that the video is customizable and members are invited to do so like organizations





members in Japan, Argentina, Finland and India. The "What If" was shown at the General Assembly.

The President asked the General Assembly to vote on the approval of the 2015 Director-General's report.

The General Assembly approved the 2015 Director-General's report unanimously.

INVITATION TO THE 2017 GENERAL ASSEMBLY AND BIENNIAL CONFERENCE IN KUALA LUMPUR. MALAYSIA

After a video presenting the Malaysian co-operative movement and the city of Kuala Lumpur, Abdul FATTAH ABDULLAH, President of ANGKASA (National Co-operative Movement of Malaysia) took the floor to invite all the Alliance members to the Alliance General Assembly and Biennial conference to be held in Kuala Lumpur from 14th to 17th November 2017. Abdul FATTAH ABDULLAH stated that his organization was committed to drive the Malaysian co-operative movement as the preferred business model for the local community. ANGKASA also assists local co-operatives in product development and in introducing them to the international market. Therefore, hosting the largest co-operative meeting in Malaysia will be for ANGKASA a very exciting time. He reported that the Malaysian Carnival of Co-operatives Products and Services (MACCOPS) will also take place as a side event of the Alliance General Assembly and Biennial conference. Moreover, visitors of Kuala Lumpur can expect to see interesting sights and sounds of this modern metropolis which does not deny its rich traditional culture and heritage. Abdul FATTAH ABDULLAH concluded in saying that ANGKASA was honored to work closely with the Alliance on the occasion of these important meetings.

RESULTS OF THE ELECTIONS

Anders LAGO, Chair of the Election Committee gave the results of the votes (469 valid votes on 478 eligible):

•	Usman SURUR SIRAJ - nominated by Awach Savings and Credit Cooperative (ASCCO) – Ethiopia	89 votes
•	Mohammadreza RAEESINEJAD DOBONEH nominated by the Central Union of Rural & Agricultural Co-operatives of Iran (CURACI) – Iran	142 votes
•	Mohammad SHARIF BHAIJI nominated by the Karachi Co-operative Housing Societies Union Limited – Pakistan	53 votes
•	Dmitry ZUBOV nominated by the Central Union of Consumer Societies of the Russian Federation (CENTROSOJUZ) – Russia	170 votes
•	Bennett Lyle REID nominated by CO-OPERATIVES UK – United Kingdom	394 votes

Monique F. LEROUX congratulated Bennett REID and Dmitry ZUBOV as new Board members. She thanked the other nominees for their participation. She gave the floor to Bennett REID. Dmitry ZUBOV was unable to attend the General Assembly due to visa problems.

Bennett REID thanked all the members for their confidence. He assured them that he will do his utmost to represent the co-operative movement in the most effective and appropriate way. He stated that he intends to work for and with all the Alliance members.

Although he was not elected, Mohammadreza RAEESINEJAD DOBONEH thanked all those who voted for him. Holding elections enables the Alliance members' will to be expressed and this is a key element in the exercise of democracy in the co-operative movement.

After completing the last agenda item, the President closed the meeting at 17.15.







ΜΟΤΙΟΝ		
APPROVAL OF T	HE MINUTES	
FOR		
AGAINST		
ABSTAIN		
PROPOSED AMENDMENTS		

Audited Accounts for 2016

in EUR	2016
AFRICA *	- 117.391
AMERICAS *	69.676
ASIA & PACIFIC *	117.763
GLOBAL OFFICE *	148.890
ALLIANCE CONSOLIDATED	283.888
COOPERATIVES EUROPE	- 91.851
50% SHARE DOTCOOP ALLIANCE	137.137
TOTAL	329.174
	* Before Consolidation

Before Consolidation





Balance Sheet: Consolidated Accounts (excluding Cooperatives Europe)

Assets in EUR	2016	2015	2014
Tangible fixed assets	51'916	21'018	31'439
Financial fixed assets	9'135	11'454	13'146
Amounts receivable within one year	3'077'523	2'014'483	2'747'967
Current investments	122'037	137'505	253'274
Cash at bank and in hand	3'370'491	2'129'649	2'264'980
Deferred charges and accrued income	248'906	152'193	162'333
	6'880'008	4'466'302	5'473'139
Liabilities in EUR	2016	2015	2014
Equity	781'184	479'926	1'060'683
Provisions	258'087	259'537	286'108
Amounts payable after more than one year	-	0	8'064
Amounts payable within one year	2'803'977	1'651'903	1'506'884
Accrued charges and deferred income	3'036'760	2'074'936	2'611'400
	6'880'008	4'466'302	5'473'139

Income Statement in EUR: Consolidated Accounts (excluding Cooperatives Europe)

	2016	2015	2014-2013 (1)
Turnover	306'485	951'066	927'896
Contributions, gifts, legacies and grants	4'234'703	3'899'321	6'621'722
Other operating income	381'869	181'368	796'070
Redistribution and support regions	-795'779	-711'534	-1'273'130
Services and others goods	-1'949'520	-2'975'619	-4'477'082
Remuneration, social security costs and pensions	-1'877'450	-1'744'851	-2'668'067
Depreciation on tangible fixed asset	-14'416	-13'128	-17'955
Amounts written down on trade debts	-61'202	130'045	-84'069
Other operating charges	-61'114	-167'786	-8'208
Financial result	115'286	-102'496	9'746

(1) Alliance Geneva + Brussels - 24 months

Membership Fees in EUR

	2016	2015	2014
Membership fees	2'643'788	2'411'394	2'331'386
Number of members	292	290	283







INTERNATIONAL COOPERATIVE ALLIANCE AISBL

STATUTORY AUDITOR'S REPORT TO THE GENERAL MANAGEMENT ORGAN OF THE INTERNATIONAL ASSOCIATION ON THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

As required by law and the by-laws, we report to you in the context of our appointment as the international association's statutory auditor. This report includes our opinion on the annual accounts, as well as the required additional statements. The annual accounts include the balance sheet as at 31 December 2016, the income statement for the year then ended, and the disclosures.

REPORT ON THE ANNUAL ACCOUNTS - UNQUALIFIED OPINION

We have audited the annual accounts of the international association for the year ended 31 December 2016, which show a balance sheet total of \notin 6.880.008,61 and a profit for the year of \notin 283.887,06.

Responsibility of the board of Directors for the preparation of the annual accounts

The board of Directors is responsible for the preparation of annual accounts that give a true and fair view in accordance with the financial-reporting framework applicable in Belgium, and for such internal control as the board of Directors determines is necessary to enable the preparation of annual accounts that are free from material misstatement, whether due to fraud or error.

Responsibility of the statutory auditor

Our responsibility is to express an opinion on these annual accounts based on our audit. We conducted our audit in accordance with International Standards on Auditing (ISAs) as adopted in Belgium. Those standards require that we comply with the ethical requirements and plan and perform the control to obtain reasonable assurance about whether the annual accounts are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the annual accounts. The procedures selected depend on the statutory auditor's judgment, including the assessment of the risks of material misstatement of the annual accounts, whether due to fraud or error. In making those risk assessments, the statutory auditor considers the international association's internal control relevant to the preparation of annual accounts that give a true and fair view, in order to design control procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

AUDIT | TAX | CONSULTING

RSM InterAudit is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM Network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.

RSM InterAudit Cvba-Scrl⁽¹⁾ - registered auditors - Registered office : chaussée de Waterloo 1151 - B 1180 Brussels interaudi@rsmbelgium.be - VAT BE 0436.391.122 - RLP Brussels - ⁽²⁾ Civil company in the form of a trading company

Member of RSM Toelen Cats Dupont Koevoets - Offices in Aalst, Antwerp, Brussels, Charleroi, Mons and Zaventern







An audit also includes evaluating the appropriateness of valuation rules used and the reasonableness of accounting estimates made by the board of Directors, as well as evaluating the overall presentation of the annual accounts.

We have obtained from the board of Directors and international association officials the explanations and information necessary for our audit.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Unqualified opinion

In our opinion, the annual accounts of the international association give a true and fair view of the international association's equity and financial position as at 31 December 2016, and of the results of its operations for the year then ended, in accordance with the financial-reporting framework applicable in Belgium.

Paragraph concerning other points

The loss carried forward of 889.776,43 Eur has been decreased to 605.889,37 Eur as a result of the positive result of the accounting year 2016, which improves the equity up to 283.887,06 Eur. The AISBL has received subsidies to which a number of conditions are attached. Not all subsidies were subjected to inspections by the competent authorities.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

The board of Directors is responsible for the compliance with the Law of 27 June 1921 on non-profit organizations, international non-profit organizations, foundations and the European political parties and foundations, with the by-laws and with the legal and regulatory requirements regarding bookkeeping.

In the context of our mandate and in accordance with the Belgian standard which is complementary to the International Standards on Auditing (ISAs) as applicable in Belgium, our responsibility is to verify, in all material respects, compliance with certain legal and regulatory requirements. On this basis, we make the following additional statements, which do not modify the scope of our opinion on the annual accounts:

- Without prejudice to certain formal aspects of minor importance, the accounting records are maintained in accordance with the legal and regulatory requirements applicable in Belgium.
- ► There are no transactions undertaken or decisions taken in breach of the by-laws or of the Law of 27 June 1921 on non-profit organizations, international non-profit organizations, foundations and the European political parties and foundations that we have to report to you.

Zaventem, 13 June 2017

RSM INTERAUDIT CVBA-SCRL STATUTORY AUDITOR REPRESENTED BY JEAN-FRANÇOIS NOBELS

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ငဏ္ဍ	International Co-operative Alliance
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201		1 EUR		
NAT. Date of deposit Nr.		P. U. D.		A-npo 1.1
	ANNUAL ACCOU	NTS IN EUROS (2 de	cimals)]
NAME:Alliance cooperative internat	ionale			
Legal form:	t organization			
Address: Avenue Milcamps				Nr.: . <i>1.05</i> Box:
Postal code:1030Mu	nicipality:Schaerbe	eek		
Country: <i>Belgium</i>				
Register of Legal persons – commercial Website*:		c 100		
		Company	number	BE 0535.539.869
DATE 07 / 06 / 2013 of the date of publication of the memorandu				ecent document mentioning ociation
ANNUAL ACCOUNTS approved by the g	general meeting** of	17	7 11 2017	
regardinç	g the period from	01 / 01 / 2016	to	31/ 12 / 2016
Prece	eding period from	01 / 01 / 2015	5 to	31/ 12 / 2015
The amounts for the preceding period ar	r e / xyxx yyxt*** identio	cal to the ones previousl	y published.	
COMPLETE LIST with name, surnames association or foundation, of the DIREC Belgium	A. S			
Jean-Louis BANCEL Rue de la Glacière 16, 75013 paris, Fra	ance		Director 07/06/2013	- 07/06/2017
Stanley Charles Muchiri NDONGA Thika 1664, . Nairobi, Kenya			Director 04/11/2013	- 04/11/2017
Ramon IMPERIAL ZUNIGA Calle Oro 156, . La Valenciana Irapuat	o Guanajuato, Mexico	0	Director 04/11/2013	- 04/11/2017
Chunsheng Ll Fuxingmennei Street 45, . Xicheng Dis	trict Beijing, China		Director 04/11/2013	- 04/11/2017
Dirk LENHOFF Heidebergenstr 47, . Bonn, Germany			Director 04/11/2013	- 04/11/2017
Akira BANZAI Ota Gosen-Shi 1-7-1, 959-182 Niigata,	Japan		Director 04/11/2013	- 04/11/2017
Are attached to these annual accounts:				
Total number of pages deposited:		rs of sections of the stan	dard form not de	eposited because they serve no

Signature (name and position)

Signature (name and position)

^{***} Strike out what is not applicable.



^{*} Optional information.

By the board of directors in case of a foundation / by a general executive body in case of an international non-profit organisation. OCR9002 **



LIST OF THE DIRECTORS AND AUDITORS (continued)

Won-Byung CHOI Bihwadong-gil Angang-eup 22-6, . Gyeongju-si Gyeongsangbuk-do, Republic of Korea	Director 04/11/2013 - 04/11/2017
Eudes DE FREITAS AQUINO	Director
Av Sao Joao 751, . Sao Judas Piracicaba-SP, Brazil	04/11/2013 - 04/11/2017
Ariel GUARCO	Director
Rivadavia Street 1445, . Coronel Pringles Buenos Aires, Argentina	04/11/2013 - 04/11/2017
Evgeny KUZNETSOV	Director
Petrovsko-Rasumovskogo 22-10, . Moscow, Russian Federation	04/11/2013 - 10/10/2016
Jan Anders LAGO	Director
Ovre Torekallgatan 31, S-151 3 Sodertalje, Sweden	04/11/2013 - 04/11/2017
Monique LEROUX	Director
Avenue Pagnuelo 80, . Outremont Québec, Canada	04/11/2013 - 04/11/2017
Martin LOWERY	Director
Philadelphia Avenue 612, . Chicago Illinois, United States	04/11/2013 - 04/11/2017
Anne SANTAMAKI	Director
Laivapojankatu 3 F 1, 00180 Helsinki, Finland	04/11/2013 - 04/11/2017
Carlo SCARZANELLA	Director
Via dei Cipressi n5 /b, 54038 Montignoso, Italy	04/11/2013 - 04/11/2017
Kian Peng SEAH	Director
Ripley Crescent 66, 556238 Singapore, Singapore	04/11/2013 - 04/11/2017
Petar STEFANOV	Director
Planinitza Street 6, . Sofia, Bulgaria	04/11/2013 - 04/11/2017
Gregory WALL	Director
Keane Street 22, 6011 Peppermint Grove, Australia	04/11/2013 - 04/11/2017
Jose Carlos GUISADO	Director
Las Rozas de Madrid 28231, . Madrid, Spain	04/11/2013 - 14/10/2016
Kathy BARDSWICK	Director
Hampton Court 3157, L7N 1C1 Burlington Ontario, Canada	04/11/2013 - 04/11/2017
Gabriela ANA BUFFA	Director
Jualian Alvarez 247, . Ciudad Autonoma de Buenos Aires, Argentina	04/11/2013 - 04/11/2017
Benett REID	Director
Poulhouse Farm - Hockley Brook Lane - Belbroughton . box ., , United Kingdom	10/10/2016 - 04/11/2017
Dmitry ZUBOV	Director
UL. Gilyarovskogo 57 box Building 1, , Russian Federation	10/10/2016 - 04/11/2017
Aditya YADAV	Director
Vikramaditya Marg 7-8, , India	06/10/2014 - 04/11/2017
RSM InterAudit Sc Sprl Nr.: BE 0436.391.122 Lozenberg 22b2, 1932 Sint-Stevens-Woluwe, Belgium Membership nr.: B00091	Auditor 07/06/2013 - 30/11/2017
Represented by:	

Represented by:

Jean-François Nobels Membership nr.: A01360

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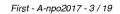
Nr. BE	0535.539.869	A-npo 1.2
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AUDITING OR ADJUSTMENT MISSION

Optional information:

- if the annual accounts were audited or corrected by an external accountant or by a company auditor who is not the statutory auditor, mention name, surnames, profession and address of each external accountant or company auditor and his membership number with his institute, as well as the nature of his assignment:
- A. Bookkeeping of the association or foundation,
- B. Preparing the annual accounts,
- C. Auditing the annual accounts and/or
- D. Correcting the annual accounts.
- If the tasks mentioned under A. or B. are executed by certified accountants or certified bookkeepers tax specialists, you can mention hereafter: name, surnames, profession, address of each certified accountant or certified bookkeeper tax specialist and the nature of his hereafter: name, surnames, profession, address of each certified accountant or certified bookkeeper tax specialist and the nature of his.

Name, sumames, profession and address	Membership number	Nature of the assignment (A, B, C and/or D)
BDO Experts Comptables - Accountants SCRL Nr.: BE 0448.895.115 Da Vincilaan 9 box E6, 1930 Zaventem, Belgium	2232213EF07	AB
Represented by: Vincent van den Bulck	8605 2 F 67	







A-npo 2.1

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BALANCE SHEET AFTER APPROPRIATION

	Discl.	Codes	Period	Preceding period
ASSETS				
FIXED ASSETS		20/28	61.051,30	32.471,57
Formation expenses		20	······	
Intangible fixed assets	5.1.1	21		
Tangible fixed assets	5.1.2	22/27	51.915,85	21.018,18
Land and buildings Owned by the association or the foundation in full		22		
property		22/91		
Other		22/92		
Plant, machinery and equipment Owned by the association or the foundation in full		23		
property		231		
Other		232		
Furniture and vehicles		24	8.820,49	21.018,18
Owned by the association or the foundation in full property		241	8.820,49	21.018,18
Other		242		
Leasing and similar rights		25		
Other tangible fixed assets		26		
Owned by the association or the foundation in full				
property		261		
Other		262		
Assets under construction and advance payments		27	43.095,36	
	5.1.3/		1977 - 1975 - M	P2 - 11 - 111-111
Financial fixed assets	5.2.1	28	9.135,45	11.453,39
CURRENT ASSETS		29/58	6.818.957,31	4.433.830,17
Amounts receivable after more than one year		29		
Trade debtors		290		
Other amounts receivable		291		,
of which non interest-bearing amounts receivable or with		2915		
an abnormally low interest rate		- Seloveke		
Stocks and contracts in progress		3	16.531,22	
Stocks		30/36		
Contracts in progress		37	16.531,22	
Amounts receivable within one year		40/41	3.077.522,89	2.014.483,23
Trade debtors		40	2.658.608,28	1.921.678,80
Other amounts receivable		41	418.914,61	92.804,43
of which non interest-bearing amounts receivable or with an abnormally low interest rate		415		
Current investments	5.2.1	50/53	122.036,86	137.505,13
Cash at bank and in hand		54/58	3.370.491,50	2.129.649,10
Deferred charges and accrued income		490/1	232.374,84	152.192,71
TOTAL ASSETS		20/58	6.880.008,61	4.466.301,74

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	Discl.	Codes	Period	Preceding period
EQUITY AND LIABILITIES				
EQUITY(+)/(-)		10/15	781.184,32	479.925,82
Association or foundation Funds(+)/(-)		10	1.387.073,69	1.369.702,25
Opening equity(+)/(-)		100	1.387.073,69	1.369.702,25
Permanent financing		101		
Revaluation surpluses		12		
Allocated funds	5.3	13		
Accumulated positive (negative) income(+)/(-)		14	-605.889,37	-889.776,43
Investment grants		15		
Provisions	5.3	16	258.087,00	259.537,06
Provisions for liabilities and charges		160/5	258.087,00	259.537,06
Provisions for grants and legacies to reimburse and gifts				
with a recovery right		168		
AMOUNTS PAYABLE		17/49	5.840.737,29	3.726.838,86
Amounts payable after more than one year	5.4	17		
Financial debts		170/4		
Credit institutions, leasing and other similar obligations		172/3		
Other loans		174/0		
Trade debts		175		
Advances received on contracts in progress		176		
Other amounts payable		179		
Interest-bearing		1790		
Non interest-bearing or with an abnormally low interest		1791		
rate		1791		
Cash Deposit				
Amounts payable within one year		42/48	2.803.977,49	1.651.903,46
Current portion of amounts payable after more than one year		10		
falling due within one year		42 43		
Financial debts		43 430/8		
Credit institutions		430/0		
Other loans Trade debts		439	166.740,75	
Suppliers		440/4	166.740,75	305.420,00
Bills of exchange payable		441	100.740,70	
Advances received on contracts in progress		46		
Taxes, remuneration and social security		40	71.251,15	34.130,81
Taxes		450/3	19.082,71	6.070,91
Remuneration and social security		454/9	52.168,44	28.059,90
Miscellaneous amounts payable		48	2.565.985.59	1.312.352.65
Debentures and matured coupons, grants to repay and cash deposit		480/8	2.000.000,00	
Miscellaneous interest-bearing amounts payable		4890		
Miscellaneous non interest-bearing amounts payable or		1000		
with an abnormally low interest rate		4891	2.565.985,59	1.312.352,65
Accruals and deferred income		492/3	3.036.759,80	2.074.935,40
TOT AL LIABILITIES		10/49	6.880.008,61	4.466.301,74

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INCOME STATEMENT

	DISCI
Operating income and charges Gross operating margin(+)/(-) Operating income* Turnover*	
Contributions, gifts, legacies and grants*(+)/(-) Raw materials, consumables, services and other goods* (+)/(-) Remuneration, social security costs and pensions(+)/(-) Depreciation of and other amounts written off formation	5.5
expenses, intangible and tangible fixed assets Amounts written off stocks, contracts in progress and trade debtors: Appropriations (write-backs)(+)/(-) Provisions for liabilities and charges: Appropriations (uses and write-backs)(+)/(-) Other operating charges	
Operating charges carried to assets as restructuring costs(-)	
Positive (negative) operating income(+)/(-)	
Financial income	5.5
Financial charges(+)/(-)	5.5
Positive (negative) income on ordinary activities(+)/(-)	
Extraordinary income	
Extraordinary charges(+)/(-) Positive (negative) income of the period(+)/(-)	

Discl.	Codes	Period	Preceding period
	9900 70/74 70 73	2.181.120,20	1.344.602,01
5.5	60/61 62	 1.877.449,65	 1.744.850,88
	630	14.415,50	13.128,40
	631/4	61.201,87	-130.045,34
	635/8 640/8 649	61.113,96	
	9901	166.939,22	-451.118,13
5.5	75	291.101,21	136.156,77
5.5	65	175.815,33	238.653,46
	9902	282.225,10	-553.614,82
	76	7.926,36	8.197,46
	66 9904	6.264,40 283.887,06	21.390,63 -566.807,99

* Optional information.

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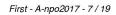




Nr. BE 0535.539.869 A-npo 4 ſ

APPROPRIATION ACCOUNT

	Codes	Period	Preceding period
Positive (negative) income to be appropriated(+)/(-)	9906	-605.889,37	-889.776,43
Positive (negative) income of the period available for appropriation(+)/(-)	9905	283.887,06	-566.807,99
Positive (negative) income of previous accounting year brought forward(+)/(-)	14P	-889.776,43	-322.968,44
Withdrawals from capital and reserves	791/2		
from the association or foundation funds	791		
from allocated funds	792		
Appropriations to allocated funds	692		······
Positive (negative) income to be carried forward(+)/(-)	(14)	-605.889,37	-889.776,43

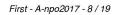




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Nr. BE 0535.539.869			A-npo 5.1.2
	Codes	Period	Preceding period
TANGIBLE FIXED ASSETS			
Acquisition value at the end of the period	8199P	<i>xxxxxxxxxxxxxx</i> xxxx	221.271,63
Movements during the period			
Acquisitions, including produced fixed assets	8169	43.095,36	
Sales and disposals	8179	131.744,60	
Transfers from one heading to another(+)/(-)	8189		
Acquisition value at the end of the period	8199	132.622,39	
Revaluation surpluses at the end of the period	8259P	xxxxxxxxxxxxxxx	
Movements during the period			
Recorded	8219		
Acquisitions from third parties	8229		
Cancelled	8239		
Transferred from one heading to another(+)/(-)	8249		
Revaluation surpluses at the end of the period	8259		
Depreciations and amounts written down at the end of the period	8329P	<i>xxxxxxxxxxxxxx</i>	200.253,45
Movements during the period			
Recorded	8279	14.415,50	
Written back	8289		
Acquisitions from third parties	8299		
Cancelled owing to sales and disposals	8309	133.962,41	
Transferred from one heading to another(+)/(-)	8319		
Depreciations and amounts written down at the end of the period	8329	80.706,54	
NET BOOK VALUE AT THE END OF THE PERIOD	(22/27)	51.915,85	
Оғ wнісн			
Owned by the association or the foundation in full property	8349	8.820,49	







Nr. BE 0535.539.869			A-npo 5.1.3
	Codes	Period	Preceding period
FINANCIAL FIXED ASSETS			
Acquisition value at the end of the period	8395P	<i>xxxxxxxxxxxxxxx</i>	11.453,39
Movements during the period			
Acquisitions	8365		
Sales and disposals	11230-1232	2.317,94	
Transfers from one heading to another	A 19 25-29 XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX		
Other movements			
Acquisition value at the end of the period		9.135,45	
Revaluation surpluses at the end of the period	8455P	<i>xxxxxxxxxxxx</i>	
Movements during the period Recorded	8415		
Acquisitions from third parties			
Cancelled			
Transferred from one heading to another			
Revaluation surpluses at the end of the period			
Amounts written down at the end of the period	8525P	<i>xxxxxxxxxxxxx</i>	
Movements during the period			
Recorded	8475		
Written back	8485		
Acquisitions from third parties	8495		
Cancelled owing to sales and disposals	8505		
Transferred from one heading to another	(+)/(-) 8515		
Amounts written down at the end of the period	8525		
Uncalled amounts at the end of the period	8555P	xxxxxxxxxxxxxx	
Movements during the period			
Uncalled amounts at the end of the period	1000		
NET BOOK VALUE AT THE END OF THE PERIOD	(28)	9.135,45	

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Nr. BE 0535.539.869	
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PARTICIPATING INTERESTS INFORMATION

PARTICIPATING INTERESTS AND SHARES

List the companies in which the association or foundation holds a participating interest, (recorded in the heading 28 of assets) and the other companies in which the association or foundation holds rights (recorded in the headings 28 and 50/53 of assets) for an amount of at least 10 % of the capital issued.

	Rigl	nts held b	у	Data extra	cted fror	n the most recent ann	ual accounts
NAME, full address of the REGISTERED OFFICE and for an enterprise governed by Belgian	direc	tly	subsidiar ies	Annual	Cur-	Capital and reserve	Net result
law, the COMPANY IDENTIFICATION NUMBER	Number	%	%	accounts as per	rency code	(+) of <i>(in un</i> i	
DOMAINS.COOP LIMITED Foreign company The Old Music Hall, Cowley Road 106-1, OX41KE OXFORD, United Kingdom Universidad Fundepos Alma Mater Foreign company Frente al Puente Juan Pablo II 1, 2000 San	0	100,0	0,0	31/12/2016	GBP	116.477,00	-101.577,00
JOSE, Costa Rica	0	2,45	0,0		EUR	0,00	0,00

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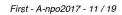
Nr.	BE 0535.539.869		A-npo 5.3
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STATEMENT OF ALLOCATED FUNDS AND PROVISIONS

STATEMENT OF ALLOCATED FUNDS

Valuation rules to calculate allocated funds

	le contracte de la contracte de
	Period
Provisions	
Analysis of the heading 160/5 of liabilities if amount is significant	
	258.087,00
Analysis of the heading 168 of liabilities if amount is material	







Nr. BE 0535.539.869

A-npo 5.5

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RESULTS

	Codes	Period	Preceding period
PERSONNEL AND REMUNERATION SOCIAL SECURITY PENSIONS			
Employees for whom the association or the foundation submitted a DIMONA declaration or who are recorded in the general personnel register			
Total number at the closing date	9086	7	4
Average number of employees calculated in full-time equivalents	9087	4,5	4,4
Number of actual worked hours	9088	7.619	74.596
Personnel costs			
Remuneration and direct social benefits	620	1.363.843,49	1.303.016,92
Employers' contribution for social security	621	360.576,20	332.682,49
Employers' premiums for extra statutory insurance	622	43.611,16	49.100,90
Other personnel costs(+)/(-)	623	109.418,80	60.050,57
Retirement and survivors' pensions	624		
FINANCIAL RESULTS			
Capitalized Interests	6503		
Amount of the discount borne by the association or the foundation, as a result of negotiating amounts receivable	653		
Balance of account, provisions of a financial nature formed (used or reversed)(+)/(-)	656		

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RELATIONSHIPS WITH AFFILIATED ENTITIES DIRECTORS AND AUDITORS

	Codes	Period
AFFILIATED ENTITIES		
Amounts receivable from affiliated entities	9291	218.478,60
Guarantees provided on their behalf	9294	
Other significant commitments undertaken in their favour	9295	
DIRECTORS, INDIVIDUALS OR BODIES CORPORATE WHO CONTROL THE ASSOCIATION OR THE FOUNDATION WITHOUT BEING ASSOCIATED THEREWITH OR OTHER ENTITIES CONTROLLED BY THESE PERSONS		
Amounts receivable from these persons Rate and duration of the amounts receivable	9500	
Guarantees provided in their favour	9501	
Other significant commitments undertaken in their favour	9502	

AUDITORS OR PEOPLE THEY ARE LINKED TO

	Period
Transactions with enterprises linked by participating interests out of market conditions Mention of these transactions if they are significant and if they are not obtained in accordance with conditions that fall as part of object of the association or the foundation defined in the statutes, including the amount of the transactions, the nature of the link, and all information about the transactions which should be necessary to get a better understanding of the situation of the association or the foundation	

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SOCIAL BALANCE SHEET

Number of joint industrial committee:

EMPLOYEES FOR WHOM THE ASSOCIATION OR THE FOUNDATION SUBMITTED A DIMONA DECLARATION OR WHO ARE RECORDED IN THE GENERAL PERSONNEL REGISTER

During the current and preceding period	Codes	1. Full-time (period)	2. Part-time (period)	 Total (T) or Total full-time equivalents (FTE) (period) 	3P. Total (T) or Total full-time equivalents (FTE) (preceding period)
Average number of employees	100	3,0	2,8	4,5 (FTE)	(FTE)
Number of hours actually worked	101	5.090	2.529	7.619 (T)	(T)
Personnel costs	102	178.910,00	121.173,00	300.083,00 (T)	(T)

At the closing date of the period	Codes	1. Full-time	2. Part-time	3. Total full-time equivalents
Number of employees	105	4	3	5,5
By nature of the employment contract				
Contract for an indefinite period	110	3	3	4,5
Contract for a definite period	111	1		1,0
Contract for the execution of a specifically assigned work	112			
Replacement contract	113			
According to gender and study level				
Men	120	2	2	2,6
primary education	1200			
secondary education	1201			
higher non-university education	1202			
university education	1203	2	2	2,6
Women	121	2	1	2,9
primary education	1210			
secondary education	1211			······
higher non-university education	1212	2	1	2,9
university education	1213			
By professional category				
Management staff	130			
Employees	134	4	3	5,5
Workers	132			3
Others	133			

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LIST OF PERSONNEL MOVEMENTS DURING THE PERIOD

ENTRIES	Codes	1. Full-time	2. Part-time	 Total full-time equivalents
Number of employees for whom the association or the foundation submitted a DIMONA declaration or who have been recorded in the general personnel register during the financial year	205	2	1	2,5
DEPARTURES				
Number of employees whose contract-termination date has been entered in DIMONA declaration or in the general personnel register during the financial year	305			

INFORMATION ON TRAINING PROVIDED TO EMPLOYEES DURING THE PERIOD

Total of initiatives of formal professional training at the expense of the employer		Men	Codes	Women
Number of employees involved	5801		5811	1
Number of actual training hours	5802		5812	20
Costs for the association or the foundation	5803		5813	862,50
of which gross costs directly linked to training	58031		58131	862,50
of which fees paid and paiments to collective funds	58032		58132	5
of which grants and other financial advantages received (to deduct)	58033		58133	
Total of initiatives of less formal or informal professional training at the expense of the employer				
Number of employees involved	5821		5831	
Number of actual training hours	5822		5832	
Costs for the association or the foundation	5823		5833	
Total of initiatives of initial professional training at the expense of the employer				
Number of employees involved	5841		5851	
Number of actual training hours	5842		5852	
Costs for the association or the foundation	5843		5853	



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VALUATION RULES Valuation Rules

BE 0535.539.869

I) OFF-BALANCE-SHEET COMMITMENTS

Nr.

 OFF-BALANCE-SHEET COMMITMENTS Assets made available free of charge to the association of which the association is not the full owner but only has a right to use said assets shall be recognised as off-balance-sheet rights and commitments.
II) BALANCE SHEET
2. FIXED ASSETS Purchases up to ε 500 used for the organisation's operations for a period of more than one year shall be considered as fixed assets. Depreciation shall be on a straight-line basis and shall begin on the first day of the month of purchase.
2.1 START-UP COSTS Start-up costs shall be fully amortised.
 2.2. INTANGIBLE ASSETS Intangible assets purchased from third parties shall be valued at their purchase price and the others at cost. If they are used for limited periods, they shall be amortised on a straight-line basis at the following rates: Research and development expenses: 33.33% Concessions, patents, licences, know-how, brands and similar rights, website: 33.33%
2.3. TANGIBLE ASSETS

Generally recognised accounting principles shall be applied. The opinions of the National

Accounting Standards Commission shall be taken into account.

Specifically, the following rules shall apply.

However, if batches of components that are not significant are purchased, they shall be valued at the overall value of the batch. Tangible assets used for limited periods shall be depreciated on a straight-line basis, beginning

Tangible assets shall be valued at their purchase price, at cost, including related expenses.

on the first day of the month of their purchase, at the following rates:

- Buildings: 5%
- Facilities: 10% 20%
- Furniture and office equipment: 33.33%
- Rolling stock: 20%
- Improvements to premises: 20%

In-process assets (e.g. constructions) shall be depreciated beginning on the financial year in which they are completed.

Unused tangible assets or tangible assets that are no longer assigned durably to the operation of the business shall be depreciated on an exceptional basis to bring their value into line with their probable realisable value.

As an exception and in compliance with the eligibility rules of the Framework partnership Agreement, the tangible assets allocated to this program shall be depreciated at 100% the year they are purchased.

3. ASSETS PROVIDED FREE OF CHARGE AND PRO BONO SERVICES The assets provided which the association can use for valuable consideration shall be valued at market value or use value. Pro bono services shall be valued at probable resale value.

Pro bono services related to an asset that generates a profit shall be valued at market or use

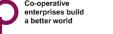
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Nr. BE 0535.539.869 A-npo 7 value. 4. LONG-TERM INVESTMENTS Equity interests and claims shall be recognised at their purchase price minus any amounts not called. However, an individual valuation of each equity interest shall be performed based on the various criteria such as location, profitability and the prospects of the association in which an equity interest is held. Systematic reductions in value shall be applied in the event of capital losses or durable impairment. Claims and guarantees shall be recognised at their nominal value. Their value shall be reduced if their repayment when due is uncertain or compromised in part or in whole. 5. CLAIMS DUE IN MORE THAN ONE YEAR AND NO MORE THAN ONE YEAR Claims shall be recognised at their nominal value. The value of claims shall be marked down if there are risks of non-collection, losses or probable impairment. The markdowns shall be written back if they prove to be unwarranted. Yearly dues that have not been paid shall be marked down in value by 50%. Unpaid dues for prior vears shall be written off in full. Where it appears that a claim is definitely uncollectible, said loss shall be recorded directly on the income statement. 6. IN-PROCESS INVENTORY AND ORDERS Comments: said articles are only assigned values if they are likely to be completed a) Supplies (raw materials and supplies): N/A b) In-process manufacturing: N/A c) Finished products and/or goods: Goods shall be valued at their purchase price or at the market price on the balance sheet date if the latter is lower. Finished products shall be valued at their cost price or at the market price on the closing date of the financial period if the latter is lower. Inventory outflows are recognised in inventory up to the purchase value of the outflows. For assets whose technical or legal characteristics are the same, the inventory outflow value is determined using the FIFO method. d) In-process orders: In-process orders shall be valued at their margin cost price, without including the related income share, even though it has become reasonably certain. The cost price includes the expenses directly attributable to the orders, but does not include the financial expenses and/or the extraordinary expenses. At 31/12/2016, the personnel expenses related to the conference, that will be held in Kuala Lumpur in November 2017, are activated as in-process inventory and orders. e) Impairment: It is applied to old or obsolescent inventory. 7. CASH AND CASH EQUIVALENTS The components of said line items are recognised at their nominal value. Cash and cash equivalents are marked down for impairment when their realisable value on the balance sheet date is lower than their purchase price. 8. ACCRUED INCOME AND PREPAID EXPENSES These accounts include expenses to be carried forward and earned income; they are recognised either at the nominal amounts of the percentage of the expenses already paid or invoiced but that are related to future financial years or at the amount of the percentage of the revenues that are related to the financial year but which have not been received. 9. SHAREHOLDERS' EQUITY Shareholders' equity consists of the beginning assets of the association. It may be enhanced by permanent resources (gifts, contributions in kind or in cash) received by the association and intended to durably sustain the operations of the association. APPROPRIATED EARNINGS: appropriated earnings can be made up by withdrawal from profits and used on First - A-npo2017 - 17 / 19 Co-operative





BE 0535.539.869

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he basis of a proposal from the Board of Directors.	
0. GAIN FROM REVALUATION OF ASSETS ains from revaluation of assets are recognised as per accounting law.	
1. CAPITAL CONTRIBUTIONS apital contributions recognised on the balance sheet: ncorporation contributions or expansion contributions (association funds): ash contributions are recognised at their nominal value. In-kind contributions are recognised arket or use value.	at
ontributions for the purchase of assets (capital contributions) ash contributions are recognised at their nominal value. In-kind contributions are recognised arket or use value. apital contributions are recognised at the value of the amounts received. Scheduled mark-downs ritten back as the depreciation and amortisation for the purchase of which the said contributi ere obtained, and where applicable, up to the balance in the event of the resale or ecommissioning of said assets.	are
2. PROVISIONS FOR CONTINGENCIES AND LOSSES rovisions for contingencies and losses are individualised and factor in foreseeable contingenc hey are written back if at the end of the financial year they exceed the current assessment of ontingencies and losses on which they were based. he provisions are increased by provisions for gifts with write-back rights as applicable.	
3. CURRENT LIABILITIES AND LONG-TERM LIABILITIES oans and liabilities are valued at their nominal value. They are increased where applicable by ate interest or other penalties owed.	
4. DEFERRED INCOME AND ACCRUED EXPENSES hese accounts include expenses to be charged and income to be carried forward; they are recogn t: ither the nominal amount of the percentage of the expenses related to the financial year but f hich supporting documentation has not yet been reviewed; or the nominal amounts of the percent f the income already invoiced or received but that is related to the next financial year.	or
5. FOREIGN CURRENCY laims, liabilities, rights and commitments denominated in foreign currency are translated into uros based on the official exchange rates on the day of the transaction or a date near to it. oreign exchange differences are recognised as income or as an expense. In the balance sheet date, accounts in foreign currencies are revalued at the exchange rate on alance sheet date and unrealised gains and losses are offset by currency. Unrealised losses ar harged and unrealised gains are credited (to liabilities). Unrealised gains and losses on cash ash equivalents in foreign currencies are immediately charged to the income statement.	the e
II) INCOME STATEMENT	
6. DONATIONS AND GIFTS he donations and gifts referred to below are recognised in the income statement (#73) ash donations and gifts for setting up or expanding operations for the purchase of assets or c nd cash equivalents are valued at the nominal value of the payment. n-kind donations and gifts for setting up or expanding operations for use as assets or to supp orking capital are valued at market or use value. n-kind donations and gifts received for the purpose of resale are valued at the probable ealisable value at the time they are counted. onations and gifts intended to be distributed free of charge are not valued.	
7. SUBSIDIES RECOGNISED IN THE INCOME STATEMENT perating subsidies	

Operating subsidies Cash subsidies are recognised at their nominal value. In-kind subsidies are recognised at market

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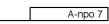
value.

18. BRANCHES

The financial information of the branches (Africa, Americas, and Asia & Pacific) are integrated into the Belgian accounts of the International Co-operative Alliance.

19. OTHER POINTS

The difference between the personnel expenses included in annex Asbl 3 and the expenses reported in the annex Social report (code 102) is due to the consolidated numbers that are not included in the Social report, which only collects the Belgian data.



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4		MOTION		
	APPROVAL OF THE 2016 ACCOUNTS AND DISCHARGE OF THE AUDITOR			
	FOR			
	AGAINST			
	ABSTAIN			

Appointment of the Auditor

Following the recommendation of the Audit & Risk Committee, the Board is recommending to renew RSM Belgium as auditor for the International Co-operative Alliance AISBL. RSM Belgium is a member of RSM international, a network of member firms offering audit, tax and advisory services. They have over 41,400 staff in 800 offices, operating in 120 countries worldwide, with more than 150 professionals in Belgium.



MOTION

- Appointment of the Auditor. This item will be on the ballot when members vote for President -

Discharge of the Board

		MOTION
		DISCHARGE OF THE BOARD
Male	FOR	
4 14	AGAINST	
	ABSTAIN	

Ratification of the Actions of the Board



RATIFICATION OF THE ACTIONS OF THE BOARD			
FOR			
AGAINST			
ABSTAIN			

MOTION





Mandate of the next Board of Directors 2017-2021

WHEREAS the General Assembly adopted a *Blueprint for a Co-operative Decade*, at its meeting in October 2012, setting a strategic direction for the co-operative movement and the International Co-operative Alliance for the decade ending in 2020; and

WHEREAS the International Co-operative Alliance Board of Directors 2013-2017 has approved an action plan for the organisation to ensure that it is prepared to operate effectively, which plan includes six work streams:

Membership

- Implement a comprehensive member services strategy to improve member satisfaction and retention (clarifying member profiles)
- Launch a targeted recruitment campaign and tailor paths for engagement for each member profile (retention)
- Work closely with independent global and regional co-operative associations toward greater collaboration and alignment (responding to members' engagement with multiple associations)

Primary Co-operative Engagement

- Create a business engagement strategy that focuses on the co-operative movement's entrepreneurial model: rethink the Leadership Circle & Co-operative Roundtable and develop an engagement strategy for Global 300 co-operatives
- Explore development of partnerships with primary co-operatives and the creation of business-oriented services with the aim to attract and retain membership of the Global 300
- Build on the partnership with the International Summit of Co-operatives to enhance primary co-operative engagement and business-led initiatives

Communications

- Adopt an organisation-wide communications strategy for the Alliance that includes the needs of regions and sectors in order to reinforce our position as the global voice of the co-operative
- Develop standardized communications tools and harmonise the messages (using proactive social media management)
- Build on the partnership with Cooperatives for a Better World to fully leverage its resources in line with the overall communications strategy

Financial Management & Organisation

• Increase and diversify revenue streams and propose options to match the 20% cofinancing obligation for the EU Partnership





- Install across Alliance system rigorous cost-management culture and process, organise and coordinate functional activities to avoid duplication, and promote member secondment
- Implement a 3-5 year budgeting and planning cycle with increased interaction among the organisation's governing bodies and propose modification to redistribution formulas to support strategic allocation of overall resources

and;

WHEREAS the International Co-operative Alliance must continue to ensure that it is evolving its governance and operations to be able to provide leadership and set an example for co-operative organisations; and

WHEREAS the Alliance has established business groups, such as the Leadership Circle, the Co- operative Roundtable, and the Blue Ribbon Commission on Co-operative Capital, which have encouraged the organisation to support co-operative initiatives in the collaborative economy; and

WHEREAS the Alliance has drafted a policy guide to provide coherence to its global policy priorities and strategies, with member input and feedback; and

WHEREAS the Board of Directors has considered the current practice of electing all directors at the same time and finds that this practice can jeopardize governance continuity and can impede the goal of selecting a board balanced by gender, regional and sectoral representativeness, and expertise; and

WHEREAS the Board of Directors has considered the current method of allocating votes under the organisation's Bylaws and finds that significant anomalies can exist between countries, across regions, and among members in a single country; and

WHEREAS the Board of Directors acknowledges that the current subscription formula, although recently amended to address serious increases that resulted from modest changes in membership or country economic condition, still fails to adequately reflect organisational capacity to pay; and

WHEREAS the incoming Board of Directors should benefit from the work of the concluding Board and should be guided by the will of the General Assembly in identifying organisational priorities;

NOW THEREFORE the Board of Directors recommends that the General Assembly, at its meeting in Kuala Lumpur on 17 November 2017,

HEREBY RESOLVE that the Board of the International Co-operative Alliance which will be elected at this Assembly:

 Revise the overall strategy expressed in the *Blueprint for a Co-operative Decade*, with a view toward 2030, building on the action plan, the policy guide, and the work of the Leadership Circle, the Co-operative Roundtable and the Blue Ribbon Commission on Co-operative Capital, as appropriate, working in close collaboration with the regions and sectors of the Alliance and in consultation with the entire Alliance membership, with the goal of proposing a new, people-centered path for globalization through increasing importance given to co-operative action, and by the





bodies of the Alliance strengthening their combined action at the service of cooperatives and their national structures;

- 2. Initiate reforms, following careful consultation with members, regions and sectors, to the membership subscriptions that more accurately reflect organisational capacity to pay and to the voting allocation that ensure a better balance between equity and solidarity within and between countries, regions and sectors; and
- Draft a recommendation on the implementation of staggered or rotating terms for directors, under which some percentage of directors would be elected at each biennial Assembly, all still for four-year terms (following the initial implementation); and
- 4. A progress report on this work be presented at the Assembly in 2018, with specific proposals to be submitted to the vote of the 2019 meeting of the Assembly.

We What What	
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ΜΟΤΙΟΝ			
APPROVAL OF THE MANDATE FOR BOARD 2017-2021			
FOR			
AGAINST			
ABSTAIN			

Approval of amendments to the Articles of the Alliance: Chapter III, Article 15.

After examining its composition, the Board considered that two changes would be beneficial for its future work. The first regards increasing the number of representatives of the sectoral organizations from two (2) to four (4). This proposal originated with the Sectoral Organisation Liaison group. The reason behind this proposal is to balance the representativeness of the regions and the sectors. At the moment, there are four representatives of the regions – the Vice-Presidents – while there are only two representatives for the eight sectors. The second reason for the proposal is due to the increasing challenge, in the face of the growth and diversification of sectoral activities, for eight sectors to be represented by two individuals.

The second proposed change in the Board's composition is to include the Chair of the Gender Equality Committee in the Board as this would bring a gender perspective into the discussions, similar to what happens already with the youth representatives.

The Board considered that no other changes to its composition are necessary.

The Global Board of the International Co-operative Alliance submits to the General Assembly the following proposal to amend the articles of association and Bylaws:

 To change article 15 (composition of the Board – appointment – mandate), paragraphs 1, 2 and 3, of the articles of association, from their current text to (changes highlighted in bold):





"The association is managed by a Board, consisting of physical persons who are accredited representatives of the nominating member. The Board is composed of one president, four vice presidents, **four sectoral organisation representatives**, **a youth co-operator representative**, **the Chair of the Gender Equality Committee and 15 18 other Board members.**

Two of the 18 members of the Board represent the ICA sectoral organisations and one represents youth co-operators. These The sectoral organisation representatives and the youth co-operators representative are nominated by their respective constituents based on criteria and terms of reference established by the ICA Election Committee and are formally elected by the ICA General Assembly.

The Chair of the Gender Equality Committee is automatically nominated to the Board for formal election by the ICA General Assembly.

Members from one country may not have more than one representative on the Board, excluding the President and vice-presidents of ICA, Board members representing ICA sectoral organisations, **and** the youth representative **and the Chair of the Gender Equality Committee**, always keeping in mind the representative nature of the Board. This should be monitored by the Election Committee.

(...)".

2. To change article 33 of the Bylaws (standing orders for Board election) from its current text to (changes highlighted in bold):

"ICA Members have the right to nominate directly candidates for election as President and to the ICA Board, with the exception of Vice Presidents, representatives of the Sectoral Organisations, **the Chair of the Gender Equality Committee** and the youth representative. All nominations must be received by the ICA Director-General not less than two months before the General Assembly in accordance with a timetable set by the Board in order to be included in the final agenda and documentation issued one month before the meeting.

Each ICA Regional Assembly nominates a person to serve as ICA Vice President. The nominations are submitted in accordance with paragraph 1 of the Standing Orders for Board Election.

ICA Sectoral Organisations nominate their representatives to the Board based on the criteria and terms of reference established by the ICA Elections Committee. The nominations are submitted in accordance with paragraph 1 of the Standing Orders for Board Election.

The Chair of the Gender Equality Committee, elected according to the rules of the Committee, is automatically nominated to the Board.

ICA youth co-operators nominate their representative to the Board. The nominations are submitted in accordance with paragraph 1 of the Standing Orders for Board Election.

(...)".





4	ΜΟΤΙΟ)N	
	APPROVAL OF THE AMENDMENTS		
	FOR		
	AGAINST		
	ABSTAIN		
	PROPOSED AMENDMENTS		

Board Election

The entire Board of the International Co-operative Alliance will be elected at this meeting. Below is information on each candidate. Note that members can meet with candidates during networking sessions on the 15 and 16 November. In addition, statements from candidates have been posted on the Alliance web site when provided.

The Alliance Board is comprised of the President, four Vice Presidents, two representatives of the global sectoral organisations, one youth representative, and fifteen (15) other at-large members. The sectoral organization and youth representatives are nominated by their respective constituents and ratified by the General Assembly. The Vice Presidents are the individuals elected by the regions as Regional Presidents, and ratified by the General Assembly. The fifteen at-large Board members and the President are nominated directly by Alliance members and elected at this General Assembly.

Presentation of the Candidates for President



ARGENTINA • Ariel GUARCO • nominated by COOPERAR

Born 48 years ago in Coronel Pringles, Province of Buenos Aires, Argentina. A Vet and Magister in Agrarian Economics. Also have postgraduate studies in Social Economy and Nonprofit Entities. Co-operative movement activity:

- President of the Cooperative Confederation of the Argentine Republic -COOPERAR.
- President of the Cooperatives Federation of Electricity and Public Services of the Province of Buenos Aires - FEDECOBA.
- President of Coronel Pringles' Electric Cooperative Ltd.
- ICA's Global Board Member.
- Vice-president of Co-operatives of the Americas.
- Regular speaker on subjects related to the cooperative movement and social and Solidary Economy during Conferences, Seminars, Congresses and at local and international universities.







FIJI • Yogeshwar KRISHNA • nominated by Nasinu Land Purchase & Housing Co-operative Limited (NLPHCL)

44 years old. Principal Education Officer at the Examinations and Assessment unit for the Ministry of Education, Fiji Islands. Diploma in Education from Fiji College of Advanced Education, Bachelor of Education, Postgraduate Diploma and Masters of Education from the University of the South Pacific, Fiji Islands. Chairperson of Nasinu Land Purchase & Housing Cooperative Limited since 2015. In the process of completing my Phd in Education from the University of the South Pacific, Fiji Islands.



ELECTION

- go to the voting booths to cast your vote for President -

Presentation of Candidates for Ratification as Vice **Presidents**

The following Vice Presidents were elected by their Regional Assemblies.

Vice President, Africa



Stanley Charles MUCHIRI, nominated by the Co-operative Bank of Kenya, Kenya

Muchiri was re-elected as President of ICA-Africa at their last Regional Assembly held in November 2016. He has served as Vice President for Africa on the Alliance Board since 2003.

Muchiri has served the co-operative movement in various capacities for over 40 years. He has served the Board of the Co-operative Bank of Kenya as Director since 1986 and as Chairman since 2002. He serves as Chairman to many organisations including the Co-operative Bank Foundation, Kenya Cooperative Coffee Exporters, and Co-opholdings Co-operative Society. He holds diplomas in Co-operative Management from Turin, Italy, and from the University of Wisconsin Madison USA, and a Certificate in Co-operative Administration from the Co-operative University College of Kenya.





Vice President, Asia-Pacific



Chunsheng LI, nominated by All China Federation of Supply and Marketing Cooperatives (ACFSMC), China

LI was re-elected as President of ICA-AP at their last Regional Assembly held in New Delhi (India) on 18 November 2016 for a period of four years. He has served on the Alliance Board as Vice President for Asia-Pacific since 2007.

LI is currently the Vice President of All China Federation of Supply and Marketing Cooperatives (ACFSMC). During his long period of service, he worked with Helihe farm in Heilongjiang Province, Forest Affairs Bureau and the State Council of China respectively, through which he gained rich experience on agricultural, management and leadership capacity. During his tenure at ACFSMC, he held major posts at the Farm Inputs Bureau, the Department of International Cooperation and the Vice President of ACFSMC.

Vice President, Europe



Jean-Louis BANCEL, nominated by Coop-FR, France

Bancel was elected as President of Cooperatives Europe at their last General Assembly on 27 April 2017 in Malta. He began serving on the Alliance Board in 2008 when he was co-opted to represent the sectoral organisations. He was elected as a member at-large in 2013.

Born in 1955, graduated from HEC (1978), ENA (1980-1982), PhD in Law.

He chairs the Principles Committee of the Alliance Board. He is Chairman of the International Cooperative Banking Association (ICBA) since 2006. He was President of the International Cooperative and Mutual Insurance Federation (ICMIF) (2001–2005). He is a former civil servant of the French Ministry of Finance in various senior positions. He worked as Secretary General of Groupement des Entreprises Mutuelles d'Assurances (trade body of non-life mutual insurance, 1997-2004). He joined Crédit Coopératif in 2005 as Vice President and became Chairman in 2009.

MOTION

RATIFICATION OF VICE PRESIDENTS



FOR	
AGAINST	
ABSTAIN	





Presentation of the Candidates "At-Large"

	ARGENTINA • Ariel GUARCO • nominated by COOPERAR
	Born 48 years ago in Coronel Pringles, Province of Buenos Aires, Argentina. A Vet and Magister in Agrarian Economics. Also have postgraduate studies in Social Economy and Nonprofit Entities. Co-operative movement activity:
	 President of the Cooperative Confederation of the Argentine Republic – COOPERAR. President of the Cooperatives Federation of Electricity and Public Services of the Province of Buenos Aires – FEDECOBA. President of Coronel Pringles' Electric Cooperative Ltd. ICA's Global Board Member. Vice-president of Co-operatives of the Americas.
	 Regular speaker on subjects related to the cooperative movement and social and Solidary Economy during Conferences, Seminars, Congresses and at local and international universities.
	AUSTRALIA • Gregory WALL • nominated by Capricorn Society Ltd.
	Greg is the CEO of Capricorn, a director of ICA and dot coop domain.
	He has held a variety of relevant directorships, including the Australian peak body for Credit Unions CUSCAL, COOPS WA and Senator of Edith Cowan University,
	Greg was the Chairman of the Australian International Year of Cooperatives Secretariat and led the formation of the Business Councils of Mutuals and Cooperatives in Australia and is a director. He was instrumental in appointing the first Coop to the B20
	Greg holds a Master of Arts- Futures and attended the CEO Institute at Berkeley and Cornell Universities, USA.
PRANCAS	BRAZIL • Onofre Cezário De Souza FILHO • nominated by Organização das Cooperativas Brasileiras (OCB)
	Dr. de Souza Filho graduated in Medicine from Federal University of Goiás and has a specialization course in Cooperatives Management by the Getulio Vargas Foundation. He started in the cooperative movement at the health cooperative Unimed Cuiabá, being one of the founders of the Unimed cooperative system. He was president of the Unimed Federation. Currently president of OCB and the National Service of Cooperative Learning – Sescoop in the state of Mato Grosso. Member of the Board of the Federation of Unions of Cooperatives of the Federal District and States of Goiás, Mato Grosso, Mato Grosso do Sul and Tocantins.





CANADA • Alexandra WILSON • nominated by Co-operatives and Mutuals Canada (CMC)

Alexandra has spent more than 40 years developing, managing, providing association services to and supervising housing co-operatives. CEO of the Agency for Co-operative Housing, she is a director of the Funeral Co-operative of Ottawa and vice chair and chair of the Risk Committee of The Co-operators, a large Canadian insurance company. Three years' service with the Canadian Co-operative Association's international affairs unit and 23 years' service on the board of ICA Housing have given her a strong appreciation of the international movement.

Alexandra's service has been recognized through multiple awards, including the Queen Elizabeth II Diamond Jubilee Medal.

COLOMBIA • María Eugenia PÉREZ ZEA • nominated by Cooperativa Médica del Valle y Profesionales, COOMEVA

Born 52 years ago in Medellin, Colombia. A lawyer with specialization in administrative Law, Socioeconomic Evaluation of Projects, and postgraduate in Cooperative Law. She has been a cooperative leader in Coomeva for 18 years. The first woman to reach the highest managerial position at Coomeva as Chairperson of the Board of Directors 2010-2017 and also as Chairperson of the Board of directors at Ascoop 2015–2017. She served as President of the Alliance Gender Equality Committee 2011–2018, President of CREG ACI Gender equality Regional Committee 2010-2014 and Vice President of CREG ACI Gender equality Regional Committee 2014-2018.



DENMARK • Susanne WESTHAUSEN • nominated by Kooperationen

CEO of Kooperationen. Board member in Cooperatives EU and current Vice President. I will be working for the close integration of members in decision making and that ICA activities are FOR the members, and by members. And to me the alliance' most important role is the work for global recognition of and the best possible framework and level playing fields for the cooperative business model by securing strong local regions and sectors. In these hard political times in the world we need a strong cooperative movement to ensure equal opportunities and the possibility of a good life for everybody.



ETHIOPIA • Mesfin GERGER• nominated by Awach Savings and Credit Cooperative (ASCCo)

Currently serving as Deputy Board Chairperson of ASCCo. Degree in Economics from the Addis Ababa University in 1986 and Post Graduate Diploma in Development planning from the Institute of Development Studies, Napoli, Italy in 1990. Workedat the National Bank of Ethiopia, central Bank of Ethiopia for 32 years. Worked as a Vice President of the Construction and Business Bank. Since retirement in July 2014, working as an Executive Advisor and Board chairperson of two private companies. Long years of service in the finance industry and participation and devotion in serving my saving and credit cooperative for the last five years.





	FIJI • Yogeshwar KRISHNA • nominated by Nasinu Land Purchase & Housing Co-operative Limited (NLPHCL)
	44 years old. Principal Education Officer at the Examinations and Assessment unit for the Ministry of Education, Fiji Islands. Diploma in Education from Fiji College of Advanced Education, Bachelor of Education, Postgraduate Diploma and Masters of Education from the University of the South Pacific, Fiji Islands. Chairperson of Nasinu Land Purchase & Housing Cooperative Limited since 2015. In the process of completing my Phd in Education from the University of the South Pacific, Fiji Islands.
	FINLAND • Marjaana SAARIKOSKI • nominated by SOK Corporation
	Director, Cooperative Affairs and partnerships SOK Corporation, Vice Chair of The Alliance Gender Equality Committee. Marjaana Saarikoski has been with S Group since 1983 in various leadership positions in sales, marketing, chain/ concept management and its customer loyalty program. Ms Saarikoski has wide business experience of retailing and cooperation with various stakeholders, which more than qualify her to work on the ICA Board.
	"I believe that the cooperative movement is a flourishing business model for the future, and in working together more deeply in new ways we are able to build a better world."
	FRANCE • Florence RAINEIX • nominated by Coop FR
	Florence Raineix has been the Executive Director of the National Federation of Caisses d'Epargne (FNCE) since October 2011. She was previously Secretary General and Executive Director of the "Caisse d'Epargne" lle-de- France. Within the FNCE, F. Raineix is responsible for defining the CSR strategic orientations of the Caisses d'Epargne. She represents the interests of Caisses d'Epargne and promotes their cooperative model among international institutions. She also develops international cooperation. She is a member of the Office of the Higher Council for Social and Solidarity Economy. F. Raineix holds a Law Degree from La Sorbonne and an executive MBA from HEC Paris.
	INDIA • Aditya YADAV • nominated by Indian Farmers Fertiliser Cooperative Limited (IFFCO)
	Aditya Yadav is a young, committed Indian Co-operator, Member- Board of Directors, Indian Farmers Fertiliser Cooperative (IFFCO) which is a strong, active and long standing member of ICA.
	As a proactive Board member of ICA, he continuously ponders for achieving Sustainable Development Goals (SDGs), for cooperatives across the globe and has widely travelled to meet these objectives.
	His novel approach through IFFCO to empower Youth and Women is exemplary. Being ardent environmentalist, he promotes use of alternative energy through cooperatives.
	He is a staunch believer that "Cooperatives have Power to Transform Global Economy".







IRAN • Mohammad Reza Raeesinejad DOBONEH • nominated by Central Union for Rural and Agricultural Cooperatives of Iran (CURACI)

Raeesinejad is Managing Director of CURACI, (B.Sc in Agriculture and M.Sc in Public Trade Administration). Relying on his 23 years of precious experiences piled up in cooperatives network in rural/agricultural fields of Iran supported by progressive insight in crucial subjects, have built an authentic personality for Mr. Raeesinejad in streaming constructive views and capabilities within cooperative movement. This aspect, if welcomed in the ICA board, would let him pose a dare to push the ICA mission and vision well in cooperation with global hands.



IRAN • Mohammad Ali ZEYGHAMI • nominated by Iran Chamber of Cooperatives

I am Mohammad Ali Zeyghami, was born in 1968, studied my primary education in the central province and then graduated in B.S and M.S at Shiraz University, PhD in international marketing management.

Began his career at the Ministry of Commerce, and went from bachelor to deputy minister. Given the familiarity with the international business environment and the belief in the role of unions and cooperatives in this topic, I hope that I can be effective in the international Cooperative Alliance.



ITALY • Carlo SCARZANELLA • nominated by A. G. C. I. – Associazione **Generale Cooperative Italiane**

Scarzanella was born in 1957 and has a law degree. Started his cooperative career in 1982. From 1999 to 2008 he was Chairman of AGCI local branch of Tuscany. Vice-President of AGCI since 2008. President of AGCI Culturalia, the sector which gathers tourism, culture, entertainment and communication cooperatives of AGCI. Member of the Board of the Alliance of Italian Cooperatives (ACI) where he is President of the sector for cultural cooperatives and Co-President of the sectors for the tourism, publishing and communication cooperatives. Member of Foncoop Board.



JAPAN • Toru NAKAYA • nominated by JA Zenchu (Central Union of Agricultural Co-operatives)

Mr. Toru NAKAYA is President of JA Zenchu, the apex organization of agricultural co-operatives in Japan. Former President Mr. Akira Banzai is an outgoing ICA Board member.

Mr. NAKAYA also chairs the Japan Joint Committee of Co-operatives that consists of 17 ICA members, representing consumers, agriculture, fishery, forestry, banking, mutual, health and welfare and workers with over 65 million members.

As a graduate of Central Academy of Co-operative, Mr. NAKAYA has been a leading co-operator from the field. As President of IDACA (Institute for the Development of Agricultural Cooperation in Asia), he strongly supports capacity-building of cooperatives in developing countries.







MALAYSIA • Kamarudin ISMAIL • nominated by Malaysian National Cooperative Movement (ANGKASA)

Mr Kamarudin Ismail has contributed more than three decades to the development of school co-operatives in Malaysia while serving as Senior Assistant Director at the Education Ministry. He owns TESL degree from Edinburgh University, Scotland. He serves as the Vice-President of ANGKASA since 2012 and also holds other positions. He was awarded Co-curriculum National Figure Award and Excellent Service Award from the Education Ministry. His broad experience on youth co-operative has taken him to many countries where he represented Malaysia to talk about school co-operative. Mr. ISMAIL believes that co-operatives' sustainability begins from youth at school level.



NEPAL • Om Devi MALLA • nominated by National Cooperative Federation of Nepal

Born on Dhuwakot V.D.C. of Gorkha District. Completed Master Degree on Sociology from Tribhuvan University. First Nepali woman to obtain Diploma in Co-operative Education from NCCE, India.

First woman vice chairperson of National Cooperative Federation of Nepal. Enters cooperative sector since 1999. Considered as cooperative experts and BOD of National Cooperative Development Board. Actively participate in the International Cooperative Alliance's programs. Received cooperative trainings from more than 10 countries. A women activist for inclusion in cooperative. A member of legislative parliament. Awarded from various national and international organizations for continuous contribution in cooperatives sector.



PALESTINE (state of) • Rebhi BAKER • nominated by Palestinian Agricultural Cooperative Union (PACU)

Immigrated to Jordan in 1967 and moved back to Palestine in 1973. He studied Mathematics at Al-Quds University, and Agricultural Cooperative Management at Bethlehem University. Passionate in cooperative work aiming through it to improve Palestinians livelihood. Formed the first Agricultural cooperative group back in high school. He proceeded to work as a general director at the Palestinian famer's Union. Formed the first cooperative in Arora for the pressing and production of organic olive oil; he was the chairman. Was the chairman of Olive Oil Pressing Union for 4 years. As of today, Treasurer of the Palestinian Agricultural Cooperative Union.



POLAND • Janusz PASZKOWSKI • nominated by National Auditing Union of Workers' Co-operatives (NAUWC)

Janusz Paszkowski is the President of the National Auditing Union of Workers' Co-operatives. He also holds important positions in the European and international co-operative organisations – he is a member of the CICOPA Executive Committee and a Vice-President, a member of the Board and a member of the Executive Committee of CECOP. During 41 years of serving as a leader and committed co-operator, he has been working for the development of the co-operative movement at the national and international level. In his actions, Mr Paszkowski always adheres to the following principle: "Everything is possible, the impossible just takes a little longer".









RUSSIA • Dmitry ZUBOV • nominated by CENTROSOYUZ RUSSIA

PhD, has scientific works in the field of economy. Straight after the high school graduation in 1971 entered the Moscow Aviation Institute, engineering faculty. During his studies, he was actively engaged in social and Cooperative works. Since 1983 created and then managed the Soviet Union

Since 1999 worked at the largest financial corporation AFK "System" as Deputy Vice President. AFK "System" – is a public Russian holding company, serving the 150 million consumers in the various fields and sectors of activity.

Since 2016 headed the Council of Central Union of Consumer Societies of the

SINGAPORE • Kok Kwong KWEK • nominated by Singapore National Co-

As Chairman of the Singapore National Co-operative Federation (SNCF), Kok Kwong is a strong advocate of collaboration and cooperation at national,

He is also Chief Executive Officer of Singapore's largest education and training co-operative, NTUC LearningHub, and has been instrumental in supporting the nation-wide SkillsFuture campaign to re-skill and up-skill the Singaporean workforce to better prepare for a fast-changing economy.

Combining his passion for lifelong education and his rich experience in diplomacy and collaboration, Kok Kwong aspires to serve in the International Cooperative Alliance's (ICA) Global Board to further strengthen the global co-

SWEDEN • Anders LAGO • nominated by HSB

Mr Lago is chairman of HSB, Sweden's largest co-operative housing organisation. For him, the co-operative movement means democracy, commitment and development and opens up enormous opportunities to empower and develop human beings as well as communities. He is a proud member of the Board of We Effect (formerly Swedish Cooperative Centre) whose activities in 24 countries, are good examples of this meaningful way of making people grow and make a difference, and of the Board of ICA. He is also a board member of Folksam, the mutual insurance company that insures half of Sweden's population.





	TURKEY • Muammer NIKSARLI • nominated by National Cooperative Union of Turkey (NCUT)
	President of the National Cooperative Union of Turkey.
	He graduated from the Faculty of Press and Public Relations. He was president of the Printing and Press Workers' Union before joining the movement.
	He was among the founding members of the Housing Cooperatives' Union, known as Kent-Koop, which was created in 1979 as a result of the trade union-cooperative collaboration and built 50.000 dwellings. He was awarded by the UN/HABITAT for this development.
	He has been President of Kent-Koop for 25 years and President of the National Cooperative Union of Turkey for 20 years.
	UNITED KINGDOM • Ben REID • nominated by The Midcounties Co- operative
	An accountant by profession, Ben Reid began is co-operative employment with a small co-operative in Ilkeston, UK. Now Group CEO of Midcounties co- operative employing over 9,000 staff with an annual turnover of over £1.5billion, Midcounties is the most diverse, innovative and democratic consumer co-operative in the UK. A traditional co-operative, it has, under Ben's leadership, moved into childcare, travel, health and energy to great acclaim. A committed international co-operator he is currently a Director of the ICA. Having used global examples over two decades to drive success at Midcounties he is now working to develop a stronger global co-operative movement.
	UNITED STATES • Martin LOWERY • nominated by National Rural Electric Cooperative Association (NRECA)
	Dr. Martin Lowery is Executive Vice President, Member and Association Relations of the National Rural Electric Cooperative Association. He is an inductee to the U.S. Cooperative Hall of Fame, the highest honor bestowed on individuals who have made heroic contributions to the cooperative community. Lowery serves on the board of the National Cooperative Business Association. He is Chair of the National Cooperative Bank board and serves on the Executive Committee of the Consumer Federation of America. He is U.S. representative to the board of the International Cooperative Alliance and is Chair of the ICA International Accounting and Regulatory Affairs Committee.

Presentation of the Candidates for Sectoral Organisation Representatives

This document contains recommended amendments to the Articles of the Alliance: Chapter III, Article 15, to increase the sectoral representatives from two to four individuals. These changes require the approval of the Assembly before the election. Below are the names of four sectoral representatives nominated by the Sectoral Organisations, with the





understanding that only two could be elected if the proposed Bylaws amendment is not accepted.

	Petar STEFANOV, nominated by Consumer Co-operatives Worldwide (CCW)
	 Ph.D. Economics, Born: November 1958; Sofia, Bulgaria. NATIONAL 2003-present: President of Central Cooperative Union-Bulgaria. 1995-present: Member of Group III of Economic and Social Council of Bulgaria
	 ICA 2009-present: Board Member & Chair of ICA Governance Committee CCW 2015-2017: President 2001-2015: Executive Committee Member Activities 2015: China-Europe Cooperative Business Summit, Shanghai, China 2016: Global Conference "COOP Branded Products & COOP e- Commerce : Challenges and Opportunities for Success", Belgium; Global Youth Forum "Consumer Co-operatives and Youth: Empowerment, Employment, Engagement", Bulgaria.
	 2017: St. Petersburg International Economic Forum - Panel "The Cooperative Movement as a Driver of Social Economic Development", Russia
	Isabelle FERRAND, nominated by International Co-operative Banking Association (ICBA) Isabelle Ferrand is the Chief Financial Officer of Credit Mutuel's central body, where she is in charge of accounting and regulatory policies, consolidated financial statement, prudential reporting to the competent authorities and financial control. Credit Mutuel Group is the 34 th largest bank in the world, with two main activities: banking and insurance. It employs close to 80 000 people. She represents the International Co-operative Alliance on the IFRS Advisory Council. She has a master's Degree and a Superior Accounting Studies Diploma.
	Kim BYEONGWON, nominated by International Cooperative Agricultural Organization (ICAO) With the strong belief that cooperative business models bring opportunities to better the socially and economically weak, Dr. Byeongwon Kim has devoted his entire life to agriculture and cooperative movements. He began his career at a member cooperative in 1978, and after serving as president of Agri-cooperative and NACF Food Grains, he was elected as Chairman of NACF in 2016. He is also serving as the president of ICAO and a board member of ICA-AP, and was awarded a presidential medal for agricultural development by the Korean government. He also strived to nurture young talents at the Korea Agriculture College.







Manuel MARISCAL, nominated by The International Organisation of Industrial and Services Cooperatives –CICOPA

Manuel Mariscal, born in El Coronil, Seville, began his cooperative activity with the start-up Barranco. He put his substantial experience in the management of cooperative enterprises at the service of FAECTA, the Andalusian Federation of Worker Cooperative, where he was president between 2000and 2011. He was vice-president of COCETA, the Spanish Worker Cooperative Confederation between 2005 and 2017. He is vicepresident of CECOP- CICOPA Europe, the European Confederation of industrial and service cooperatives. He has been president of CICOPA, the sectoral organisation of the International Cooperative Alliance for industrial and services cooperatives, since 2011.

Presentation of the Candidate for Youth Representative

The Youth Representative was nominated by the Alliance Youth Network.



Sébastien CHAILLOU, nominated by the Youth Network

29 years old and lives in Paris (France). I became passionate about social change and concrete action when I joined a student union in university: I have ever since been driven by the will to help people answer their immediate needs but also contribute to the transformation of our society. I joined the Solidarité Etudiante initiative in 2013 to create a cooperative which would help students self-organize and manage their own services on campus.I became Chief Director of this multistakesholder coop. I am also involved in many associations to promote cooperation and represent young cooperators, in particular co-founding the Young European Cooperators Network.

Presentation of the Candidate for Gender Equality **Committee Representative**

The candidate for the Gender Equality Committee Representative will be presented during the General Assembly because she/he will be chosen during their Assembly on 13 November. It should be noted that this election will only take place pending approval of the amendments to the Articles of the Alliance: Chapter III, Article 15.



ELECTION

- go to the voting booths to cast your votes for the at-large board members, Sectoral Organisation representatives, youth representative, and Gender Equality Committee representative -

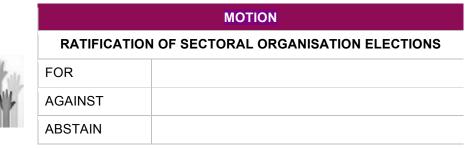




Sectoral Organisation Elections

The Alliance General Assembly must ratify any elections of sectoral presidents, as well as sectoral Board / Executive Committee elections if a quorum was not present at their meeting.

These will be proposed for ratification during the General Assembly because they are taking place during the week.



Regional & Sectoral Rules

The Alliance General Assembly must ratify any modifications made to Regional & Sectoral Rules.

Alliance Africa Rules

[ICA] <u>Alliance</u> Africa Rules¹

<u>Approved by the Alliance Africa Regional Assembly, 31 October 2016</u>. Approved by the [ICA] <u>Alliance</u> Africa Regional Board [and Regional Assembly in June 2010] <u>28 October 2016</u>.

[Rules of ICA] ALLIANCE AFRICA

The International Co-operative Alliance – Africa ([ICA] <u>Alliance</u> Africa) is the [ICA] region <u>of</u> <u>the International Co-operative Alliance (Alliance)</u> that serves <u>its</u> members [of the <u>International Co-operative Alliance]</u> in the Africa region.

Article 1: Mission Statement

[ICA] <u>Alliance</u> Africa shall implement the [ICA] <u>Alliance</u> Mission as stated in the [Statutes] <u>bylaws</u> of the [International Co-operative] Alliance at the regional level.

Article 2: Objects

[ICA] <u>Alliance</u> Africa [will] <u>shall</u> promote the objects of the [International Co-operative] Alliance at the regional level as stated in the [Statutes] <u>articles of association</u> of the [International Co-operative] Alliance.

Article 3: Structure

¹ Strikethrough explanatory note:

- [] words in square brackets indicate omissions from existing Rules
 - words in bold type and underlined indicate insertions in existing Rules

words underlined and NOT IN BOLD TYPE indicate existing Rules that have been moved within the body of this text





Deletion of paragraphs 3 and 4; these are moved to Article 4; numbering inserted

- 1. **[ICA]** Alliance Africa is **[structured]** organized at the regional, sectoral and thematic levels and comprises a regional office in Nairobi, Kenya.
- 2. [ICA] <u>Alliance</u> Africa serves all [ICA] <u>Alliance</u> members in the Africa region and adjacent islands.

[The Regional Assembly is the highest authority of ICA Africa and all the decisions are monitored and supervised by the elected Regional Board.]

[The Regional Director and a team of technical staff implement the plans and actions approved by the Regional Assembly.]

Article 4: Regional Authorities

Insertion of amended paragraphs 3 and 4 of Article 3; numbering added

- The regional authorities of [ICA] <u>Alliance</u> Africa are: Regional Assembly, Regional Board and Regional Director
- 2. <u>The Regional Assembly is the highest authority of [ICA] Alliance Africa and all the decisions are [monitored and supervised] executed by the elected Regional Board.</u>
- 3. <u>The Regional Director and a team of technical staff implement the plans and actions</u> approved by the Regional Assembly.

Article 5: Regional Assembly:

Deletion of Article 5.2 – this is a repetition of Article 6. Deletion of Articles 5.3 and 5.4; moved to Article 6. Insertion of new paragraph (numbering to be revised)

> The Regional Assembly promotes collaboration among Alliance Members and Associate Members at the regional level, and provides a forum for discussion of regional issues. Regional Assemblies are part of the Alliance governing structure

- 1. [There shall be a] <u>The</u> Regional Assembly for the Africa region [consisting] <u>consists</u> of representatives appointed by the [ICA] <u>Alliance</u> member organizations in the region subject to the full discharge of their financial obligations;
- 2. [The powers of the Regional Assembly, being the highest authority within the ICA Africa, is stipulated in the Statues of the International Co-operative Alliance with the following added provision;]
- 3. [The Regional Assembly shall, as a rule, meet every second year. Extraordinary meetings of the Regional Assembly may be convened on the decision of the Regional Board or at the request of one-fifth of members;]





4. [All questions on which the Regional Assembly votes are decided by a majority of the votes cast, unless specified otherwise. Voting procedures for election shall be in accordance with the ICA Bye-Laws.]

Article 6: Powers of the Regional Assembly

Insertion of Articles 5.3 and 5.4 with amendments; numbering to be revised

The powers of the Regional Assembly, **being the highest authority within the Alliance** <u>Africa</u>, are stipulated in the [Statutes] <u>bylaws</u> of the [International Co-operative] Alliance with the following additional provisions:

The Regional Assembly shall, as a rule, meet every second year. Extraordinary meetings of the Regional Assembly may be convened on the decision of the Regional Board or at the request of one-fifth of members;

- The Regional Assembly shall elect a President of the region who shall, as a rule, be the Chairperson of the Regional Assembly and the Regional Board and shall serve as the [ICA] Alliance Vice-President for Africa;
- 2. The Regional Assembly shall elect at least one and [maxmum] maximum two Vice-Chairpersons (if two, one shall preferably be a woman). The Vice-Chairperson(s) shall be Vice-Chairperson(s) of the Regional Assembly and the Regional Board;
- The Regional Assembly may establish <u>or dissolve, and recognize or withdraw</u> <u>recognition from</u> Sectoral Organizations and Thematic Committees at the regional level. <u>The Regional Assembly will approve their Constitutions</u>.

All questions on which the Regional Assembly votes are decided by a majority of the votes cast, unless specified otherwise. Voting **rights and voting** procedures for election shall be conducted in accordance with [the ICA Bye-laws] **these rules and the Alliance bylaws**, with the respective differences having been considered.

Article 7: Regional Board

Deletion of the second sentence in Article 7.2; insertion of this sentence under Article 7.4 Deletion of second sentence in Article 7.3; amended and inserted as Article 7.6; numbering revised

- There shall be a Regional Board of at least five [(5)] persons [consisting of] <u>that will</u> <u>include</u> a Chairperson and at least one [Vice-Chairpersons] <u>Vice-Chairperson</u> elected by the Regional Assembly. Not more than one person from one country can be elected to the Regional Board, excluding the Chairperson and the youth representative.
- The term of [office-bearers] <u>office</u> of <u>members</u> of the Regional Board is four [(4)] years. [In case any elected person ceases to represent or is withdrawn by his/her sponsoring organization, the sponsoring organization may nominate a replacement for the remaining term and the decision on the replacement rests with the Regional Board;]





- 3. A Youth Representative shall be co-opted [in] <u>on</u> the Regional Board. [The Africa members of the ICA Board who are not members of the Regional Board, shall have the right to attend and speak at the Regional Board;]
- 4. No person shall be entitled to serve on the <u>Regional</u> Board whose organization has ceased affiliation with the [ICA] <u>Alliance</u> or is in arrears with its membership subscription fee.[or who has ceased to be an accredited representative of the nominating Member;]

No person shall be entitled to serve on the Regional Board who has ceased to be an accredited representative of the nominating Member.

In case any elected person ceases to represent or is withdrawn by his/her sponsoring organization, the sponsoring organization may nominate a replacement for the remaining term and the decision on the replacement rests with the Regional Board.

- 5. The composition of the Regional Board shall endeavour to reflect gender and regional diversity.
- 6. Members from Africa [members] serving on [of] the [ICA] Alliance Board who are not members of the Regional Board, shall have the right to attend and speak at the Regional Board.
- 7. A quorum of the **<u>Regional</u>** Board shall be constituted when more than half of its members are present. Acceptance of a resolution shall be on a two-third majority of members present and voting.
- 8. Each member of the **<u>Regional</u>** Board who has paid in full the membership subscription shall be entitled to one vote.
- 9. The [board] **Regional Board** shall meet at least twice a year. The meetings shall be convened by the Chairperson or at the request of one-third of the members.
- 10. The Regional Director of [ICA] <u>Alliance</u> Africa shall be the Secretary of the Regional Board.

Article 8: Powers of Regional Board

The powers of the Regional Board are stipulated in the [Statutes] bylaws of the [International Co-operative] Alliance.

Article 9: Regional Director

- 1. The Regional Director is the Chief Executive <u>Officer</u> of the Alliance Africa, <u>accountable to the elected bodies of the region and responsible for the leadership and efficient management of the regional organization.</u>
- 2. His/her responsibilities are stipulated in the [Statutes] bylaws of the [International Co-operative] Alliance.





Article 10: Sectoral Organizations and Thematic Committees

Deletion of Article 10.1 – repetition of Article 6.4 Insertion of new clauses

- 1. [The Regional Assembly may establish or dissolve Sectoral Organizations and Thematic Committees.]
- 2. [Regional] Sectoral Organizations may be established in areas of economic and social activity of co-operatives as considered desirable.
- 3. [Regional] Thematic Committees may be established based on requirements of the region.
- 4. The Sectoral Organizations and Thematic Committees will:
 - 4.1 draw up rules for approval by the Regional Assembly;
 - 4.2 [They will] work within the Regional Strategic Plan;
 - 4.3 [and will] submit annual work plans <u>and</u> budgets to the Regional Director <u>for</u> <u>approval by the Regional Board</u>;
 - 4.4 report regularly on their activities to the Regional Board; and
 - 4.5. promote sustainable co-operative development.
- 5. <u>Sectoral Organizations will propose themes for discussion at the regional level</u> <u>and keep the Regional Board apprised of sectoral developments.</u>
- 6. <u>Sectoral Organizations shall have their own assemblies and elected bodies</u> made up of representatives of organizations in the pertaining sector.
- 7. <u>Thematic Committees will collaborate with Alliance Central and Alliance Africa</u> and Sectoral organizations.
- 8. <u>The Regional Assembly acknowledges only the following Regional Thematic</u> <u>Committees: Gender and Research Committee; Legislative Committee;</u> <u>Housing Committee; Banking Committee; Agriculture Committee and Youth</u> <u>Committee</u>

Article 11: Official language

The official languages of the Regional Assembly / Regional Board are English and French. Delegates using other than English and French shall arrange their own interpreters.

Article 12: Finance

- 1. The delegates or their sponsoring organizations shall be responsible for covering the expenses of their participation at the Regional Assembly <u>and</u>/ Regional Board.
- 2. Participation in the Regional Assembly and other related meetings shall be subject to payment of <u>the</u> Registration Fee as prescribed by the Regional Board.
- 3. In line with ICA tradition, Regional Assemblies shall be hosted by the member organizations in the region who may take care of logistics and other related costs as mutually agreed upon.





Article 13: Other[s] matters

Revision of wording of paragraph 2; numbering added

- 1. Amendments to these Rules and any subsequent alterations shall be subject to the approval by the Regional Assembly.
- 2. [For all other matters, which are not covered by these Rules, ICA Statutes and Byelaws shall apply.] The Alliance bylaws and articles of association shall apply for all other matters that are not covered by these Rules, with the respective differences having been considered.



ΜΟΤΙΟΝ		
RATIFI	CATION OF ALLIANCE AFRICA RULES	
FOR		
AGAINST		
ABSTAIN		

Consumer Co-operatives Worldwide (CCW) Rules

REVISION: April 2017

Adopted at the Members Meeting of 16 November, 2011 in Cancun, Mexico

Chapter I – Name

- 1. The name shall be Consumer Co-operatives Worldwide hereinafter referred to as CCW.
- **2.** CCW is a sectoral organisation of the International Co-operative Alliance (ICA) in accordance with Article 34 of the ICA Bye-Laws.
- **3.** The primary seat of CCW is the same as for the ICA and the secondary seat is the same as the Organisation providing its Secretariat.

Chapter II – Role of CCW

CCW aims to consolidate all national consumer co-operative organisations (or the interested national apex organisations in countries where such do not exist) that are members of ICA, and to provide them with a forum to exchange good practices and information, as well as to develop business co-operation on issues related to their policies and activities. This role shall be complemented by an active communications policy where information of relevance to the members is being collected and disseminated to all interested stakeholders.

- CCW is a sectoral organisation of the International Co operative Alliance, providing a forum for consumer co operatives worldwide on issues related to their policies and activities as defined by the Members
- 2. CCW should be representative of co-operative bodies interested in consumer, retail and related questions.
- 3. CCW should submit reports of its activities to the international Co-operative Alliance; and the President and Director-General of the Alliance, or a person appointed by one of them, shall be invited to attend Members' Meeting of CCW.





Chapter III – Objectives

III – Membership Classes

CCW supports the ICA strategy and policies for co-operative development and implements the appropriate coordination with the respective ICA structures in order to achieve the following objectives:

- 1. To represent, on behalf of ICA, consumer co-operative interests to other international co-operative or non-co-operative organisations.
- 2. To set the global strategy, co-ordinate, and support the consumer co-operative organisations on regional and national level in all issues relevant to their work.
- 3. To contribute to the effective implementation of the objectives of the Association by encouraging the affiliation and participation of national members within regional sectoral structures, where such exist.

Chapter IV – Membership

- 1. Full members of CCW are:
 - a. The full members of ICA who have chosen to participate in CCW;
 - b. The members of full members of ICA that have been confirmed by the latter as eligible to participate and have chosen to participate in CCW;
 - c. The associate members of ICA of the category defined in article 7, b, i of ICA Statutes who have chosen to participate in CCW; and
 - d. The members of associate members of ICA of the category foreseen in article 7, b, i of ICA Statutes, that have been mandated to represent the latter in CCW;
- 2. Associate members of CCW are the associate members of ICA of the categories defined in Article 6 article 7, b, ii and iii of ICA Statutes Rules that have chosen to participate in CCW.

Chapter V IV – Admission of Members

- 1. Eligible organisations interested in participating in CCW shall communicate this intention by writing to the CCW Executive Committee, the ICA Global Office or the corresponding ICA Regional Office, indicating the category of membership as defined in Chapter IV article III.
- 2. The decision of admission is made by the CCW Executive Committee and communicated to the ICA member, the ICA Global Office, and the corresponding ICA Regional Office by writing.
- 3. New members will become members of CCW with the rights and duties of membership from the date of the decision communication referred in Paragraph 2 above, Chapter V.

Chapter VI V – Termination and Withdrawal of Membership

- 1. Membership of CCW ceases in the following cases:
 - a. The member ceases to be a member of ICA or losses any other condition of eligibility as set out in Chapter IV article III;
 - b. The member decides to withdraw its membership under the terms and conditions of Paragraph 2 below; or
 - c. The member is expelled under the provisions of Paragraph 3 below.





- 2. A member of CCW that decides to withdraw from membership should communicate its decision by writing to the Executive Committee with copy to the ICA Global Office and the corresponding ICA Regional Office. Cessation of membership is immediate on the date of such communication.
- 3. The Executive Committee shall evaluate the conformity of the requirements of membership according to the CCW Rules and may request the ICA Board to expel a member on the grounds of non-compliance to the present Rules or the ICA Statutes and Bye-Laws.
- 4. To participate in CCW, members must comply with the present rules and actively contribute to the work of CCW.

VI - Objectives of CCW

- 1. To initiate and encourage discussion on the crucial problems of consumer co-operatives, e.g. consumer policy, membership, business development etc.
- 2. To communicate information to ICA members and to other appropriate organisations. The organisation must collect and disseminate information on matters of relevance for consumer co-operatives, and advise in connection with the establishment of new consumer co-operatives.
- 3. To collaborate with other appropriate ICA structures including the Central Office, the Regions, sectoral organisations and thematic Committees.
- 4. To represent, on behalf of the ICA, consumer co-operative interests to other international cooperative or non-co-operative organisations.
- 5. To set the global strategy, co-ordinate and support the regional consumer co-operative sectoral structures in their work on all issues relevant for the members.
- 6. To publish information and results of work accomplished by the Organisation via ICA publications press releases and other efficient means.
- 7. To contribute to the effective implementation of the objectives of CCW, participating members are encouraged to be affiliated to regional sectoral structures where they exist.

Chapter VII – Governance Bodies Constitution

CCW shall be governed by a General Assembly Members' Meeting, an Executive Committee, and a President.

Chapter VIII – General Assembly Members' Meeting

- Ordinary General Assembly Members' Meeting shall be convened every second year, normally at the time of a meeting of the ICA General Assembly or other annual event. Extraordinary General Assembly Members' Meetings shall be convened in case of request by a minimum of 2/3 of the members at the discretion of the Executive Committee or at the discretion of the CCW President. The Notice and Draft Agenda shall be circulated at least four (4) two weeks before the meetings.
- 2. Full members shall be entitled to appoint not more than two (2) voting delegates to the General Assembly and to represent via Proxy no more than three other full members. Members' Meetings. Delegates have the right to take the floor. Observers may attend subject to the approval of the Executive.
- 3. Associate members have the right to attend the General Assembly, without voting rights.
- 4. Unless the Executive Committee decides otherwise, all member organisations may send additional, non-voting representatives to the General Assembly.
- 5. The powers of the General Assembly shall be:
 - i. to adopt, amend, and supplement the present Rules;
 - ii. to approve the report of the Executive Committee and the financial statements of the preceding year;
 - iii. to approve the budget and work program for the following term;





- iv. to elect the President of CCW;
- v. to elect the members of the Executive Committee of CCW;
- vi. to decide upon the dissolution of CCW.
- 6. The General Assembly may begin work and take valid decisions if more than half of the full members are physically present or represented via Proxy.
- Each member shall have one (1) vote at the General Assembly Members' Meetings and decisions shall be taken by a simple majority of members in attendance. The President of CCW shall have a casting vote.
- 8. Decisions shall be taken by a simple majority of full members in attendance, save for decisions pertaining to Chapter XV and Chapter XVI, Point 1.
- 9. Decisions of the General Assembly shall be taken by open vote, unless during the meeting's proceedings it is decided to be by secret vote.
- 10. The function of the Members' Meeting shall be to elect the President of CCW, who shall also be the Chair of the Executive; to elect two Vice Chair, the members of the Executive and a Secretary; to approve the report of the Executive and the financial statement; to approve the budget and future work programme.

Chapter IX – The Executive Committee

- The Executive Committee shall consist of a minimum of five (5) and a maximum of not more than eleven (11) members, who shall be elected for a the period of four (4) years between ICA General Assemblies. Re-election shall be permitted. In case a position becomes vacant before the completion of the mandate, a new member shall be elected at the next General Assembly. Should a member of the Executive resign, the Executive may co-opt a member until the next Members' Meeting.
- 2. The Chair of the Executive Committee is the President of CCW.
- 3. The powers of the Executive Committee shall be:
 - i. to implement the objectives of CCW and report the activities of CCW and its own to the General Assembly;
 - to evaluate the conformity of the requirements for participation in CCW according to the Rules and request the ICA Board to deny participation of an organisation on the grounds of non-compliance with the present Rules or the ICA Statutes and Bye-laws;
 - iii. to adopt strategies, development programs, business plans, and the budget of CCW;
 - iv. to adopt standing orders for the work of CCW, including its own;
 - v. to elect Vice-Presidents of CCW on the proposal of the President.
- 4. The meetings of the Executive Committee are valid if more than half of its members are in attendance. They can be held via communication means that allow for a collective deliberation, such as phone or video conference; as well as via written procedure, such as an email exchange.
- 5. Each member of the Executive Committee shall have one (1) vote. Decisions are taken by a simple majority. The Chair shall have a casting vote.
- 6. The decisions of the Executive Committee shall be taken by open vote, unless during the meeting's proceedings it is decided to be by secret vote.

Chapter X – President

- 1. The President of CCW is elected by the General Assembly for a period of four (4) years. The President serves as the Chair of the Executive Committee and participates in its work with equal voting power.
- 2. The powers of the President shall be:
 - i. to manage CCW and to represent the Organisation within the General Assembly, Board of Directors, and other bodies of the ICA;





- ii. provide the implementation of decisions taken by the General Assembly and Executive Committee of CCW, as well as by the management bodies of ICA;
- iii. to submit regular reports to the ICA and to invite the ICA President and Director-General, or their representative, to attend the CCW General Assembly or Executive Committee;
- iv. represent CCW to other international organisations and institutions;
- v. to perform any other functions and duties in representing and promoting the interests of consumer co-operatives.
- 3. The President has the right to nominate candidates for Vice-President from amongst the members of the Executive Committee.
- 4. The President appoints the CCW Secretary.

Chapter XI – Vice-Presidents

- 1. The Vice-Presidents are elected from amongst the members of the Executive Committee upon the nomination of the President for a period of four (4) years. There can be up to two (2) Vice-Presidents, each one representing consumer co-operatives in a different ICA Region. The Executive Committee ratifies the Vice-Presidents with an open vote and a simple majority.
- 2. The powers of the Vice-Presidents shall be:
 - i. to support the President in the management of the Organisation;
 - ii. to provide the coordination between the members of CCW and the Executive Committee;
 - iii. to perform any other functions and duties in achieving the objectives of the Organisation.

Chapter XII – The Secretariat

- 1. The CCW Secretary is appointed by the President.
- 2. The Secretariat shall be responsible to the Executive Committee for the operational and administrative work of CCW, such as:
 - i. reporting upon the books of account;
 - ii. preparing strategies, programs, annual activity reports, and respective financial reports and submits them for discussion to the CCW Executive Committee;
 - iii. preparing meeting documents and provides the technical support necessary for the convening of scheduled meetings of the General Assembly, Executive Committee and/or other events of CCW;
 - iv. undertaking such other duties as the President or Executive Committee may from time to time prescribe.
- 3. CCW may delegate the Secretariat activity to an independent consumer co-operative organisation, subject to an agreement between the Executive Committee, the ICA and the concerned organisation, stating the terms and conditions of such delegation.
- 4. CCW members shall appoint an appropriate contact person, who provides the necessary information and communication between the national organisation and the CCW Secretariat.
- 5. The contact persons from Point 4 shall assist the Secretariat of CCW in planning and organising meetings and conferences and any other initiatives.

Chapter XIII – Relationship between Members and Secretariat

- 1. In order to ensure the most effective presentation of the views of consumer co-operatives at the international level, each member organisation shall appoint an appropriate person, to act as liaison officer with CCW, and serve as a focal point for all matters of interest.
- 2. Such liaison officers shall keep the Secretariat of CCW informed of relevant developments in the countries in which their organisations operate; and pass on to the appropriate departments within





their own organisations, for publication where appropriate, all statements that may be made, or publications that may be issued by CCW this organisation.

3. Such liaison officers may also assist the Secretariat of CCW in planning and arranging meetings and conferences and in other ways.

XII – Relationship with Other ICA Sectoral Organisations and Thematic Committees

CCW shall collaborate with all other appropriate sectoral organisations and committees and their Working Groups, keeping them informed on all matters of interest.

Chapter XIII – Finances

- 1. The income of CCW will be provided by the general budget of the ICA. There will be no annual subscription fee for CCW.
- To finance its activities and In case the redistribution from the ICA general budget is not sufficient to undertake all the activities approved by the members, CCW may offer specific services to members which will be charged separately. CCW may seek alternative sources of funding, namely public subventions or other mechanisms and schemes.
- 3. All expenses incurred as a result of attendance at meetings shall be borne by the member organisation. The Executive Committee has the right to agree to cover partially or totally the expenses of representatives of non-member organisations, who are invited to attend CCW events.
- 4. The funds necessary to cover the expenditure of the Secretariat shall be included in its budget by the Executive and be presented for approval to the Ordinary Meeting of Members or via e-mail consultation in the years where there is no members meeting.

Chapter XIV – Accounting Year

The financial year is the calendar year.

Chapter XV – Quorum and Suspension of Voting Rights

- 1. Three (3) organisations shall constitute a quorum for meetings of the Executive Committee and seven (7) organisations for the General Assembly Members' Meetings.
- 2. Members' voting rights will be suspended if the member does not fully discharge financial obligations to the ICA set out in the terms and conditions of the ICA Statutes Rules and Bye-Laws.

Chapter XV XVI – Amendments to Rules

Any amendments to Rules need to be approved by the General Assembly and shall require a twothirds (2/3) majority of those full members attending and represented via Proxy, Members' Meeting and the preliminary approval of the ICA Board.

Chapter XVI XVII – Dissolution

- CCW may be dissolved by a decision of the General Assembly Members' Meeting on the recommendation of its Executive Committee. It shall require a three-fourths (3/4) majority vote of those full members attending and represented via Proxy Member Meeting and the preliminary approval of the ICA Board. CCW may also be dissolved according to the rules of the ICA Statutes.
- 2. Any General Assembly meeting approving a proposal to dissolve CCW shall also determine how and what if any debts should be paid. In the event of any surplus remaining after dissolution, it shall be placed at the disposal of the ICA.





3 May 2017

MOTION MOTION FOR AGAINST ABSTAIN

Resolution on Process: CICOPA Incorporation

Context

The International Organisation of Industrial and Services Cooperatives – CICOPA is a sectoral organization of the Alliance and is requesting the approval of its constitution as a separate legal entity for the sector.

The main reason for this request, as stated in a letter sent to the Alliance Board, is that not having a distinct legal personality makes it difficult to:

- Access external funding;
- Manage funds under Belgium law due to tax rules;
- Employ workers
- Manage the relationship between Cicopa and the regional sector that manages it Cecop/Cicopa Europe

The decision to create a separate legal entity is a power of the sectoral assemblies (Article 21 of the Bylaws) but their rules must be approved by the General Assembly and an operating agreement must be established between the Alliance and the new body.

There are already two separate legal entities within the Alliance structure: Cooperatives Europe and the International Cooperative and Mutual Insurance Federation (ICMIF). All the other regions and sectors do not have a separate legal identity.

The Board examined the request from Cicopa and puts it for consideration by the members at the General Assembly.

Proposal

The Board proposes the approval, by the General Assembly, of the rules of the International Organisation of Industrial and Services Cooperatives – CICOPA, as a separate legal entity, as proposed by its Executive Committee under the following conditions:

1. That the said rules be approved by CICOPA members in a Sectoral General Assembly convened for that effect; and





2. That an operating agreement is established between CICOPA and the global board regulating the modalities of the relations between the two organizations to be later submitted to the General Assembly (article 21 of the Alliance Bylaws).

Proposed CICOPA Statute Changes

[INTERNATIONAL NON-FOR-PROFIT ASSOCIATION]

CICOPA's STATUTE

International Non-for-Profit association of the Belgian Law

Having its registered office at 105 Avenue Milcamps, 1030 Brussels (Belgium)

PART 1 - Introductory provisions (denomination, registered office, objectives)

Article 1: Denomination

An international Non-for-profit Association with an international scope has been constituted under the name of CICOPA, International Organisations of industrial, artisans and service cooperatives. CICOPA is a sectoral organisation of the International Cooperative Alliance (ICA) representing industrial, service, workers', social and artisans' cooperatives.

The abbreviated name "CICOPA" will be used in all countries and in all languages without translation.

All deeds, invoices, announcements, publications and other documents issued by the nonprofit International Association should mention its name, immediately preceded or followed by the words "International non-profit Association " or the abbreviation "A.I.S.B.L." and the address of its registered office.

The Association is governed by the provisions of Title III of the Belgian Law of 27th June 1921 concerning the not-for-Profit associations, not-for-profit international associations and foundations (articles 46 to 57).

Article 2: Registered Office

The Association has its registered office at 105 Avenue Milcamps, 1030 Brussels.

The registered office of the association can be transferred anywhere in Belgium under a simple decision of the Board, to be published in the Annex of the Belgian official gazette.

All transfer of the registered office of the Association shall be deposited at the Commercial Court corresponding to the registered office of the Association and published in the Annexes of the Belgian Official Gazette.

Article 3: Objectives

CICOPA serves, promotes and unites industrial, service, workers', social and artisans' cooperatives worldwide in compliance with the cooperative values and principles, and makes the case for their distinctive value-based economic business model which also provides individuals and communities with an instrument of mutual help, generation of sustainable employment and impact on their long-term social and economic development.





CICOPA advocates the interests and success of industrial, service, workers', social and artisans' cooperatives, disseminates best practices and know-how about them, strengthens their development and capacity-building and monitors their performance and progress over time.

1. As a Sectoral Organisation of the ICA, CICOPA shall:

a) defend the objectives and interests of its members and of the co-operative movements which they represent in their relations with national governments, and parliaments and international organisations and bodies;

b) collaborate in the promotion and organisation of the establishment of national and regional organisations associating cooperatives according to Article 1, Paragraph 3 where they do not exist and support the development of those already existing;

c) carry out functions and activities that arise from the objectives and activities of the ICA.

2.In order to carry out these objectives, CICOPA shall:

a) organise seminars and conferences for member organisations on topics of common interest, especially on basic cooperative principles, and on the values and ethics of the cooperative movement and provide member organisations with information about these events;

b) support the creation of co-operatives and assist in mobilising resources for development, support the provision of common services to cooperative unions or federations and strengthen solidarity among cooperatives;

c) study actual problems faced by national cooperative organisations in different countries with the aim of identifying the common issues and problems specific to the cooperative movement;

d) provide members with appropriate recommendations through which they will be able to successfully tackle their problems;

e) put into practice the recommendations of the ICA governing bodies, and of regional or national cooperative organisations if adopted by CICOPA;

f) facilitate the exchange of experiences among members of the cooperatives defined in Article 1, Paragraph 3 from various countries with cooperative members of from other cooperative sectors;

g) carry out any tasks defined by the ICA governing bodies, or related regional or national cooperative organisations if adopted by CICOPA, and publish information bulletins or other publications.

h) co-operate with other Sectoral Organisations of the ICA.

It can perform all acts relating directly or indirectly to its purpose. It may in particular provide assistance and engage in in any activity similar to its purpose.

PART 2: Membership in CICOPA

Article 4: Members

The association is composed of full members and associated members.

1. Full or associate CICOPA members must be either members of the ICA, associate members of the ICA, or members of members or of associate members of the ICA. They can participate in





CICOPA activities in accordance with CICOPA's Rules and under the provisions contained in paragraphs 2, 3 and 4 hereunder.

2. Full members of CICOPA are national representative organisations of worker and social cooperatives.

3. Full members might be, in the absence of any representative national organisations, the regional organisations acting within their respective territory, or local federations of co-operatives in their respective administrative districts.

4. Associated members of CICOPA may be:

a) institutions whose mission is to support the creation and development of cooperatives of the types defined in Article 3;

b) sectoral organizations of full member organizations;

c) organizations which prevalently represent enterprises that are neither worker cooperatives or social cooperatives and are characterized by a majority participation of the workers or producers in the management and ownership of the enterprise.

Article 5: Admission requirements

The admission of members:

- a) shall be done in written form: together with the documents required by the Executive Committee;
- b) shall be decided by the Board Executive Committee.

Article 6: Rights of Members

Each member has the right to:

a) participate in the activities of CICOPA, and to gain the advantages of membership;

b) take part in the elections for the various governing and other bodies of CICOPA except as mentioned in Art 7;

c) delegate representatives to the General Assembly of CICOPA and take part in voting, except as mentioned in Art 7;

d) propose measures aimed at improvement of CICOPA's work;

e) associate members have the right to be elected to the organs of CICOPA, but their votes in these organs shall be advisory only.

Article 7: Duties of the Members

1.-Every full or associated member is obliged to:

a) act in accordance with the aims and strategies of CICOPA and of the ICA;

b) maintain and develop co-operative values and principles;





c) ensure that it, or the ICA member organisation to which it is affiliated, comply with its membership fee obligations towards the ICA;

d) observe the features and functioning rules of the World Declaration of Worker Cooperatives approved by CICOPA, in the case of representative organisations of producers' and/or workers' cooperatives, of the World Standards of Social Cooperatives approved by CICOPA in the case of representative organisations of social cooperatives, or any other standards established by CICOPA on the basis of the ICA Statement on the Cooperative Identity for other categories of cooperatives, in the case of the latter.

Article 8: Loss of membership rights

When a member organisation (in the case it is a member or associate member of the ICA) or the ICA member or associate member of which it is a member does not pay the prescribed membership fee to the ICA in time and under the conditions agreed by the General Assembly, the member organisation in question loses its voting rights, and the right for its nominees to be elected to the organs of CICOPA, until such time as its membership fees are paid. Persons nominated by such an organisation, who are already serving in office, shall have their membership of the CICOPA organ to which they have been elected suspended until the membership fees of the nominating member have been paid in full.

Article 9: Termination of membership

1. Membership of CICOPA ceases when a member organisation:

- a) applies to leave CICOPA;
- b) ceases to exist;
- c) is expelled;
- d) ceases by any cause to be a member of the ICA.

2. A member may apply in writing, including by electronic means, for termination of its CICOPA membership no later than on June 30 of any year. The member shall cease to be a member on January 1st of the following year.

3. A member which fails to meet obligations as set out in Article 6, letter c) may have its CICOPA membership cancelled.

 A decision on the expulsion of a member shall be made by the Executive Committee of the CICOPA, 6 months from the day on which the latter called the member organisation to meet its obligations.

The exclusion of one or more Members of the International non for profit Association CICOPA may be proposed by the Board, after hearing the defence of the party concerned and be decided by the General Assembly by a majority of two thirds of the Members present or represented and having paid their ICA membership dues or who are affiliated to ICA members or associate members having paid their ICA membership dues. The Board of Directors may, however, suspend the party (i.e., Member (s)) to the decision of the General Assembly. The exclusion decision is notified in writing to the Member (s) concerned.

5. A member organisation may appeal in writing, including by electronic means, against the decision of the Executive Committee to expel it. This appeal will be deliberated at the next meeting of the General Assembly.





6. The termination of its membership does not affect the duty of the member organisation to settle all obligations to CICOPA.

PART 3: Organs of CICOPA

Article 10: Organs of CICOPA

The organs of CICOPA are:

- a) the General Assembly;
- b) the Board Executive Committee;
- c) the regional organisations of CICOPA (regional-sectoral organisations);
- d) the sub-regional organisations of CICOPA.

Article 11: The General Assembly

1. The highest organ of CICOPA is the General Assembly. It consists of all the "Full Members" and "Associate Members" having paid their ICA membership dues or who are affiliated to ICA members or associate members having paid their ICA membership dues.

2. The General Assembly meets at least once every two years - usually at the place where the ICA holds its General Assembly. If necessary, a General Assembly may be held by video conference.

 The General Assembly is convened by the Executive Committee in writing, including by electronic means or by any other means of communication, at least 8 days before the General Assembly by the Board. An agenda is attached to the notice.

4. The Board Executive Committee is obliged to convene the General Assembly (ordinary or special) if at least 30% of full members request such a meeting to be held.

5. Each full member organisation has the right to take part in the General Assembly, and to send up to four delegates. Each associate member may send up to two delegates.

6. Every full and associated member organisation has one vote in the General Assembly, except the cases as mentioned in Article 3, Para 4, where the total of the votes of the associate member organisations shall not exceed 25% of the total number of votes entitled to be cast at the meeting.

The "Full Members" and "Associate Members" can be represented at the General Assembly by another member through presentation of a proxy. Each Member may not, however, hold more than 2 proxies.

Only Item on the agenda can be discussed.

The resolutions of the General Assembly are recorded in a special register and signed by kept by in the Registered Office of the International non for profit Association CICOPA where they will be available to Members.

Article 12: Competencies of the General Assembly

1. The General Assembly has the authority to:





a) adopt and make amendments to the statute of the international non for profit Association CICOPA the Rules;

b) elect and remove members of the Executive Committee, the President and the Vice-Presidents, except in the case forseen by art. 12.1. The number of vice-presidents should not exceed the number of ICA Regions;

c) approve or reject the report of the Board the Executive Committee;

d) approve or reject financial reports;

e) approve or reject the budget for the coming period;

f) approve or reject the report on the development programmes for the previous period;

g) approve or reject the use of resources for development programmes implemented under the name of CICOPA;

h) establish Regional and Sub-regional Organisations and elect Vice-Presidents of CICOPA;

i) define the general policy of CICOPA and decide any matter by an absolute majority of the delegates present, in accordance with the voting regulations.

2. The General Assembly constitutes a quorum of presence if at least 50% of the member organisations having paid their membership fees to the ICA (in the case of members or associated members of the ICA) or being members of ICA members or associated members having paid their membership fees - take part in the session or are validly represented through a proxy.

An absolute simple majority of the votes of the member organisations (according to Article 1140, Par. 6) shall suffice for a decision/resolution to be carried, except in cases foreseen by the law.

3. In exceptional circumstances, the General Assembly shall constitute a quorum if it has been duly convened and a minimum of 10 member organisations (whose membership fees must have been paid) is present and the **Board Executive Committee** gives its approval to hold it. In such a case, **at least** a 2/3 majority of the votes shall be necessary for a decision/resolution to be carried, or to make a decision on amendments to the CICOPA Rules or on the dissolution of CICOPA.

Article 13: The Board Executive Committee

1. The Board Executive Committee consists of the President, various Vice-Presidents and ordinary members. The President of a Regional Organisation of CICOPA becomes member of the Board Executive Committee in the post of CICOPA Vice-President for that region. Until the General Assembly is held, the President of the Regional Organisation takes part in sessions of the Board Executive Committee with an advisory vote. The President of a Sub-regional Organisation becomes an ordinary member of the Board Executive Committee. All other Board Executive members are elected by the General Assembly.

2. The Board Executive Committee shall comprise between 5 and 15 members.

3. The Board Executive Committee has the following responsibilities:

a) to prepare the programme of activity and to supervise its implementation;b) to submit to the General Assembly a bi-annual financial statement;





c) to establish development programmes and fix their budgets (when they are undertaken in CICOPA's name);

d) to decide on the admission and expulsion of member organisations;

e) to decide all questions which are not reserved to the General Assembly by the Rules;

f) to pronounce itself on the draft rules of the Regional Organisations of CICOPA.

4. The Board Executive Committee meets at least once a year. The Board Executive Committee shall have a quorum when at least four members are present.

5. Resolutions of the Board Executive Committee shall be carried by an absolute majority of votes of the members present. In the case of a tie, the President, or in his/her absence the person chairing the meeting, shall have a casting vote. The Board Executive Committee can also take votes by written procedure or by the use of means of other media such as and not limited to electronic mail, fax or telephone conference. Sessions of the Board Executive Committee shall be convened by the President according to the schedule of meetings or when demanded by an absolute majority of members.

6. On the President's proposal, the **Board Executive Committee** will appoint at its first session one of the elected Vice-Presidents to the post of Deputy to the President. The Deputy has the full rights and duties of the President in the case of his/her absence.

7. If for whatever reason the President permanently ceases to carry out his/her functions, these functions shall be carried out by the Deputy President until the next session of the **Board Executive** Committee, which shall decide how to proceed until the next General Assembly. The next session of the General Assembly shall elect a new President to serve the rest of the term of office of the outgoing President.

8. If a member of the Board Executive Committee resigns from his/her post or is not able to carry out his/her functions, the Board Executive Committee is authorised to co-opt a new member until the next session of the General Assembly, at which time the place shall be filled by election.

9. The members of the Board Executive Committee shall be elected by the General Assembly for a renewable period of 4 years, except for the cases foreseen by Paragraph 1 above.

§10 - By means of an ad hoc decision of the Board, the day-to-day management of CICOPA, as well as the representation of CICOPA in this management, is entrusted to the secretary general of the ASBL.

In particular, the CICOPA secretary general shall individually:

 organize the daily operations of CICOPA in all domains: material, financial, personnel management, etc ...;

 define the functions and tasks to be assigned to each CICOPA employee and monitor the proper execution of the duties and tasks;

 set the amount of remuneration of each employee (within the budget approved by the General Assembly);

 hire and dismiss staff (in compliance with the decisions taken by the General Assembly or the Board) and carry out all the formalities required by social legislation;

 have the signature on the CICOPA accounts and carry out all operations without amount limit, except those which, under the present statutes or a Board decision, require a special authorization;





 make all purchases, leases or sales of movable property, equipment, and regular goods for CICOPA, within the limits of the budget approved annually by the General Assembly;

review all procurement and tender documents;

 enter into any insurance contract against any risk or, more generally, any agreement necessary for CICOPA's operational requirements;

 represent CICOPA in its dealings with any public administration or private body, as well as in court (whether as plaintiff or defendant);

 receive for CICOPA all consignments, registered parcels, sign all documents, all minutes, all complaints, all acknowledgments of receipt;

• strip the mail and sign the daily correspondence of the ASBL.

Article 14: Regional Organisations of CICOPA

1. The member organisations of CICOPA in each region have the right to decide about the creation of a Regional Organisation of CICOPA at a meeting of the member organisations in that region. The Regional Organisation comes into existence where the following conditions are satisfied:

a) from its name must be evident that it is a Regional organisation of CICOPA: e.g. CECOP-CICOPA -Europe, or CICOPA - Asia. The name CICOPA shall be used in all languages without translation;

b) at least 50% of the region's member organisations must be present at such a meeting-;

c) the Rules the statute of the Regional Organisation shall be subject to approval by the General Assembly at its next session; they may not contradict the Rules the statute of CICOPA nor those of the pertaining ICA Region, which should be consulted, and until the next session of the General Assembly the Executive Committee board of CICOPA has the power to approve and/or amend the rules of a Regional organisation;

d) the Regional Organisation and all other organs connected with it shall be elected democratically.

2. A Regional Organisation may commence its activities on a provisional basis, after its formation and Rules have been approved by the Board Executive Committee of CICOPA, but its formal constitution shall be subject to ratification by the General Assembly of CICOPA at its next session.

3. Regional Organisations shall have the power to consider proposals for development programmes and their financing. Where the resources for the implementation of a development programme have been acquired through the work of a Regional organisation, that organisation shall have the power to control the use of these resources for the implementation of the programme.

4. When a Regional organisation undertakes activities which are not in accordance with the principles and aims of CICOPA and of the ICA, the General Assembly may decide, on a recommendation of the Board Executive Committee, to wind up the Regional Organisation, after the concerns of the Board Executive Committee have been communicated to the Regional organisation in question and after consulting with the pertaining ICA Region.

5. The President of CICOPA has the right to take part in the sessions of the organs of the Regional organisation of CICOPA in an advisory role. The President of each Regional Organisation of CICOPA





shall invite the President of CICOPA to each session at the time when such sessions are duly convened.

6. Members who belong to a given group of countries can decide to create a Sub-regional Organisation of CICOPA. Such organisations shall have to:

- a) commit themselves to a stable and long-term organisational project;
- b) correspond to a compact group of countries, with a consistent geographical and demographic dimension, with common political, economic, social and/or cultural links;
- c) agree that no national member organisation can belong to two distinct sub-regional organisations
- d) fully abide by the present Rules statute;
- e) include the acronym "CICOPA" in its denomination;
- f) be constituted by all CICOPA members in the corresponding sub-region and only by them;
- g) integrate itself in the corresponding regional CICOPA organisation and, within it, cooperate with the other Sub-regional Organisations of the same region, and with the corresponding ICA Regional Organisation.

PART 4: Common Provisions

Article 15 : Languages

1. The working language of the Board Executive Committee is English.

2. At the sessions of the General Assembly other languages may also be used, depending on the technical and financial situation in each case.

PART 5: Final Provisions

Article 16: Amendments to the Rules statute

1 - Any amendments to the statute Rules shall be approved by a simple majority of the ICA Board.

2 - Legal proceedings as claimant or defendant are followed by the Board represented by its chairman or a director appointed for this purpose by the latter.

3 - Anything that is not provided by these statutes, including the disclosure formalities will be settled in accordance with the Law.

Article 17: Dissolution of the Organisation

CICOPA can be dissolved:

a) by the General Assembly with the 2/3 majority of votes if 2/3 of the member organisations are present. If the General Assembly approves a proposal for the dissolution of CICOPA, it shall determine the way to settle any outstanding debts. Any surplus remaining after the dissolution of CICOPA shall become the property of the ICA.

b) by the General Assembly of the ICA as per Article 16 j) of the ICA Statute.

Article 18: Entry into force of the Rules the statute

 The Rules adopted by the General Assembly of CICOPA in Cancun on 2 November 2011 are repealed.





2. These Rules shall come into operation on the day of their adoption by the General Assembly in Cape Town on 18 November 2013.

Statutes adopted by the Constitutive General Assembly held in ..., on...



APPROVAL OF RESOLUTION ON PROCESS OF CICOPA INCORPORATION AND OF PROPOSED RULES		
FOR		
AGAINST		
ABSTAIN		

MOTION

Director-General's Report

The Director-General's Report will be an oral report. Please reference the Annual Report 2016: <u>https://ica.coop/en/media/library/annual-reports/ica-annual-report-2016</u>.

Thematic Committee on Development

Over the past two years, the Board of Directors has been reviewing the role that the International Co-operative Alliance might fill in bringing together the co-operative development community. This review was initially precipitated by concerns from members interested in a co-operative response to the then-emerging and still continuing refugee crisis. While the influx of refugees has primarily affected Europe, the Board acknowledged this to be a global crisis. The Board reflected that the co-operative movement has over its long history often engaged in social justice and humanitarian issues, such as this, which placed it "on the right side of history".

These reflections led the Board to believe that the Alliance should facilitate the convening of those organisations active or interested not only in refugee concerns, but also in natural disaster recovery and in international development more broadly. It entered into consultation with members of the international co-operative development community during the 2016 Summit in Québec and subsequently with the European Co-operative Development Platform. After considering various options, it decided to bring a recommendation to the General Assembly to form a thematic committee on development, to be categorized with the thematic committees on Gender Equality, Co-operative Law, and Co-operative Research. A copy of the proposed Constitution for the Committee, to be known as the International Co-operative Development Platform, is included below for reference.

The Bylaws of the Alliance requires General Assembly approval for the establishment of a thematic committee, with the Constitution to be approved by the Board.







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APPROVAL OF THE CREATION OF A THEMATIC COMMITTEE ON DEVELOPMENT

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For reference: Draft Constitution of the thematic committee on development:

Article 1: Name and Status

The name of the Committee is "The International Co-operative Alliance International Cooperative Development Platform". It will be referred to as the Development Platform.

The Committee is constituted as a thematic committee of the International Co-operative Alliance as defined in the Bylaws of the Alliance.

Article 2: Objective

The objective of the Platform is to promote and support the initiation and furtherance of international co-operative development activities within and among co-operative development organisations, so as to enhance their collaboration as well as social and economic effectiveness.

The Platform serves as a forum for the discussion and exchange of experiences and knowledge on issues related to international co-operative development, the promotion of the co-operative model towards development actors and international institutions, as well as the cooperation within development programs and partnerships.

Recognising the historical engagement of the co-operative community in progressive action, the scope of the Platform is defined to include co-operative response to natural disasters and to refugee displacement.

Article 3: Functions

The functions of the Development Platform shall be:

To establish effective network relationships among all relevant bodies within and a. outside of the Alliance engaged in international co-operative development;

To facilitate through such network relationships the exchange of experience, b. knowledge, research papers, information and other relevant elements among institutions and agencies concerned with international co-operative development;

C. To facilitate effective interaction among international co-operative development actors, including the organisation of joint seminars, visibility events and projects;





To help further the establishment of a global co-operative development agenda and d. frameworks:

To initiate contact and interaction with relevant non-Alliance parties concerned with e. international co-operative development, including those drawn from the academic world, international organisations, civil society, communities, etc.;

To ensure the inclusion of international co-operative development related activities as f. an integral element on the Alliance agendas;

To develop effective working relationships with other Alliance thematic committees, g. e.g. Research, Law, and Gender Equality;

To advise the Alliance Board on international development policy, programs and h. activities;

To provide an annual work plan to the Alliance Board; i.

To report biennially to the Alliance General Assembly on the state of international coj. operative development; and

k. To carry out any other activities relevant and/or conducive to the promotion and furtherance of the aims and objectives of the Development Platform.

Article 4: Membership

The members of the Development Platform shall be representatives from a. organisations responsible for and actively involved in international co-operative development.

Direct and indirect Alliance members may nominate one or more representatives to b. become members of the Development Platform and to participate in Development Platform meetings and activities.

The Secretariat shall keep a register of these members. C.

d. When voting, each Alliance member with one or more representative on the Development Platform will be allotted one vote.

There will be no annual membership fee; however, participation in activities may e. carry a fee to be determined from time to time.

Article 5: Secretariat

The Secretariat of the Platform shall be that of the Alliance Global Office. а.

The Director-General shall appoint staff to serve as Secretary and to assist the b. Platform in coordinating its work.

The Secretary will be responsible for: C.

Ι. taking and producing minutes of meetings of the Development Platform and the Executive Committee:

II. informing members in good time of the date, place and agenda of the meetings and providing them with relevant reports, background material, etc.; and





III. promoting and disseminating the work of the Development Platform, in coordination with Alliance communications staff.

Article 6: Officers

a. The Development Platform shall be led by a Chairperson appointed by the Board of the Alliance.

b. The Development Platform members shall elect a maximum of four additional members who, together with the Chairperson, will constitute the Executive Committee.

c. The members of the Executive Committee will ideally be from different international donor hubs.

d. Executive Committee members shall serve for a period of four years. Elections shall be held at every fourth year. Retiring officers shall be eligible for re-election.

e. The Chairperson is responsible for convening and presiding over the meetings of the Development Platform and the Executive Committee.

f. The Chairperson is to serve as a liaison officer with the Alliance Board and responsible for reporting to the General Assembly.

Article 7: Meetings

a. The Development Platform shall meet regularly once a year at the time and place set by the Executive Committee. In years when the Alliance convenes a General Assembly and Global Conference, the Development Platform meeting shall be in conjunction with that Conference.

b. The Executive Committee shall meet at least once each year, in-person or via conference call.

c. The language of the meetings of the Development Platform and its Executive Committee shall be English. Participants requiring interpretation in any other language may be accompanied by personal interpreters at their own expense.

d. The rules of procedure and conduct of the Development Platform and its Executive Committee shall be guided by the rules and procedures of the Alliance.

Article 8: Amendments

Amendments to this document shall be adopted by a two-thirds majority of the members of the Development Platform and shall become operative after they have been approved by the Alliance Board.

Motions & Resolutions

Platform Co-operatives

A new generation of businesses are emerging online, and we are concerned that the extraordinary potential for co-operative models rooted in participation and equality is not being realised because of a narrow focus in these markets on investor-led models of business. We applaud pioneers of democratic business in digital markets, including emerging models of platform co-operatives operating in line with core international values





and principles. We encourage and welcome efforts by co-operatives actively to support the risk-taking of this new generation of co-operative entrepreneurs, through information sharing, promotion and appropriate finance and business partnerships.

We reaffirm the call endorsed by global co-operative leaders earlier this year for Twitter, which has 328 million active users worldwide, to explore the case for co-operative ownership of the service over time. We note that a resolution to this effect attracted support from smaller shareholders of the company at its May 2017 Annual General Meeting in San Francisco. We encourage co-operatives around the world to mobilise to support this and related actions, as a global movement to ensure that future digital businesses can be co-operative businesses.

Motion sponsors: Co-operatives UK (United Kingdom) and the National Cooperative Business Association (United States).

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MOTION		
APPROVAL OF PLATFORM CO-OPERATIVES		
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